



**ELC Finance Committee Meeting**  
**August 1, 2022; 10:00 AM**  
**Meeting ID: 920 5127 0594**  
**Passcode: ELC083022**

- |   |   |
|---|---|
| <b>I. Welcome &amp; Introductions</b>   | <b>Loreen Chant</b>                                 |
| <b>II. Approval of Minutes</b>  | <b>Loreen Chant</b>                                 |
| <ul style="list-style-type: none"><li>• Motion to approve minutes for July 28, 2022, 2022.</li></ul>  |   |
| <b>III. Financial Statements</b>  | <b>Loreen Chant</b>                                 |
| <ul style="list-style-type: none"><li>A. School Readiness/VPK</li><li>B. Early Head Start</li></ul>   |   |
| <b>IV. Resolutions</b>  | <b>Loreen Chant</b>                                 |
| <ul style="list-style-type: none"><li>• <b>09012022-01</b> Amended Budget FY 2022-2023<br/>Approval of the Early Learning Coalition’s Second Amendment to the Annual Budget for fiscal year 2022-2023.</li><li>• <b>09012022-02</b> Success by Six<br/>Authorize the President and CEO to negotiate, execute and receive funds from the United Way of Collier and the Keys.</li></ul> |   |
| <b>V. Informational Items</b>   | <b>Loreen Chant</b>                                 |
| <ul style="list-style-type: none"><li>A. Slot Utilization<ul style="list-style-type: none"><li>• Miami Dade County</li><li>• Monroe County</li></ul></li><li>B. Cybersecurity Update</li></ul>  | <b>Sandra Gonzalez</b><br><br><b>Dr. Fred Hicks</b> |
| <b>VI. Public Comments</b>  | <b>Loreen Chant</b>                                 |
| <b>VII. Meeting Adjourn</b>   | <b>Loreen Chant</b>                                 |

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children’s chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.



**ELC Finance Committee Meeting**  
**July 28, 2022; 10:00 AM**  
**Meeting ID: 982 6130 9893**  
**Passcode: ELC072822**

## MINUTES

**Committee Attendees:** Loreen Chant; Matthew Bruno; Chuck Mohr; Alex Soto; Daniel Armstrong

**Committee Absentees:** NA

**Staff Attendees:** Evelio Torres; Angelo Parrino; Michelle Meilan; Mercy Castiglione; Sandra Gonzalez; Vanessa Bongiorno; Lisney Badillo; Fred Hicks; Casie Haines; Alex Sanchez; Ana Rodriguez; Matthew Zaldivar; Belkis Torres; Victor Caballero; Fiorella Christie; Lisney Badillo; Marisleydis Bruguez; Natalia Gamundi; Pamela Hollingsworth

### **I. Welcome & Introductions**

**Loreen Chant**

- A. L. Chant called the meeting to order and welcomed everyone.
- B. K. Gregory called roll and quorum was established with Five (5) voting members

### **II. Approval of Minutes**

**Loreen Chant**

- Motion to approve minutes for May 24, 2022.
  - L. Chant -Motion to approve by A. Soto
  - Motion seconded by M. Bruno
  - Motion unanimously passed.

### **III. Financial Statements**

**Loreen Chant**

- A. School Readiness/VPK
- B. Early Head Start

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children's chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.



#### IV. Resolutions

Loreen Chant

- **07282022-01** Amended Budget: FY 2022-2023  
Approval of the Early Learning Coalition’s First Amendment to the Annual Budget for fiscal year 2022-2023
  - L. Chant – Motion to approve by D. Armstrong
  - Motion seconded by A. Soto
  - Motion unanimously passed.
  
- **07282022-02** CLASS Assessments: Teachstone and The Children’s Forum  
Authorize the President and CEO to negotiate and execute a contract with The Children’s Forum and Teachstone to facilitate and provide Assessment Services using the Classroom Assessment Scoring System® (CLASS®) for Miami-Dade and Monroe Counties.
  - L. Chant – Motion to approve by M. Bruno
  - Motion seconded by C. Mohr
  - Motion unanimously passed.
  
- **07282022-03** EHS Revised Bonus for Childcare Teachers  
Approve an amendment to the current “Bonus for Childcare Teachers” policy and procedure.
  - L. Chant – Motion to approve by M. Bruno
  - Motion seconded by D. Armstrong
  - Motion unanimously passed.
  
