



Programs, Policy and Strategy Committee Meeting
Monday, August 31, 2020
7:00 am
Zoom Meeting ID: 927 1858 2028

- | | | |
|-------|--|---------------------|
| I. | Welcome & Introductions | Gladys Montes |
| | A. New Committee Members | |
| | i. Sandi Bisceglia | |
| | ii. Deena Hoagland | |
| | iii. Dr. Joycelyn Lawrence | |
| II. | Approval of Minutes | Gladys Montes |
| III. | Early Head Start | Belkis Torres |
| | A. Federal Food Program & Attendance | |
| IV. | Professional Development Institute Program Updates | Pam Hollingsworth |
| V. | Annual Retreat Initiatives | |
| | A. Leading for Equity | Pam Hollingsworth |
| | B. Capacity Building | Dr. Anabel Espinosa |
| VI. | Telehealth/Tele Therapy | Dr. Anabel Espinosa |
| VII. | Monroe County Needs Assessment/Request for Quotes | Angelo Parrino |
| VIII. | Public Comments | Gladys Montes |
| IX. | Adjourn | Gladys Montes |



1) Since incorporating in 2011, I am the Executive Director of my own Florida registered business called the Southernmost Leadership Network, Inc., based in Islamorada, Florida/Florida Keys. I file a tax return annually, and my Employee Identification Number

EIN is 46-2876985. I have 100% ownership.

This business has designed and delivered a number of Conferences for both educators and community member attendees. Terri Axford has attended these events, as well as our principals and School Board, and international invitees: The President of the European Principals Assoc. (28,000 members, and the President of the Finland Schools Assoc., and University representatives from Japan and Jamaica as well as our Chamber of Commerce businesses.

In addition, Larry Feldman, present Miami/Dade School Board Member attended this last conference

my business put on, and brought representatives from Dade County, as he and I served on the Harvard Principals' Center Board together for a number of years, and that involvement spawned my business, Southernmost Leadership Network.

Larry Feldman and I remain in contact in regard to children's interests throughout both of our Counties.

2. I have been the First Vice President of the business Hurricane Aqua Center/Discount Divers Bed and Breakfast based in Marathon, Florida for over 20 years. Our Employee Identification Number EIN is 59-2022391. We have a dive shop and operate 5 commercially approved hotel/motel units on the same property. As VP, I have authority to operate as a chief executive with the President, Capt. Ed Davidson - we confer almost daily about this business, and I am authorized to sign checks, and help make business decisions to operate the business as needed.

3. I have been a paid Advisory Board Member for over 10 years of the state-wide business consortium called Creative Benefits, which operates out of Tallahassee. We meet in Tampa, Florida. This company vets and selects commercial vendors and suppliers of services for schools throughout the 67 Counties in Florida. It has given me first hand state-wide exposure to the challenges of working with business entities interested in interacting with school systems here in Florida, and has provided me with a network of valuable business contacts state-wide and nation-wide who interact with schools and school boards.

Lastly, as a business, I have been registered and regularly attend for many years now, our Upper Keys meetings of the BPW, Business and Professional Women, and our Islamorada Chamber of Commerce as a "business registered member and Executive Director of my business:

"Southernmost Leadership Network".

DEENA ROSEN-HOAGLAND, M.S.W., L.C.S.W.
67 Bass Avenue, Key Largo, Florida 33037
H: (305) 451-9272 C: (305) 522-2717

LICENSES

Colorado LCSW, (License #989066) & Florida LCSW, (License #SW0002432)
Certified Hypno-therapist (CHT)

EDUCATION

University of Denver - Denver, Colorado
Graduate School of Social Work - MSW Degree, 1981

University of Denver - Denver, Colorado
Bachelor of Arts in Psychology and Elementary Education (Emphasis: Speech Communication/Special Education)

PROFESSIONAL EXPERIENCE

Founder and Executive Director: Island Dolphin Care, Inc.
Providing Dolphin Assisted Therapy to Special Needs Children and their Families (1997 to the Present)
Founder, Dolphin Assisted Therapy and Aquatic Foundation (DATA), Key Largo, Florida (1990-1997)
The Counseling Center, Key Largo, Florida
Private Practice: Providing Psychotherapy for Individuals, Couples, Adolescents, Groups, and Families.
Certified Hypnotherapist.

HCA Grant Center Key Alternatives, Key Largo, Florida

Clinical Coordinator for Outpatient Treatment Center (April 1991 to June 1992).

Palm Beach Community College, Department of Continuing Education, West Palm Beach, Florida
Taught "Families in Crisis: Surviving Long Term Hospitalization and Diagnosis and Treatment of Severe Eating Disorders" - (Spring/Winter 1990).

