



Programs, Policy and Strategy Committee Meeting  
Monday, November 30, 2020  
7:00 am  
Zoom Meeting ID: 977 3580 7833  
Passcode: ELC1130

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|-------|---|-------------------|
| I.    | Welcome & Introductions                                       | Gladys Montes     |
| II.   | Approval of Minutes   | Gladys Montes     |
| III.  | Programs, Policy and Strategy 2021 Committee Meeting Schedule |                   |
| IV.   | Early Head Start  | Belkis Torres     |
|       | A. Recruitment and Selection Plan                             |                   |
|       | B. Meals  |                   |
|       | C. Attendance   |                   |
| V.    | PDG-Renewal Grant   | Pam Hollingsworth |
| VI.   | Monroe Early Learning Conference                              | Pam Hollingsworth |
| VII.  | Annual Retreat Initiative                                     |                   |
|       | A. Leading for Equity   | Pam Hollingsworth |
| VIII. | Florida Reading Corp.   | Rachel Spector    |
| IX.   | Public Comments   | Gladys Montes     |
| X.    | Adjourn   | Gladys Montes     |





ELC Programs, Policy & Strategy Committee Meeting  
September 28, 2020 at 7:00 AM  
Zoom Meeting ID: 957 9883 4888

**Committee Attendees:** Gladys Montes; James Haj; Sandi Bisceglia; Joycelyn Lawrence; Deena Hoagland

**Absent Committee:**

**Staff Attendees:** Evelio Torres; Fiorella Altera-Christie; Sandra Gonzalez; Pam Hollingsworth; Jackye Russell; Belkis Torres; Ana Sejeck; Anabel Espinosa;

**I. Welcome and Introductions** **Gladys Montes**

- G. Montes called the meeting to order and welcomed everyone. Quorum was established.

**II. Approval of Minutes** **Judy Schaechter**

- Motion to approve minutes by S. Bisceglia.
- Motion seconded by J. Haj.
- Motion unanimously passed.

**III. Early Head Start** **Belkis Torres**

- B. Torres presented the EHS enrollment, attendance and meal programs they were reviewed and accepted. G. Montes had some concerns about the number of children reported as not attending the program and asked staff to follow up on the actual attendance.
- B. Torres presented pictures of the "Dad's Take Your Children to School Day" many participated and it was a successful event.
- B. Torres presented this year's Self-Assessment Plan and the steps EHS will be taking:
  - Data Collection
  - Focus Group Formation
  - Data Sharing
  - Data Analysis
  - Impact of Analysis
  - Final Report and Improvement Plan (01/20/21-01/22/21)
  - Report Presentation (02/01/21-02/17/21)
  - Focus Group Updates (02/22/21-07/31/21)

**IV. Professional Development Institute Program Updates** **Pam Hollingsworth**

- P. Hollingsworth stated that the Children's First Conference-Virtual conference, strong support from Miami-Dade, participants from all Florida counties even one participant from Puerto Rico.



**V. Annual Retreat Initiatives**

- P. Hollingsworth stated that for the "Leading for Equity" initiative the ELC is in the startup phase, value statement has been changed, creating a small team to develop a Planning & Steering Committee.

**VI. Improving Reading Skills for Preschoolers**

**Evelio Torres**

- E. Torres stated that studies conducted by the Children's Trust were reviewed by ELC staff. We will have a presentation from Rachael Spector at our upcoming Board meeting to discuss the results.