- **07282022-04** EHS Covid Flexibilities  
Authorize the President and CEO to adopt and implement if needed, the fiscal flexibilities granted by the Office of Head Start on Information Memorandum ACF-IM-HS-21-01, Updated Coronavirus Disease 2019 (COVID-19) Fiscal and Administrative Flexibilities.
  - L. Chant – Motion to approve by A. Soto
  - Motion seconded by M. Bruno
  - Motion unanimously passed.



- **07282022-05** RFP Temporary Employment/Direct Hire Agency  
Authorize the President and CEO to release a Request for Proposal (RFP) to contract with a temporary employment/direct hire agency.
  - L. Chant – Motion to approve by M. Bruno
  - Motion seconded by C. Mohr
  - Motion unanimously passed.
  
- **07282022-06** RFP Comprehensive Office Cleaning Services  
Authorize the President and CEO to release a Request for Proposal (RFP) for Comprehensive Office Cleaning Services.
  - L. Chant – Motion to approve by A. Soto
  - Motion seconded by D. Armstrong
  - Motion unanimously passed.

**V. Informational Items**

**Loreen Chant**

A. Slot Utilization

**Evelio Torres**

- Miami Dade County
- Monroe County

B. Cybersecurity Update

**Dr. Fred Hicks**

**VI. Public Comments**

**Loreen Chant**

**VII. Meeting Adjourn**

**Loreen Chant**

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Financial Position

(In thousands \$000)

	<b>Unaudited As of 7/31/2022</b>
<b>Assets</b>	
Cash & Cash Equivalents	15,769
Grants Receivable	33,250
VPK Prepayment	866
Property and Equipment, Net	464
Other Assets	160
	<hr/>
Total Assets	<b>\$ 50,509</b>
	<hr/>
<b>Liabilities</b>	
Accounts Payable	16,201
Advances Due to OEL & Other	30,382
VPK Prepayment	433
Accrued Expenses & Other Liabilities	1,692
	<hr/>
Total Liabilities	<b>48,708</b>
	<hr/>
<b>Net Assets</b>	
Unrestricted	1,614
Temporarily Restricted	187
	<hr/>
Total Net Assets	<b>1,801</b>
	<hr/>
Total Liabilities and Net Assets	<b>\$ 50,509</b>
	<hr/>

**Early Learning Coalition of Miami-Dade and Monroe Counties**

**Statement of Activities**  
*(In thousands \$000)*

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>7/31/2022</u>
<b>Support and revenues</b>			
Grants	\$ 0	\$ 19,803	\$ 19,803
Contributions and Other	0	0	0
Net Assets Released from Restrictions	<u>19,805</u>	<u>(19,805)</u>	<u>0</u>
 Total Support and Revenues	 19,805	 (2)	 19,803
<b>Expenses</b>			
Early Education Services	19,227		19,227
Administration	<u>577</u>		<u>577</u>
 Total Expenses	 <u>19,805</u>	 <u>0</u>	 <u>19,805</u>
 <b>Change in Net Assets</b>	 0	 (2)	 (2)
 <b>Beginning Net Assets</b>	 1,614	 189	 1,803
 <b>Ending Net Assets</b>	 <u>\$ 1,614</u>	 <u>\$ 187</u>	 <u>\$ 1,801</u>

**Early Learning Coalition of Miami-Dade and Monroe Counties**  
**Statement of Functional Expenses**  
*(In thousands \$000)*

	<u>Early Education Services</u>	<u>Administration</u>	<u>Preliminary YTD 7/31/2022</u>
<b>Expenses:</b>			
Payroll & Employee Benefits	754	234	988
Direct Child Care Services	11,780	0	11,780
Contracted Services-Subrecipients	5	0	5
Dues & Subscriptions	0	57	57
Occupancy Costs	98	26	125
Telephone & Communications	22	48	69
Equipment Repair & Maintenance	0	0	0
Postage & Freight	0	4	4
Printing	0	0	0
Professional Fees	50	78	128
Travel & Transportation Expenses	8	7	15
Program Supplies	218	4	222
Meetings & Conferences	3	1	4
Insurance-General & Liability	38	70	108
Office	2	49	51
Other Administrative Costs	6,250	0	6,250
<b>Total Expenses</b>	<b>\$ 19,227</b>	<b>577</b>	<b>19,805</b>