Private Practice, Lakewood, Colorado
Provided psychotherapy for Individuals, Couples, Adolescents, Groups, and Families. Worked with Women's Issues and Eating Disorders (1983 to September 1987).

Downtown Medical Center, Denver, Colorado
Social Worker: Coordinated Medical and Dental Services for Patients and Families through 47 Physicians and 11 Dentists. Provided Information and Referrals, Designed and Implemented Wellness Programs for Downtown Denver Corporations and Employees (1981 to 1983).

Jefferson County Mental Health Center, Lakewood, Colorado
Outpatient Clinician (Student Intern): Provided Direct Service to Adult Outpatients (1980 to 1981).

Jefferson County Community Center, Arvada, Colorado
Margaret Walters School: Summer Program Social Worker: Provided Evaluations of Institutionalized, Developmentally Disabled Children in Accordance with Public Law 94-142. As Student Intern/Social Worker: Provided Direct Service to Children and Families (1979 to 1981).

Linn-Benton Association for the Prevention of Domestic Violence, Corvallis, Oregon
Chairperson: Coordinated Fundraising, Initiated Community Prevention and Education Programs. Served on Committees to Provide Funding Statistics, and Shelter for Battered Women and Children. Worked Closely with the District Attorney's Office and Law Enforcement Officials.

Benton County Mental Health Association, Corvallis, Oregon
Consultant: Produced Training Manual Used by the Mental Health Association Crisis Team. Interviewed and Trained New Staff (1978 to 1979).

Benton County Department of Probation and Law enforcement, Corvallis, Oregon

Consultant: Provided Training Seminars in Drug Education/Identification pertaining to Counseling the Poly-Drug Offender (1978 to 1979).

Youth Outreach, Inc, Corvallis, Oregon

Director of Crisis Intervention: Coordinated and Trained 24-hour Crisis Team, Crisis Counseling. Drug Analysis Project: Hired and Evaluated Staff (1977 to 1978).

National Jewish Hospital, Denver, Colorado

Child Care Worker/Counselor: Worked with Children Having Severe Respiratory Disease (1976 to 1977).

University of Denver Open Clinic, Denver, Colorado

Volunteer Counselor: 24-Hour Crisis Center: Organized Seminars for Community and Public Relations. Instrumental in Production of Film for Denver District Attorney to Train City Police in Drug Dynamics.

HONORS

Tommy Frank Award Nominee (Graduate School of Social Work)

Dean's List

Nominated to Kappa Delta Phi Educational Society

Special Service Award

MEMBERSHIP

National Association of Social Workers

Nature Conservancy

Coastal Conservation Association

NEWSPAPERS AND MAGAZINES

April 1991	Dolphin Dialogue, Vol. 5, No. II Author: Deena Rosen-Hoagland, LCSW
November 1991	Parade Magazine The Dolphins Didn't Let Him Down Staff Reported: Marcia Cohen
August 1992	Birmingham News (Page 26A) Staff Reporter: Victoria Kennedy
November 1992	The Reporter (Page 56): Childrens Issues Author: Deena Rosen-Hoagland
March 1993	The Reporter: Profiles in Paradise (Page 32) Staff Reported: Charlie Collins
March 1995	Advance Magazine, Physical Therapy Journal Watery Mammals Detect Illness and Injury Author: John Murphy
February 1998	The Keys Reporter: Profiles In Paradise Author: Kathleen Romano
March 1998:	Exceptional Parent Magazine – Cover story Dolphin Discovery by Jeffery O'Hare
November 1998:	Chronicle of Philanthropy – Faces of Philanthropy – Page 5
October 1999:	Parade Magazine – These Dolphins Help Families Heal – Page 8
July/August 2000:	In Motion Magazine – Happiness is Swimming with Dolphins – Page 16
October 2000:	National Geographic Magazine – Amazing Animals – Page 30
April 2001:	Good Housekeeping Magazine – A Boy, A Dolphin, and A Miracle – Page 128

September 2001: Person Magazine: Japan
 March 2003: Exceptional Parent Magazine – Dolphin Magic – Page 80
 April 2007 Southern Living Magazine –page 37
 September 2008 Exceptional Parent magazine – page 64-66
 September 2008 Parents Magazine – page 170

TELEVISION APPEARANCES

(The following television appearances were Island Dolphin Care related)

January 1992 Prime Time Live (ABC) Joey’s Best Friend
 Reporter: John Quinones
 Producer: Robert Campos