**VII. Public Comments**

**Gladys Montes**

**VIII. Adjourn**

**Gladys Montes**

## 2021 Programs, Policy and Strategy Committee Schedule

Monday, January 25<sup>th</sup> at 7:00am

Monday, February 22<sup>nd</sup> at 7:00am

Monday, March 29<sup>th</sup> at 7:00am

Monday, July 26<sup>th</sup> at 7:00am

Monday, August 27<sup>th</sup> at 7:00am

Monday, September 27<sup>th</sup> at 7:00am

Monday, November 29<sup>th</sup> at 7:00am

2021- 2022

Early Head Start

Recruitment

&

Selection

Plan



## Purpose

This Recruitment and Selection Plan is a framework intended to increase community awareness about the program, encourage families to apply for services, and select and enroll the neediest and most at-risk families in the community. The plan ensures that outreach is conducted to actively recruit and engage families identified in the targeted population. The purpose (goal) of recruitment is to ensure 100% enrollment on day one of services and throughout the program year. Careful planning and well thought out recruitment efforts will assure the neediest families in the community are knowledgeable about the program, apply for services, and are selected using a point system that aligns with the family's current living situation.

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## Timeframe

Proposing:

This plan will be used to recruit eligible families for 2021-2022 school year. Recruitment efforts will be conducted prior to the two transition periods. Recruitment period will be as follows:

Transition Period	Recruitment Period
July 31, 2021	January 2021 to July 2021
January 31, 2022	August 2021 to December 2021

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## Target Population

- Homeless
  - Foster/kinship care
  - Families with prior DCF history
  - TANF
  - SSI
  - Low income families
  - Domestic violence/Incarcerated Parents/At-Risk/Substance Abuse
  - Children with IFSP or diagnosed disabilities
  - Teenaged parents
  - Families impacted by Gun Violence
  - Children with subsidized Care
  - Migrant families
- 

## Outreach and Recruitment

Enrollment in the program is a year-round process that begins with outreach and recruitment. Outreach consists of the program's efforts to partner with agencies in the community to spread the word about the services offered to families. Outreach is a collaborative effort that addresses community needs and opens the door for recruitment opportunities.

Recruitment is the systematic process of informing families about the program and inviting them to apply for the program. Recruitment is a collaborative process that relies heavily on the partnerships created during outreach efforts. This collaboration commences with a meeting between the Director of Family and

Community Engagement, program staff, and community organizations. The Director of Family and Community Engagement and the Family Advocate Supervisors meet with partnering organizations to coordinate enrollment drives at their (community organization) locations on a recurring schedule. During the enrollment drive, Family Advocates are assigned to visit certain locations to complete part 1 of the application with families. During the recruitment process, Family Advocates will continue to conduct outreach efforts in order to identify additional locations in the catchment areas to recruit eligible children. The program relies on Inquiry Logs (see appendix A) to ensure that all interested families are given an opportunity to apply. The Inquiry Logs record contact information of interested families. Family Advocates follow-up with families to share information about the program, answer parents' questions, and explain the application process. At the provider level, Inquiry Logs (see appendix A) will be available for interested participants while Family Advocates are offsite. This log is also be available at partnering organizations.

### **Outreach Strategies**

Outreach strategies will be conducted in each of the targeted areas. Outreach strategies will include but are not limited to:

- Attending in-person and virtual community fairs and meetings to increase the community's general awareness of our program's mission, goals, and services.
- Ensuring staff understand and build a relationship with community organizations in their respective areas, so as to increase our pool of resources and better serve the community.
- Maintaining partnerships in a way that is mutually beneficial to the program and its community partners by creating memorandums of understandings (MOU), offering reciprocal training for staff, and combining efforts to organize events that will benefit the community.

### **Recruitment Strategies**

Recruitment activities are an opportunity to inform families of the comprehensive services offered by the program and to encourage them to apply. Throughout the month, the program will engage in recruitment activities held by organizations that serve the target population. Due to the current Health Pandemic a larger emphasis is placed on virtual activities for recruitment to minimize the spread of the coronavirus. The program plans to increase its social media and online presence. Recruitment includes but is not limited to:

#### Community Recruitment

- Announce open enrollment in school newsletters
- Provide brochures, flyers and applications in partnering childcare centers and other establishments
- Attend community/health fairs
- Obtain video and/or written testimonials from parents
- Attend family events at Miami-Dade County Public Library System
- Canvass low-income housing projects and apartments in the area for applicants
- Canvass local grocery stores, churches, laundromats, convenience stores, and restaurants
- Partner with community organizations that provide services to low income families.
- Send flyers or brochures home with children
- Post announcements on reader boards
- Conduct presentations about the program at PTA and school staff meetings
- Post flyers in the office of student affairs
- Provide registration information to college advisors
- Post flyers in local trade school registration offices

- Email Blast families on the waitlist
- Attend virtual events
- Collaborate with community partners for incoming referrals
- Distribute flyers at farm shares and food drives

#### Early Head Start Parents

- Send information related to recruitment on the Neighborhood place parent Digest (newsletter)
- Share EHS flyers with policy Council Parents
  - Encourage parents to share flyers/ applications in their parent committee meetings
  - Encourage parents to share flyers with friends and coworkers
- EHS Yard Sign flyers

#### ELCMDM Strategies

- Add open enrollment event to the email signatures
- Blast program information to eligible families that apply for school readiness via text message
- Add to the Early Head Start web page
- Increase Early Head Start social media presence
- Include outreach strategies when executing MOU's with partner agencies.

The following media may be used continually to recruit eligible children: posters, flyers, brochures, newsletters, banners, signs, public service announcements, billboards, news releases, and/or door-to-door canvassing. The Early Head Start Director of Family and Community Engagement will submit all media to the Early Learning Coalition's Communications Department for approval prior to broadcast, posting, or distribution.

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## Selection

Selection is the process by which a program uses a fair and objective point system to select applicants who would benefit most from services. The program developed selection criteria that prioritizes eligible family and child risk factors. Selection criteria is developed each year taking into account the community's needs and family welfare. Families with the highest number of priority points are given preference for enrollment into the program.



## Selection Criteria

Selection Criteria	
Criteria	Points
<b>A. Income</b>	
Low Income 0 – 25% of the Poverty Guidelines	100
Low Income 26% – 50% of the Poverty Guidelines	95
Low Income 51% – 75% of the Poverty Guidelines	85
Low Income 76% – 100% of the Poverty Guidelines	75
<b>B. Age</b>	
0 - 11 months	150
12 months – 2 years old	100
2 years and 1 month – 3 years old	80
<b>C. Disability</b>	
Diagnosed Disability with IFSP	375
Condition Diagnosed by a Professional	230
Identified as having concerns through a screener completed by a qualified	50
Parental Concern	50
Documented Parental Disability	50
<b>D. School Readiness</b>	
BG-8	250
BG-5	230
BG-3	200
BG-1	175
Waitlisted applicants	100
<b>E. Parental Status</b>	
Foster Parent	100
Legal Guardian	95
One Parent Family	90
Two Parent Family	60

Criteria	Points
<b>F. Other Factors</b>	
Documented Homeless	230
Documented Incarcerated Parents	150
Documented SSI/TANF Recipients	150
Families with prior DCF History	100
Documented Disaster Evacuee	100
Documented Impacted by Gun Violence	100
Documented Substance Abuse	90
Document DCF Referral and Court Order	90
Documented Domestic Violence	90
Undocumented Domestic Violence referred by Partnering Agency	50
Referral from Partnering Agency	50
Documented Student	80
Documented Working Parent	80
Documented Teen Parent	75
Documented Sibling of Returning Student	75
Documented Migrant Seasonal Farm Worker	75
Documented Public Housing Resident	75
Documented Infant Mortality	50
Documented Pregnant Woman	50
Postpartum Depression	50
Enrolled in Current Center	50
Loss of income due to the health pandemic	25