**Early Learning Coalition of Miami-Dade and Monroe Counties**  
**Statement of Cash Flows**  
*(In thousands \$000)*

	<b>Preliminary YTD 7/31/2022</b>
<b>Cash Flows From Operating Activities</b>	
<b>Change In Net Assets</b>	(2)
<b>Adjustments to reconcile change in net cash provided by</b>	
Depreciation Expense	0
(Increase) Decrease in Assets:	
Grants Receivables	(21,671)
Other Assets	(66)
VPK Prepayment	(866)
Increase (Decrease) in Liabilities:	
Accounts Payable-Vendors	(4,663)
Other Accrued Expenses & Other Payables	(94)
Advances Due to DEL	30,323
Advances Due to Other Grantors	(333)
Deferred Revenues	0
<b>Total Adjustments</b>	<b>2,631</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,629</b>
<b>Cash Flows from Investing Activities:</b>	
Purchase of furniture and equipment	
<b>Net Cash Flows From Investing Activities</b>	
Change in Cash	2,629
Cash - Beginning of Period	13,141
<b>Cash Balance End of Period</b>	<b>\$ 15,769</b>





**BUDGET VARIANCE**

**July  
2022**

*In 000'S*

**School Readiness**

Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
<b>REVENUE</b>					
State of Florida	274,365	17,694	17,694	93.55%	91.67%
<b>EXPENDITURES</b>					
Salary and Fringe	21,021	747	747	96.45%	
Child Care Services	128,879	10,167	10,167	92.11%	
Contractual Services	2,204	71	71	96.78%	
Occupancy	1,585	234	234	85.24%	
Travel/Conf/Dev	338	11	11	96.67%	
Program Activity	119,685	6,425	6,425	94.63%	
IT	326	37	37	88.64%	
Other	326	1	1	99.76%	
<b>TOTAL EXP</b>	<b>274,365</b>	<b>17,694</b>	<b>17,694</b>	<b>93.55%</b>	<b>91.67%</b>

**VPK**

Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
<b>REVENUE</b>					
State of Florida	61,803	364	364	99.41%	91.67%
<b>EXPENDITURES</b>					
Salary and Fringe	1,641	88	88	94.64%	
Child Care Services	58,581	201	201	99.66%	
Contractual Services	71	33	33	54.26%	
Occupancy	124	27	27	78.32%	
Travel/Conf/Dev	13	1	1	90.01%	
Program Activity	1,237	3	3	99.74%	
IT	64	4	4	93.06%	
Other	73	7	7	90.05%	
<b>TOTAL EXP</b>	<b>61,803</b>	<b>364</b>	<b>364</b>	<b>99.41%</b>	<b>91.67%</b>

**EARLY HEAD START**

Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
<b>REVENUE</b>					
Office of Head Start	11,936	703	703	94.11%	91.67%
<b>EXPENDITURES</b>					
Salary and Fringe	3,385	134	134	96.03%	
Child Care Services	6,042	446	446	92.62%	
Contractual Services	536	22	22	95.96%	
Occupancy	167	38	38	77.03%	
Travel/Conf/Dev	90	6	6	93.12%	
Program Activity	1,508	38	38	97.48%	
IT	6	6	6	-15.00%	
Other	203	12	12	94.11%	
<b>TOTAL EXP</b>	<b>11,936</b>	<b>703</b>	<b>703</b>	<b>94.11%</b>	<b>91.67%</b>

**TCT and OTHER**

Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
<b>REVENUE</b>					
The Children's Trust	11,380	1,039	1,041	90.85%	
Other	63	3	3	94.93%	
Teen Parent	45			100.00%	
	<b>11,488</b>	<b>1,042</b>	<b>1,044</b>	<b>90.91%</b>	<b>91.67%</b>
<b>EXPENDITURES</b>					
Salary and Fringe	511	5	5	99.03%	
Child Care Services	10,821	1,026	1,026	90.52%	
Contractual Services	5	7	7	-45.15%	
Occupancy	95	1	1	99.39%	
Travel/Conf/Dev					
Program Activity	50	4	4	91.10%	
IT	5			98.16%	
Other	1	1	1	16.55%	
<b>TOTAL EXP</b>	<b>11,488</b>	<b>1,044</b>	<b>1,044</b>	<b>90.91%</b>	<b>91.67%</b>
<b>NET</b>		-2			