August 1992 Wonder Vision
 via Nippon - Japan

March 1993 CBS This Morning: Morning News Live

March 1993 Komo Television (ABC): Frontrunner Segment
 Producer: Sharon Howard

March 1993 TV Asahi Live News

March 1994 Dolphin Segment (BBC)

October 1999: Aquanauts: Animal Planet

October 2000: Oxygen Network

May 2001: Discovery Health: (ABC)

March 2002: PAX Television: Healing With Animals

June 2002: National Geographic Today

March 2003: Discovery Channel Canada

June 2003: The TODAY Show (NBC)

September 2003 Headlines News (CNN)

Fall 2005 The Today Show (NBC)

Fall 2008 NBC News (AUTISM special segment)

June 2013 Brian Williams Nightly News special segment

June 2013 NBC Today Show

June 2013 Brian Williams Nightly News

BOOKS

2008 Thank You Fonzie: Author Atsuko Otsuka: Printed in Japan

2008 Animal Interventions for Individuals with Autism: Author: Merope Eavliides

2012 Breaths That Count: Author Deena Hoagland

JOYCELYN JONES LAWRENCE

CURRICULUM VITAE

PERSONAL

Name: Joycelyn Jones Lawrence, M.D.

Home Phone: (786)740-7311

Office Phone: (305) 805-1700

Home Address: 12160 NW 28th Court
Plantation, FL 33323

Primary Department: Administration

Citizenship: USA

HIGHER EDUCATION

University of North Carolina at Chapel Hill
Fellow; Faculty Development Program
August 2005 – June 2006

University of Miami / Jackson Memorial Hospital
Residency Family Medicine
July 1996 -1999

University of Arizona College of Medicine
MD; conferred May 11, 1996
1990-1996
Tucson, Arizona

Spelman College
Pre-Med/Biology
1979-1983
Atlanta, GA

Crestwood Academy
Registered Respiratory Therapist
1986-1987
Tempe, Arizona

JOYCELYN JONES LAWRENCE

CURRICULUM VITAE

EXPERIENCE

University of Miami, Department of Family Medicine
and Office of Community Health Affairs

Voluntary Assistant Professor

October 1999 – September 2000

Partners in Prevention of Substance Abuse (PIPSA)

July 2000 - 2004

University of Miami, Department of Family Medicine
And Office of Community Health Affairs

Assistant Professor

September 2000 – July 2000

University of Miami, Department of Family Medicine
and Office of Community Health Affairs

Assistant Professor

**Medical Director, Dr. John T. Macdonald Foundation
School Health Initiative**

July 2000 – Jan 2016

Chief Medical Officer

Jessie Trice Community Health Center
Jan 2016 - current

PUBLICATIONS / Presentations

“Lawrence J; Aftab A; Batista S, Burdick A; Fournier A; Simmons S;(June 2011).*Telehealth: An Evaluation of Its Place and Usefulness Within the School Setting*. Poster presented at the National Assembly of School Based Health Care(NASBHC)2011 Annual Meeting”.

Sonia M. Batista, MS, RD, LD/N, RN; Joycelyn Lawrence, MD; Scott Simmons, MS; and Anne E. Burdick, MD, MPH. Implementation of Telehealth in an Urban Public School System: Lessons Learned From the First Year of Operation [Poster]. University of Miami Miller School of Medicine, Miami, Florida, USA

Aftab A, Lawrence J. *A qualitative analysis of barriers for screening of sexually transmitted diseases in a high school population of Miami Dade County, Florida [Poster]*. Women’s Health Research Day, University of Miami Miller School of Medicine, March 16 2008: Miami, FL.

JOYCELYN JONES LAWRENCE CURRICULUM VITAE

Aftab A, Lawrence J. A qualitative analysis of barriers in screening for sexually transmitted diseases (STDs) in the youth population of Miami-Dade County, Florida. Family Medicine and Community Health. Community-University Exposition. Victoria, British Columbia, Canada: May 4-7, 2008.

Aftab. A, Fournier. A, Lawrence. J. *School Health Index Pilot Project- Combating Obesity Epidemic in Children and Adolescents by Helping Schools to Evaluate and Strengthen their School Health Policies and Procedures*. Also presented at the 22nd CDC/DHPE National Conference on Health Education and Health Promotion and 2004 SOPHE Midyear Conference, May-5-7, 2004, Orlando, Florida.

Aftab. A,, Lawrence. J. *Key Health Services and Health Care accessibility Through School-Based Health Centers: A preliminary Analysis*. Also presented at The First International Conference on Inner City Health Toronto, Canada. October 3-6,2002.

Society of Teachers in Family Medicine Conference; San Diego, CA; February 28 – March 2, 2002.
Poster presentation: The Role of Service-Learning in School Based Health Centers.