### Timeline of events August- July

Event	Month	Responsible Party
<ul style="list-style-type: none"> <li>• Parent Orientation</li> </ul>	August	All staff
<ul style="list-style-type: none"> <li>• Start of new program year</li> <li>• Identify and contact no-shows</li> </ul>	August	Family Advocates
<ul style="list-style-type: none"> <li>• Participate in Annual Breastfeeding Awareness Walk</li> </ul>	August	Family Advocates
<ul style="list-style-type: none"> <li>• Attend The Children’s Trust Annual Family Expo “Send flyers if virtual”</li> </ul>	September	All staff invited
<ul style="list-style-type: none"> <li>• Participate in public housing canvassing</li> </ul>	September	Family Advocates
<ul style="list-style-type: none"> <li>• Start of Fall Open Enrollment</li> </ul>	September	
<ul style="list-style-type: none"> <li>• Review &amp; Revise Recruitment and Selection Plan</li> </ul>	October	Director of Family & Community Engagement, & Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• Advertise open enrollment in “signature lines” on ELC emails</li> <li>• End of open enrollment and last day for transfer request to be submitted</li> <li>• Review database to ensure accuracy of New Status</li> </ul>	October	Family Advocates, Director of Family & Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• Participate in possible Annual Miami Book fair</li> </ul>	November	Family Advocates, Director of Family and Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• Participate in Annual Holiday Homestead/Florida City Health &amp; Resource Fair</li> </ul>	November	Family Advocates, Director of Family and Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• <b>November 1 to November 15, 2021</b> - Run prioritization and conduct selection</li> <li>• <b>November 1 to December 17, 2021</b> - Contact families for Enrollment</li> <li>• Interviews</li> </ul>	November	Family Advocates & Director of Family and Community Engagement, and Family Advocate Supervisors/ Technical assistant Specialist
<ul style="list-style-type: none"> <li>• Develop, present, and approve the 2021-2022 Recruitment Plan to Policy Council and ELCMDM Board.</li> </ul>	November to January	Director of Family and Community Engagement, Family Advocate Supervisors, ELC Communication Department, Board Members, Policy Council
<ul style="list-style-type: none"> <li>• <b>December 28, 2021</b> - Complete Enrollment Interviews</li> </ul>	December	Family Advocates
<ul style="list-style-type: none"> <li>• <b>January 15, 2021</b> – Review Enrollment Interviews</li> </ul>	January	Director of Family and Community Engagement and Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• <b>January 19, 2021</b> - Finalize and distribute classroom rosters to sites</li> </ul>	January	Family Advocates, Technical Assistance Specialist & Director of Family and Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li>• Transitioning children prepare to leave</li> <li>• Confirm acceptance with selected families</li> </ul>	January	Family Advocates, Director of Family and Community Engagement, and Family Advocate Supervisor