TOTAL	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
<b>REVENUE</b>					
State of Florida	336,168	18,058	18,058	94.63%	
Office of Head Start	11,936	703	703	94.11%	
The Children's Trust	11,380	1,039	1,041	90.85%	
Other	63	3	3	94.93%	
Teen Parent	45			100.00%	
<b>TOTAL REVENUE</b>	<b>359,592</b>	<b>19,803</b>	<b>19,805</b>	<b>94.49%</b>	<b>91.67%</b>
<b>EXPENDITURES</b>					
Salary and Fringe	26,559	974	974	96.33%	
Child Care Services	204,323	11,840	11,840	94.21%	
Contractual Services	2,817	133	133	95.29%	
Occupancy	1,971	300	300	84.79%	
Travel/Conf/Dev	440	19	19	95.75%	
Program Activity	122,479	6,471	6,471	94.72%	
IT	401	48	48	88.03%	
Other	603	21	21	96.55%	
<b>TOTAL EXP</b>	<b>359,591</b>	<b>19,805</b>	<b>19,805</b>	<b>94.49%</b>	<b>91.67%</b>
<b>NET</b>		-2			



**Early Learning Coalition Finance Committee Meeting**

**September 1, 2022**

**Resolution: 09012022-01**

**Action Requested: Approval of the Early Learning Coalition's Second Amendment to the Annual Budget for fiscal year 2022-2023.**

**Fiscal Impact: Net increase of \$11,042,573 to the Current Approved Budget for a new total budget of \$370,634,108.**

**Funding Source(s): U.S. Department of Health and Human Services, Administration for Children and Families, Florida Department of Education, Division of Early Learning.**

**Strategic Goal:**

<input type="checkbox"/> Neediest Children	<input type="checkbox"/> Providers
<input type="checkbox"/> Youngest Children	<input checked="" type="checkbox"/> Funding
<input type="checkbox"/> Educate All	<input type="checkbox"/> ELC Operations

---

---

**RESOLUTION: 09012022-01**

**APPROVAL OF THE EARLY LEARNING COALITION'S SECOND AMENDMENT TO THE ANNUAL BUDGET FOR FISCAL YEAR 2022-2023.**

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc., and shall recommend that the Executive Committee approve this action at the next Executive Committee meeting.

**Background:**

Please see below the 2<sup>nd</sup> budget amendment to the approved annual budget for fiscal year 2022-2023. This amendment adds \$11,042,573 in additional funding for our 2022-2023 fiscal budget.

SCHOOL READINESS		VOLUNTARY PREKINDERGARTEN		EARLY HEAD START		THE CHILDREN TRUST		Other		TOTAL	
Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast
<b>REVENUE:</b>	274,365,808	<b>REVENUE:</b>	72,543,414	<b>REVENUE:</b>	12,236,886	<b>REVENUE:</b>	11,380,000			State of Florida	346,909,222
			346,909,222		300,871					Office of Head Start	12,236,886
										The Children's Trust	11,380,000
								Teen Parent	45,000	Teen Parent	45,000
								* Other	63,000	Other	63,000
								<b>REVENUE:</b>	108,000	<b>TOTAL REVENUE:</b>	370,634,108
<b>EXPENDITURES</b>		<b>EXPENDITURES</b>		<b>EXPENDITURES</b>		<b>EXPENDITURES</b>		<b>EXPENDITURES</b>		<b>EXPENDITURES</b>	
Salary and Fringe	21,020,875	Salary and Fringe	1,641,426	Salary and Fringe	3,685,955	Salary and Fringe	500,000	Salary and Fringe	11,175	Salary and Fringe	26,859,431
Child Care Services	128,879,055	Child Care Services	58,580,835	Child Care Services	6,042,182	Child Care Services	10,780,000	Child Care Services	40,500	Child Care Services	204,322,572
Contractual Services	2,204,260	Contractual Services	71,187	Contractual Services	536,368	Contractual Services		Contractual Services		Contractual Services	2,811,815
Occupancy	1,584,843	Occupancy	123,601	Occupancy	167,103	Occupancy	100,000	Occupancy	5,000	Occupancy	1,980,547
Travel/Conf/Dev	337,609	Travel/Conf/Dev	12,665	Travel/Conf/Dev	89,604	Travel/Conf/Dev		Travel/Conf/Dev		Travel/Conf/Dev	439,878
Program Activity	119,686,481	Program Activity	11,977,082	Program Activity	1,507,599	Program Activity		Program Activity	51,325	Program Activity	133,222,487
IT	326,270	IT	63,962	IT	5,522	IT		IT		IT	395,754
Other	326,414	Other	72,657	Other	202,553	Other		Other		Other	601,624
<b>TOTAL EXP</b>	274,365,808	<b>TOTAL EXP</b>	72,543,414	<b>TOTAL EXP</b>	12,236,886	<b>TOTAL EXP</b>	11,380,000	<b>TOTAL EXP</b>	108,000	<b>TOTAL EXP</b>	370,634,108