PROFESSIONAL / Memberships

American Medical Association
1996 – current

American Academy of Family Physicians
1990 – current

Florida license granted July 7, 1999
Board certified Family Medicine; September, 2000 - current

BLS certified current

School Base Health Association
Member July 2000 – current

Miami-Dade School Health Medical Advisory Committee
Member March 2002 – current
Co-Chair January 2005 – August 2007

Evaluation and Quality Panel of NASBHC
Member July 2004 – 2007

Governmental Affairs Committee of NASBHC
Member January 2006 - 2008

JOYCELYN JONES LAWRENCE

CURRICULM VITAE

TEACHING

- Precepting APRN students and medical students from multiple academic institutions through rotations with Jessie Trice Community Health System
- Instructional supervision and evaluation of health science students and resident physicians for the Department of Family Medicine and School Based health centers
- Supervision of nursing students
- Annual Pediatric lecture series with Dept of Family Medicine

SERVICE

Jessie Trice Community Health System (2016 – current). Responsibilities include oversight of the strategic direction and disease management of primary and behavioral health programs at JTCHC. Responsibilities also include clinical data base development and analysis, research collaborations and outcomes that meet with the organizational mission and vision, as well as balancing the mission with business and financial growth goals as established by the CEO and BOD.

- Provider oversight
- Patient care
- Design and implementation of systems approaches to care
- Collaboration with chief financial officer for ensuring productivity
- Provision of oversight to school based health medical programs
- Provision of oversight to school based behavioral health program
- Oversight to nutrition grants
- Implementation of telehealth for JTCHS

Dr. John T. Macdonald Foundation School Health Initiative (1996-2016). Primary responsibilities as medical director included:

- Development and implementation of all programmatic components
- Budget oversight
- Community liaison linkage
- provision of outpatient medical care (chronic illnesses, emergent management
- follow-up care of inpatient clients
- oversight for clinical teams that are composed of nurse practitioners, registered nurses, health support technicians and social workers.

Additional duties included development and implementation of policies and procedures for nine school based health centers, development and implementation of nursing protocols, collaborating with Miami-Dade County Public Schools Full Service School Division and Miami-Dade Department of Health, ensuring clinic flow and quality assurance of patient care and medical record keeping, ensuring compliance with state regulations, and organizing health fairs.

Successful grants written and procured include;

JOYCELYN JONES LAWRENCE CURRICULUM VITAE

- The Children's Trust for health services within two school based health centers in North Miami 2006
- The Children's Trust for health services within two school based health centers in Overtown (Booker T. Washington Sr. High) 2007
- The Children's Fund for expanding asthma management within the school setting. 2009
- **Health Foundation of South Florida** – PEARLS (Prevention, Education, and Access to Receive Lasting Smiles) an oral health grant which places dentists on-site within school health centers to provide preventive treatment and instruct nursing staff on placement of fluoride varnishes (Awarded 2012)
- CMS Health Care Innovation Award 2015 for school based health care expanding workforce with community health workers, telehealth, exploration of billing services, and emergency room diversion. Funding used to demonstrate capabilities and values of school based health centers as viable options/safety net for health care services.
- **Batchelor Foundation** – support funding for school health programs (Awarded 2005 - 2016)
- School Based Health Alliance – SBIRT (Substance Abuse Intervention and Referrals to Treatment) 2019-2020, a grant with emphasis on a national school-based SBIRT learning collaborative to share tools and resources, increase partnerships and publication, collectively agree on best practices to share with the field, and promote the development of clear outcome measures
- School Based Health Alliance – HIV ECHO (2019-2020), a grant to reduce Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) acquisition risk for adolescents, particularly those who identify as lesbian, gay, bisexual, transgender and questioning (LGBTQ) or gender non-conforming

Department of Family Medicine. Service includes precepting for residents and medical students within school based health centers. Service also includes providing monthly lectures to resident physicians on pediatric-related topics.

Jefferson Reaves Family Health Center. Primary responsibility is that of providing outpatient care for adult and pediatric clients (patient load of 14-16 per half day). July 2000 – current. Other responsibilities have included precepting resident physicians.

Partners in Prevention of Substance Abuse. Responsible for implementation of tobacco awareness, prevention and cessation course into second-year medical student curriculum. July 2000-2004

RESEARCH

Research responsibilities include tracking of students in school based health centers, such immunization rates and body mass index screening and serving as co-cluster leader for the National Assembly on School-Based Health Care quality assurance collaborative designed to strengthen the delivery of adolescent preventive services, including sexually transmitted disease / HIV prevention.