Event	Month	Responsible Party
<ul style="list-style-type: none"> <li>Update poverty guidelines</li> </ul>	February	Director of Family and community Engagement
<ul style="list-style-type: none"> <li><b>February 8, 2021</b> - Review Waitlist to remove aged-out children.</li> <li>New families enrolled in place of transitioning children</li> </ul>	February	Family Advocates
<ul style="list-style-type: none"> <li>Revise application and forms for distribution February 14, 2021</li> </ul>	February	EHS Leadership and Family Advocates
<ul style="list-style-type: none"> <li><b>February 17, 2021</b> - Contact families on waitlist via email, text, and phone to confirm their interest in the program and provide updated income.</li> </ul>	February	Family Advocates and ERSEA Clerk
<ul style="list-style-type: none"> <li>Distribute recruitment information to targeted areas of low enrollment/</li> <li>low waiting lists numbers via: <ul style="list-style-type: none"> <li>School newsletters / calendars</li> <li>meetings</li> <li>Community locations</li> </ul> </li> </ul>	March	All EHS staff
<ul style="list-style-type: none"> <li>Advertise open enrollment in “signature lines” on ELC emails</li> <li><b>April 24, 2021</b> - End of open enrollment, last day for transfer request to be submitted, last day for waitlist families to submit updated applications and income.</li> <li><b>April 27 to May 1, 2021</b> - Review database to ensure accuracy of New and Waitlist Status.</li> </ul>	April	Family Advocates, Director of Family and Community Engagement, Family Advocate Supervisors, and Technical assistant Specialist
<ul style="list-style-type: none"> <li><b>May 4 to May 15, 2021</b> - Run prioritization and conduct selection</li> <li><b>May 4 to June 15, 2021</b> - Contact families for enrollment interviews</li> </ul>	May	Family Advocates, Director of Family and Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li><b>June 15, 2021</b> - Complete Enrollment Interview</li> </ul>	June	Family Advocates, Director of Family and Community Engagement, and Family Advocate Supervisors
<ul style="list-style-type: none"> <li><b>July 19, 2021</b> - Enrollment Interviews reviewed</li> </ul>	July	Director of Family and Community Engagement, and Family Advocate Supervisor
<ul style="list-style-type: none"> <li><b>July 20, 2021</b> - Finalize and distribute classroom rosters to sites</li> </ul>	January	Family Advocates, Technical Assistance Specialist & Director of Family and Community Engagement,
<ul style="list-style-type: none"> <li>Refer expectant mothers and siblings, ages birth to two years, to Early Head Start</li> </ul>	Ongoing	Providers
<ul style="list-style-type: none"> <li>Attend meetings and/or make presentations at: <ul style="list-style-type: none"> <li>WIC</li> <li>Early Steps</li> <li>Social Service/Community Action Programs</li> <li>Other meetings as appropriate</li> </ul> </li> <li>Relief Nursery</li> <li>Housing Authorities</li> <li>DCF Agencies</li> </ul>	Ongoing	All EHS Staff
<ul style="list-style-type: none"> <li>Provide flyers for the following in person/ Zoom events: <ul style="list-style-type: none"> <li>Farm shares</li> <li>Food drives</li> <li>Health Fairs</li> </ul> </li> </ul>	Ongoing	All Staff
<ul style="list-style-type: none"> <li>Assign EHS staff to recruitment activities</li> <li>Distribute Recruitment materials to partnering agencies</li> </ul>	Ongoing	All Staff

## Canvassing Events

Canvassing Resources	Service Area	Location
Florida City WIC and City Hall Office	Homestead	Social Service
Sedano's 831 NE 8th Street, Homestead, FL 33030	Homestead	Grocery Store
Sedano's 1263 West Flagler Street, Miami, FL 33135	Central	Grocery Store
Florida City Walmart 33501 S Dixie Highway, Florida City, FL 33034	North	Grocery Store
Walmart Supercenter 3200 NW 79th Street, Miami, FL 33147	North	Grocery Store
Price Choice 4500 NW 183rd Street, Miami Gardens, FL 33055	Miami Gardens	Grocery Store
Presidente Supermarket: 1895 SW 8th Street, Miami, FL 33135	Central	Grocery Store
Walmart Neighborhood Market 3791 NW 167th Street, Miami Gardens	Miami Garden	Grocery Store
Winn-Dixie 1150 NW 54th Street, Miami, FL 33127	Liberty City	Grocery Store
Dr. Pierre Blemur, MD 18373 NW 27th Avenue	Miami Gardens	Doctor's Office
CHI Homestead/Perrine	Homestead	Doctor's Office
Pediatric Associates 3084 NE 41st Terrace, Homestead, FL 33033	Homestead	Doctor's Office
Borinquen Health Care 3601 Federal Highway Miami, FL 33137	Liberty City	Doctor's Office
Zambrano Pediatrics 1555 N Krome Ave, Homestead, FL 33030	Homestead	Doctor's Office
Pediatrics Associate 1193 W. 49th Street, Hialeah, FL 33012	Central	Doctor's Office
Doctors Medical Center 4888 NW 183rd Street, Suite 101, Miami Gardens FL 33055	Miami Gardens	Doctor's Office
Pediatric Associates Skylakes 1610 NE Miami Gardens Drive	Miami Gardens	Doctor's Office
University of Miami Pediatrics 1120 NW 14th Street, Miami, FL 33136	North	Doctor's Office
Fredrica Wilson and Juanita Mann Health Center 2520 NW 75 Street, Miami	Liberty City	Doctor's Office
Carol City WIC office 4737 NW 183rd Street, Opa Locka	North	WIC Office
Florida City WIC Office	Florida City	WIC Office
WIC Homestead 753 W Palm Drive, Florida City, FL 33034	Homestead	WIC Office
WIC/Miami Dade Health 1350 N.W. 14th Street, Miami, FL 33125	Central	WIC Office
Joe DiMaggio 1005 Joe DiMaggio Drive Hollywood, FL 33021	North	Hospital
Homestead Hospital 975 Baptist Way, Homestead, FL 33033	Homestead	Hospital
Nicklaus Children's Hospital 3100 S.W. 62nd Avenue, Miami, FL 33155	Central	Hospital
Child Enrichment Center 1825 NW 167th Street, Miami Gardens	Miami Gardens	DCF Agency
Acción Community Action Center 970 S.W. 1st Street, Miami, FL 33130	Central	Social Service Agency