SCHOOL READINESS		VOLUNTARY PREKINDERGARTEN		EARLY HEAD START		THE CHILDREN TRUST		Other	
Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast
<b>REVENUE: 2022-23</b>	274,364,654	<b>REVENUE:</b>	61,802,866	<b>REVENUE:</b>	11,936,015	<b>REVENUE:</b>	11,380,000	<b>REVENUE:</b>	108,000
<b>REVENUE: 2022-23</b>	274,365,808	<b>REVENUE:</b>	72,543,414	<b>REVENUE:</b>	12,236,886	<b>REVENUE:</b>	11,380,000	<b>REVENUE:</b>	108,000
Difference:	1,154	Difference:	10,740,548	Difference:	300,871	Difference:	0	Difference:	0
								<b>Difference:</b>	11,042,573
SR- Restitution	1,154	VPK - \$15 Wage Incentive program	10,740,548	EHS- COLA	300,871				

**ACRONYM DEFINITIONS:**

- QPI QUALITY PERFORMANCE INCENTIVE DIFFERENTIALS
- CARES CORONAVIRUS, AID, RELIEF, AND ECONOMIC SECURITY ACT
- CRRSA CORONAVIRUS RESPONSE AND RELIEF SUPPLEMENTAL APPROPRIATIONS ACT
- ARPA AMERICAN RESCUE PLAN ACT
- PDG PRESCHOOL DEVELOPMENT GRANT SERVICES
- ESSER II ELEMENTARY AND SECONDARY SCHOOL EMERGENCY RELIEF II ACT
- COLA COST OF LIVING ADJUSTMENT



**Early Learning Coalition Finance Committee Meeting**

**September 1, 2022**

**Resolution: 09012022-02**

**Action Requested:** Authorize the President and CEO to negotiate, execute and receive funds from the United Way of Collier and the Keys.

**Fiscal Impact:** An approximate amount of \$26,500, which is subject to the availability of funding.

**Funding Source(s):** The United Way of Collier and the Keys.

**Strategic Goal:**

<input type="checkbox"/> Neediest Children	<input type="checkbox"/> Providers
<input type="checkbox"/> Youngest Children	<input checked="" type="checkbox"/> Funding
<input type="checkbox"/> Educate All	<input type="checkbox"/> ELC Operations

---

---

**RESOLUTION: 09012022-02**

**AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE, EXECUTE AND RECEIVE FUNDS FROM THE UNITED WAY OF COLLIER AND THE KEYS.**

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc., and shall recommend that the Executive Committee approve this action at the next Executive Committee meeting.

## **Background:**

Authorize the President and CEO to apply, negotiate, execute and receive funds from the United Way of Collier and the Keys (UWCK). This resolution is for a total amount of approximately **\$26,500** which is subject to the availability of funding.

1. Agency is committing to using \$26,500 from United Way for the program "Success by Six" increasing access to affordable, early childhood education for local families.
  - a. Funding is for stipends to supplement childcare costs for Monroe County families who are income-qualified between 150-200% of the Federal Poverty Level.
  - b. Funds will cover the significant portion of tuition costs at quality early childhood facilities with the families' responsibility not to exceed \$14/day per child.
  - c. No less than 5 children will benefit from this program's subsidy, with 2 of those children residing in the Upper Keys.
  - d. Agency must secure match funds in the amount of \$26,500 from the School Readiness Match program.
  - e. Disbursement will be done half at the beginning of the agreement and the remainder after the mid-year report in February.
  - f. Agency will identify, qualify, and enroll no less than 5 Monroe County children into the program as well as track their progress throughout the grant period, to be reported to UWCK by February 15, 2023 and July 15, 2023.