JOYCELYN JONES LAWRENCE

CURRICULUM VITAE

International Study on Asthma and Allergies in Childhood (2009 – 2012)

Program utilizing validated survey tool for identifying undiagnosed asthmatic children.
Principal Investigator: Joycelyn Lawrence, M.D., Co-Principal Investigators, Asma Aftab, M.D., MPH

Promoting Awareness of Chlamydia through School Based Health Centers (2008 – 2014)

Approach to promote STD screening amongst inner city adolescent females. Principal Investigator: : Joycelyn Lawrence, M.D., Co-Principal Investigators, Asma Aftab, M.D., MPH

School-Based Intervention to Prevent Metabolic Syndrome (2007-2010)

Implementation of an evidence based approach within the school setting to prevent metabolic syndrome. Principal Investigator: Alan Delamater; Co-Principal Investigators, Asma Aftab MD, MPH; Arlette Perry, PhD, Janine Sanchez, MD, Joycelyn Lawrence, MD

COMMUNITY ACTIVITIES

Participant in community health fairs and health education conferences for local churches and schools

Volunteerism: helped to develop state strategic plan for asthma for Florida Department of Health (medical management)

Health Advisory Committee member Church of the Open Door

AWARDS / RECOGNITION

Legacy South Florida Top Black Physicians 2017 and 2018

Recognition Award for community service to John F. Kennedy Middle School 2009-2010

Department of Health Certificate of Appreciation for Community Service, June 2006 and June 2008

Bruce Heiken Vision Fund Community Recognition Award 2005.

REFERENCES

References are available upon request.



ELC Programs, Policy & Strategy Committee Meeting
February 25, 2020 at 11:00 AM
Via Conference Call

Committee Attendees: Dr. Judy Schaechter; James Haj; Bob Eadie

Absent Committee: Gladys Montes

Staff Attendees: Evelio Torres; Angelo Parrino; Belkis Torres; Jackye Russell; Anabel Espinosa; Sandra Gonzalez; Lisa Sanabria; Pam Hollingsworth

I. Welcome and Introductions **Judy Schaechter**

- J. Schaechter called the meeting to order and welcomed everyone. Quorum was established.

II. Approval of Minutes **Judy Schaechter**

- Motion to approve minutes by B. Eadie.
- Motion seconded by J. Haj.
- Motion unanimously passed.

III. Early Head Start **Belkis Torres**

- B. Torres presented the Federal Food Program report to the committee. This report shows the daily counts of food served to the early head start children. No big discrepancies were found. E. Torres stated that there was improvement in the centers that were not meeting the 100%.
- B. Torres presented the Remodeling of the Early Head Start Program - Due to budgetary challenges, the program has had to submit a plan to the regional office indicating how the program will maintain sustainability:
 - Re-evaluate the layering of funds
 - Reduce Infrastructure cost.
 - Move EHS children up in the priority list for School Readiness selection.
 - Increase caseloads by freezing positions
 - Reduce travel
 - Bringing some services in-house
 - Re-evaluated contracts to minimize financial impact
 - Cut supply cost
 - Reduced infrastructure cost (the office is now shared space)
 - Implementing new provider rates. New base rate will be \$35.00 per child. School Readiness (avg. \$21.00) and Gold Seal Certification (\$4.20) will be layered on top of the base rate.



- Accreditation by one of the OEL approved accreditation bodies must be obtained within 18 months of contract execution.
 - Gold Seal Certification required.
 - Days of service will be 240 days. The program will pay Professional Development Days.
 - Class 1 licensing violation or three class 2 violations (within same standard) in the past 12 months will be reviewed on a case-by-case basis. Providers will always be afforded the due process right.
- B. Torres presented the Self-Assessment Plan.
 - Motion to approve the Self-Assessment Plan by B. Eadie.
 - Motion seconded by J. Haj.
 - Motion unanimously passed.
 - B. Torres presented the Recruitment Plan.
 - Motion to approve the Recruitment Plan by B. Eadie.
 - Motion seconded by J. Haj
 - Motion unanimously passed.

IV. Update on Evidence Based Practices

Anabel Espinosa

- Classroom Assessment Scoring System (CLASS) - ELC Implementation began October 1, 2019; Quality Improvement Plans begin July 1, 2019
- Ages and Stages Questionnaire, 3rd Ed. (ASQ-3) - Revisions to Statewide Practice: July 1, 2019- July 1, 2020
- Teaching Strategies GOLD - Invitation to design Child Assessment Plan in line with best practice.
- Upcoming reviews on Teenage Parent Assistance Program (TAPP), Data Based Language and Data Reporting, Best Practice in Inclusive Early Childhood Education (BPIECE) and Systems Change and Equity: Ensuring Success for all Communities

V. Open Enrollment Update

Sandra Gonzalez

- S. Gonzalez stated the following:
 - School Readiness Enrollment/ New applicants: January 2020 total sent out 1007, 221 not submitted 22%, 479 approved for services 61% and 307 denied 39%.
 - Readiness Enrollment/Redetermination: January 2020 total 1191, 178 not submitted 15%, 946 approved 93% and 67 denied 7%

VI. VPK Timeline

Erica Erched

- E. Erched stated that OEL had released the VPK timelines for the upcoming year.