<b>Canvassing Resources</b>	<b>Service Area</b>	<b>Location</b>
Florida DCF Community Group, 1490 NW 27th Avenue, Miami, FL 33125	Miami Gardens	DCF Agency
Florida Department of Children and Families 1490 NW 27th Avenue	Miami Gardens	DCF Agency
Florida City Dental 786 S Homestead Boulevard, Homestead, FL 33030	Homestead	Dental Office
La Casita Dental 127 N.W. 12th Avenue, Miami, FL 33128	Central	Dental Office
UF Health Dental Center 750 E 25th Street, Hialeah, FL 33013	Hialeah	Dental Office
AC Pediatric Dentistry & Orthodontics, 2950 SW 8th Street, Miami, FL 33135	Central	Dental Office
Jessie Trice Community Health Center 2520 NW 75th Street, Miami, FL 33147	Liberty City	WIC Office
Florida City Dental 786 S Homestead Boulevard, Homestead, FL 33030	Florida City	Dental Office
La Casita Dental 127 N.W. 12 Avenue, Miami, FL 33128	Liberty City	Dental Office
West Homestead Elementary 1550 SW 6th Street, Homestead, FL 33030	Homestead	School
Ada Merritt K-8 Center 660 S.W. 3 Avenue, Miami, FL 33130	Central	School
Miami-Dade Public Libraries	Miami Dade County	Library
Maya Angelou Elementary School 1850 NW 32nd Street, Miami, FL 33142	Miami Gardens	School
Citrus Grove Elementary School	Miami Gardens	School
Charles Drew Elementary School	Liberty City	School
Lindsey Hopkins 750 NW 20th Street	Liberty City	Church
City Church 1700 N Krome Avenue, Homestead, FL 33030	Homestead	Church
St. Barbara Catholic Church 1156 S.W. 6th Street, Miami, FL 33130	Central	Church
Agape Family Ministries 9715 SW 161st Street, Miami, FL 33157	Homestead	Church
Iglesia San Juan Bosco 1371 W Flagler Street, Miami, FL 33125	Central	Church
St. John Bosco Catholic Church, 1349 W Flagler Street, Miami, FL 33135	Central	Church
Liberty City Church of Christ 1263 NW 67th Street, Miami, FL 33147	Liberty City	Church
Perrine Community Action Center 17801 Homestead Avenue, Miami, FL 33157	Homestead	Social Service Agency
Miami Bridge Community Center 2810 N. River Drive, Miami, FL 33125	Homestead	Foster/ Group home Facility
Lutheran Services 16201 SW 95th Avenue, Miami, FL 33157	Homestead	Social Service Agency
His House Children's Home 20000 NW 47th Avenue, Opa Locka, FL 33055	Miami Gardens	DCF Agency
Abriendo Puertas INC. 1401 SW 1st Street, Miami, FL 33135	Central	Social Service Agency