## Early Learning Coalition of Miami-Dade/Monroe

School Readiness (SR) Slot Utilization Snapshot – Miami-Dade

07/1/2021 comparison to 07/1/2022

Jul-2021	Jul-2022
<b># of Sch. Readiness Children Served (Enrolled)</b> 18,422	<b># of Sch. Readiness Children Served (Enrolled)</b> 18,526
<b><u>Ages for SR Children Enrolled</u></b>	<b><u>Ages for SR Children Enrolled</u></b>
<i>Infant</i> 2,433	<i>Infant</i> 2,154
<i>Toddler</i> 2,590	<i>Toddler</i> 2,592
<i>Three Year Old</i> 2,898	<i>Three Year Old</i> 2,938
<i>Pre-School</i> 5,241	<i>Pre-School</i> 4,948
<i>School Age</i> 5,260	<i>School Age</i> 5,894
<b>Total</b> 18,422	<b>Total</b> 18,526
<b><u>Enrollment Activity</u></b>	<b><u>Enrollment Activity</u></b>
<i>Beginning Census</i> 19,381	<i>Beginning Census</i> 19,179
<i>Net Increase/Decrease</i> 959	<i>Net Increase/Decrease</i> (653)
<b>Total</b> 20,340	<b>Total</b> 18,526
<b><u>SR Payments</u></b>	<b><u>SR Payments</u></b>
<b>\$8,835,000</b>	<b>\$10,118,000</b>
<b><u># of SR Applications in the Queue</u></b>	<b><u># of SR Applications in the Queue</u></b>
<i>Ages 0-5</i> 92	<i>Ages 0-5</i> 197
<i>School Ages 6-13</i> 22	<i>School Ages 6-13</i> 43
<b>Total</b> 114	<b>Total</b> 240
<b>Acronym</b> School Readiness (SR)	

# Early Learning Coalition of Miami-Dade/Monroe

School Readiness (SR) Slot Utilization Snapshot – Monroe

07/1/2021 comparison to 07/1/2022

Jul-2021	Jul-2022
<b># of Sch. Readiness Children Served (Enrolled)</b>	<b># of Sch. Readiness Children Served (Enrolled)</b>
280	276
<b><u>Ages for SR Children Enrolled</u></b>	<b><u>Ages for SR Children Enrolled</u></b>
<i>Infant</i> 37	<i>Infant</i> 33
<i>Toddler</i> 51	<i>Toddler</i> 36
<i>Three Year Old</i> 50	<i>Three Year Old</i> 59
<i>Pre-School</i> 83	<i>Pre-School</i> 70
<i>School Age</i> 59	<i>School Age</i> 78
<b>Total</b> 280	<b>Total</b> 276
<b><u>Enrollment Activity</u></b>	<b><u>Enrollment Activity</u></b>
<i>Beginning Census</i> 287	<i>Beginning Census</i> 286
<i>Net Increase/Decrease</i> (7)	<i>Net Increase/Decrease</i> (10)
<b>Total</b> 280	<b>Total</b> 276
<b><u>SR Payments</u></b>	<b><u>SR Payments</u></b>
\$147,000	\$165,000
<b><u># of SR Applications in the Queue</u></b>	<b><u># of SR Applications in the Queue</u></b>
<i>Ages 0-5</i> 0	<i>Ages 0-5</i> 0
<i>School Ages 6-13</i> 0	<i>School Ages 6-13</i> 0
<b>Total</b> 0	<b>Total</b> 0
<b>Acronym</b> School Readiness (SR)	

**Strategic Plan Priority  
Initiative:**

- Educate All
- Capacity Building
- Funding
- Providers

# Cybersecurity Update

**Dr. Frederick Hicks**, Sr. Vice President of Technology and  
Cybersecurity

[fhicks@elcmdm.org](mailto:fhicks@elcmdm.org)



## **Cybersecurity Update**

**Virtual Private Network (VPN) Multi-Factor Authentication (MFA)  
Deployment the Weekend of August 26, 2022 for All Remote Connections**