VII. **Public Comments**

Judy Schaechter

VIII. **Adjourn**

Judy Schaechter

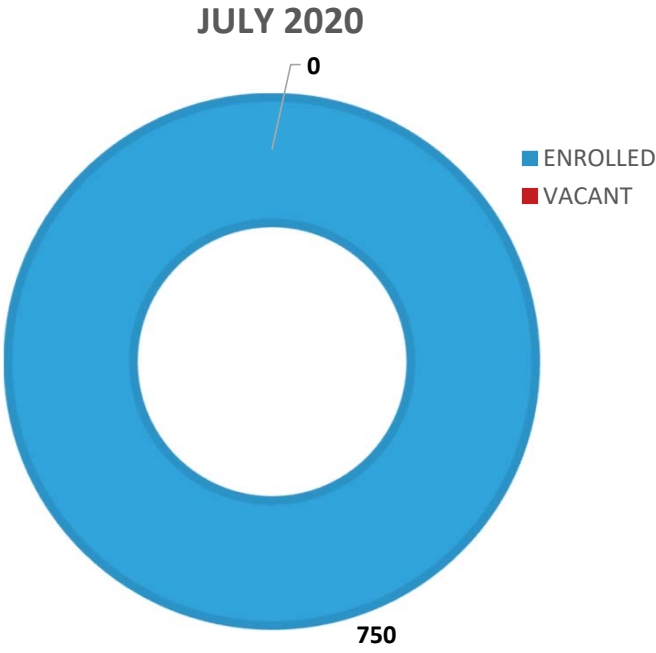


Belkis Torres
Vice President for Early Head Start

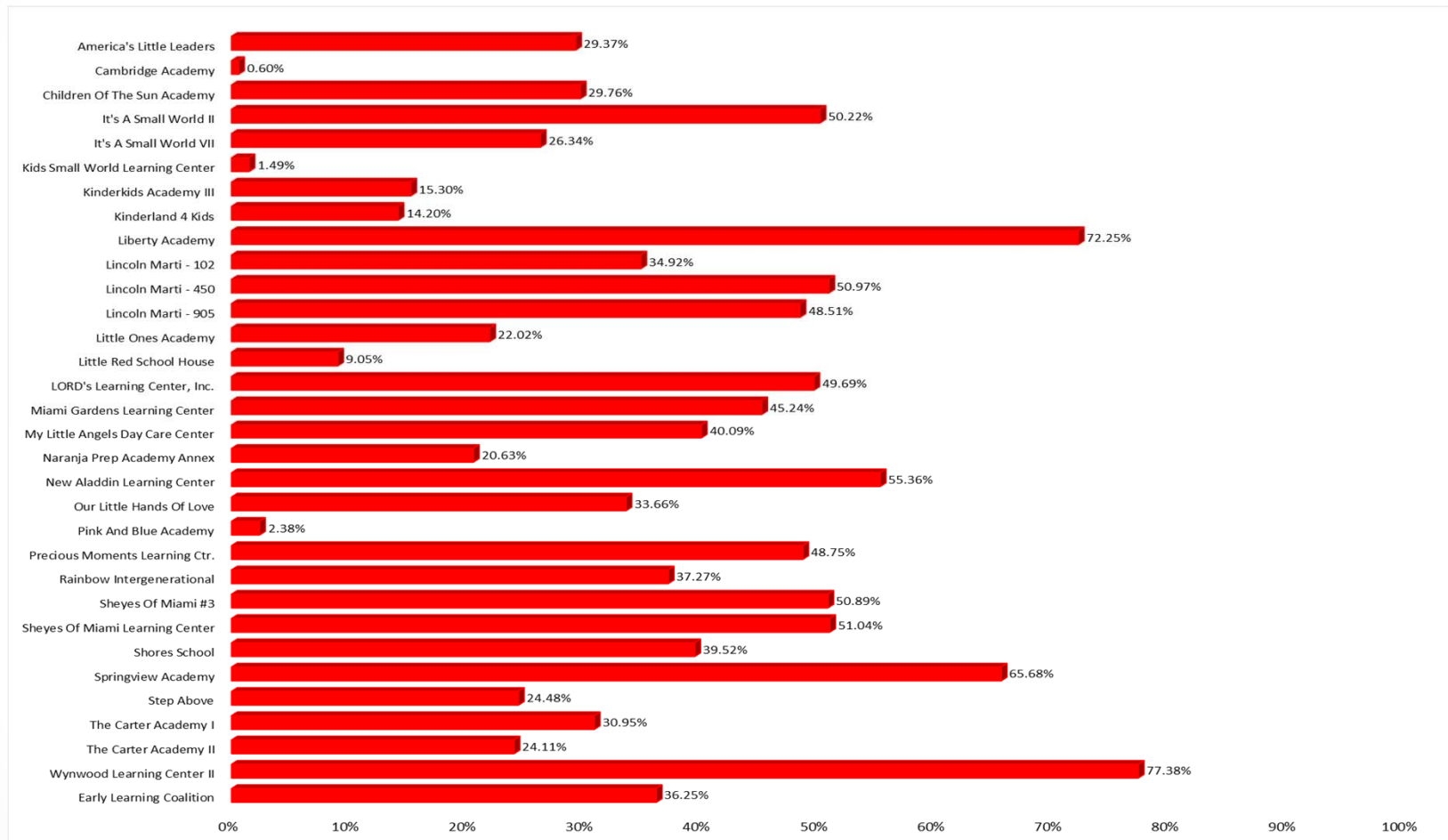
Strategic Plan Priority Initiative:

- Educate All
- Neediest Children
- Providers

July 2020 Enrollment



July 2020 Attendance



July 2020 Meals

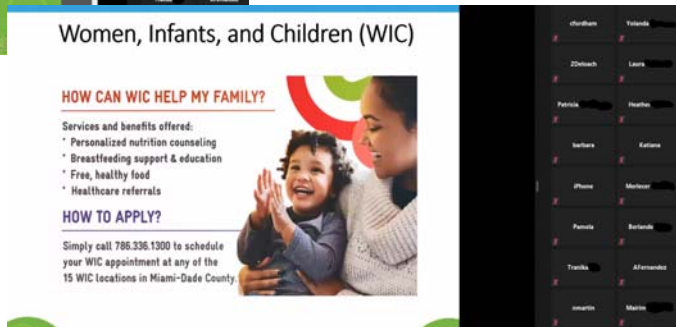
Provider	Breakfast		Lunch		Snack	
	# of Meals	% of Meals	# of Meals	% of Meals	# of Meals	% of Meals
America's Little Leaders	74	100.0%	74	100.0%	74	100.0%
Cambridge Academy	2	100.0%	2	100.0%	2	100.0%
Children Of The Sun Academy	150	100.0%	150	100.0%	150	100.0%
It's A Small World II	242	100.0%	242	100.0%	242	100.0%
It's A Small World VII	177	100.0%	177	100.0%	177	100.0%
Kids Small World Learning Center	10	100.0%	10	100.0%	10	100.0%
Kinderkids Academy III	106	100.0%	106	100.0%	106	100.0%
Kinderland 4 Kids	50	100.0%	50	100.0%	50	100.0%
Liberty Academy	125	100.0%	125	100.0%	125	100.0%
Lincoln Marti 102	176	100.0%	176	100.0%	176	100.0%
Lincoln Marti - 450	685	100.0%	685	100.0%	685	100.0%
Lincoln Marti - 905	161	98.8%	163	100.0%	163	100.0%
Little Ones Academy	185	100.0%	185	100.0%	185	100.0%
Little Red School House	45	100.0%	45	100.0%	45	100.0%
LORD's Learning Center, Inc.	239	99.6%	240	100.0%	240	100.0%
Miami Gardens Learning Center	228	100.0%	228	100.0%	228	100.0%
My Little Angels Day Care Center	277	100.0%	277	100.0%	277	100.0%
Naranja Prep Academy Annex	52	100.0%	52	100.0%	52	100.0%
New Aladdin Learning Center	370	99.5%	372	100.0%	372	100.0%
Our Little Hands Of Love	103	100.0%	101	98.1%	101	98.1%
Pink And Blue Academy	6	100.0%	6	100.0%	6	100.0%
Precious Moments Learning Ctr.	401	97.8%	406	99.0%	370	90.2%
Rainbow Intergenerational	177	98.3%	179	99.4%	179	99.4%
Sheyes Of Miami #3	171	100.0%	171	100.0%	171	100.0%
Sheyes Of Miami Learning Center	342	100.0%	341	99.7%	341	99.7%
Shores School	332	100.0%	332	100.0%	332	100.0%
Springview Academy	302	100.0%	302	100.0%	302	100.0%
Step Above	82	100.0%	82	100.0%	82	100.0%
The Carter Academy I	104	100.0%	104	100.0%	104	100.0%
The Carter Academy II	81	100.0%	81	100.0%	81	100.0%
Wynwood Learning Center II	260	100.0%	260	100.0%	260	100.0%
Early Learning Coalition	5,715	99.7%	5,724	99.9%	5,688	99.2%
Report Totals	5,715	99.7%	5,724	99.9%	5,688	99.2%