<b>Canvassing Resources</b>	<b>Service Area</b>	<b>Location</b>
Liberty City Community Action Agency 6100 NW 7th Avenue, FL 33127	Central	Misc.
Viernes Cultural Little Havana (ongoing)	Central	Misc.
Livin2travel 176 NW 28th Street, Miami, FL 33127	Central	Misc.
Children's Trust Family Expo	North	Misc.
Miami Children's Initiative: Back to School Drive	North	Misc.
Livin2travel 176 NW 28th Street, Miami, FL 33127	Central	Misc.
Family Fun Day 101 W Flagler Street, Miami, FL 33130	Central	Misc.
Centro Mater Health Fair	Central	Misc.
Miami-Dade County Book Fair	North	Misc.
Campbell Arms Low Income Housing 800 NE 12th Avenue, Homestead	Homestead	Housing Authorities
U.S. Department of Housing & Urban Affairs 1401 N.W. 7th Street, Miami, FL 33136	Central	Housing Authorities
Community Partnership Homeless 28205 SW 124th Court, Homestead, FL 33033	Homestead	Housing Authorities
MDC Public Housing & Community Development 701 NW 1st Court, Miami, FL 33136	North	Housing Authorities
Miami Dade Housing Agency- 5125 NW 22nd Avenue, Miami, FL	Miami Gardens	Housing Authorities
Neighborhood Housing Services, 300 NW 12th Avenue, Miami, FL 33128	Liberty City	Housing Authorities
Miami Dade Housing Agency 5125 NW 22nd Avenue	Miami Gardens	Housing Authorities
Little Haiti Housing Ass 181 NE 82nd Street #2	Liberty City	Housing Authorities
Farm Shares	All Regions	Social Service
Miami Children's Initiative Events	North	Social Service



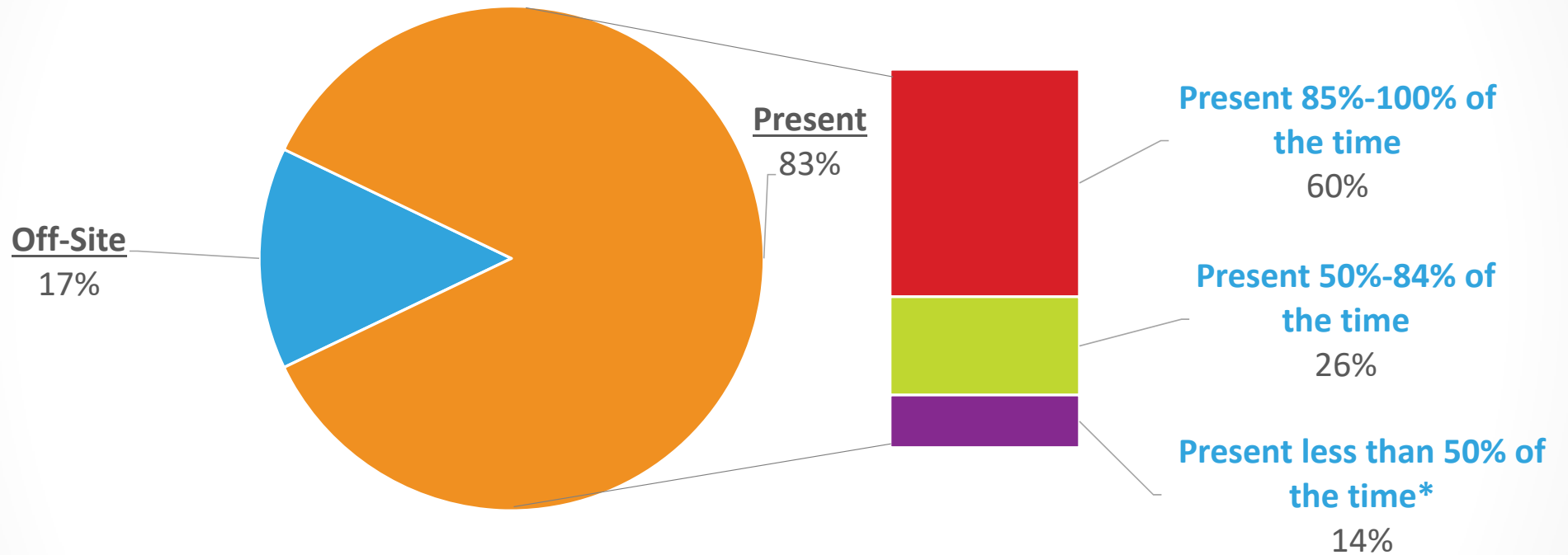
Belkis Torres  
Vice President for Early Head Start

### Strategic Plan Priority Initiative:

- Educate All
- Neediest Children
- Providers



# October 2020 Attendance



\*Note: Of those attending less than 50%, 92% of the children also had off-site services.

# October 2020 Meals

Provider	Breakfast		Lunch		Snack	
	# of Meals	% of Meals	# of Meals	% of Meals	# of Meals	% of Meals
America's Little Leaders	55	100.0%	55	100.0%	55	100.0%
Children of The Sun Academy	335	98.8%	339	100.0%	339	100.0%
It's A Small World II	363	100.0%	362	99.7%	362	99.7%
It's A Small World VII	366	100.0%	366	100.0%	366	100.0%
Kiddy Academy	76	100.0%	76	100.0%	76	100.0%
Kids Small World	332	100.0%	331	99.7%	331	99.7%
Kinderkids Academy III	482	100.0%	482	100.0%	482	100.0%
Kinderland 4 Kids	209	100.0%	209	100.0%	209	100.0%
Lincoln Marti 102	285	100.0%	285	100.0%	285	100.0%
Lincoln Marti - 450	840	100.0%	840	100.0%	840	100.0%
Lincoln Marti - 905	276	100.0%	276	100.0%	276	100.0%
Little Ones Academy	346	100.0%	346	100.0%	346	100.0%
Little Red School House	406	100.0%	406	100.0%	406	100.0%
LORD's Learning Center, Inc.	213	100.0%	213	100.0%	213	100.0%

Provider	Breakfast		Lunch		Snack	
	# of Meals	% of Meals	# of Meals	% of Meals	# of Meals	% of Meals
Miami Gardens Learning Center	196	99.0%	197	99.5%	197	99.5%
My Little Angels Day Care Center	385	100.0%	385	100.0%	385	100.0%
Naranja Prep Academy Annex	110	100.0%	110	100.0%	108	98.2%
New Aladdin Learning Center	493	100.0%	493	100.0%	493	100.0%
Pink and Blue Academy	166	98.2%	169	100.0%	163	96.4%
Precious Moments Learning Ctr.	606	99.8%	606	99.8%	582	95.9%
Rainbow Intergenerational	257	98.5%	261	100.0%	259	99.2%
Sheyes of Miami #3	105	99.1%	106	100.0%	106	100.0%
Sheyes of Miami Learning Center	497	99.8%	498	100.0%	493	99.0%
Shores School	478	100.0%	478	100.0%	478	100.0%
Springview Academy	409	100.0%	409	100.0%	409	100.0%
Step Above	146	91.8%	158	99.4%	158	99.4%
The Carter Academy I	203	100.0%	203	100.0%	203	100.0%
The Carter Academy II	273	100.0%	273	100.0%	273	100.0%
<b>Early Learning Coalition</b>	<b>8,908</b>	<b>99.7%</b>	<b>8,932</b>	<b>99.9%</b>	<b>8,893</b>	<b>99.5%</b>