Current EHS Providers

America's Little Leaders Academy
Children of the Sun Academy, Inc.
It's A Small World #II, Inc.
It's A Small World #VII, Inc.
Kids Small World Learning Center
Kinderkids Academy III, Inc.
Kinderland 4 Kids
Kiddy Academy
K.K.L.B Learning Center Inc. (pending contract)
Lincoln Marti 102
Lincoln Marti 450
Lincoln Marti 905
Little One's Academy Corp
Little Red School House of Homestead

Lord's Learning Center, Inc.
Miami Gardens Learning Center
My Little Angels Day Care Center
Naranja Prep Academy Annex
New Aladdin Learning Center
Pink and Blue Children's Academy
Precious Moments Learning Center I
Rainbow Intergenerational Learning Center
Sheyes of Miami #3
Sheyes of Miami Learning Center
Shores School
Step Above Academy
The Carter Academy
The Carter Academy II

Parent Orientation



- The Early Head Start program had its annual parent orientation via Zoom. Parents received information about all the services provided by Early Head Start.
- The English session was held on August 26 at 4:30 p.m. with 74 participants.
- The Spanish session was held on August 27 at 4:30 p.m. with 31 participants.
- As part of our Wellness Initiative, the sessions began with a guided relaxation/awareness activity.
- In between the sessions, community partners did brief infomercials about their organization. The organizations were: Miami-Dade College, WIC, Behavioral Aide, UF Family Nutrition Program, ELC School Readiness, and Career Source of South Florida.

Professional Development Institute



#LeadingforEquity

- **ELCMDM Strategic Planning Committee** has identified ***EQUITY*** as a key area of focus for the 20/21 FY.
- **Staff recommendation:** Modify the Value 'Equity' in the ELCMDM strategic plan. Use the strategic plan as the on-ramp to examine ELCMDM practices and programs through an equity lens.
- **Current Language:** In working with parents, families, providers and partners, we are committed to the principal of equity and balance, so that all may benefit from the work we do, while keeping children first.
- **Proposed Language:** Equity, inclusion and cultural competence is embodied in our values, practices and programming so that children, parents, families and providers may fully benefit from our priority initiatives, while keeping children first.
- Over the 2020-2021 FY, each of the seven (7) ELCMDM's priority initiatives will be analyzed through an equity lens.

Capacity Building

Director, Anabel Espinosa, Ph.D.

Research and Evaluation

Capacity Building Background

The pandemic and the resultant downturn in the economy have created unique challenges for the ELC in terms of internal capacity to continue meeting the needs of the children, families and the community it serves. These challenges are best met through developing and maintaining strategic partnerships with other businesses and community-based organizations, which should be guided by the involvement and leadership of the ELC Board of Directors.

Participants

- **Board Members**

- Mr. Adrian Alfonso, *CPA, Board Chair, Kaufman Rossin*
- Ms. Jane McQueen, *Miami Dade County*
- Mr. James Haj, *The Children's Trust*
- Ms. Marisol Diaz, *Miami Dade County Public Schools, Early Childhood Programs*

- **Early Learning Coalition Staff**

- Mr. Angelo Parrino, *Chief Operating Officer*
- Dr. Anabel Espinosa, *Director of Research and Evaluation*

Guiding Questions

- 1. How can the ELC strategically partner with other community-based organizations and businesses to gauge demand and create supports for providers?
- 2. What do you see as the Board's role in helping to create strategic partnerships with the business community?
- 3. What are the benefits the ELC brings to strategic partnerships with businesses and community-based organizations? How do we position ourselves to be the preferred partner for these types of investments/partnerships?

Solutions Proposed by the Board Members

Question 1:

- Lead Community Conversations
- Identify Short Term & Long Term Goals
- Align Initiatives

Question 2:

- Increased Network Responsibilities
- Expand board opportunities to Chamber of Commerce

Question 3:

- Diverse perspectives
- Increased marketing and education

Voluntary Pre-K Specialized Instructional Services (VPK-SIS) and TeleTherapy

Director, Anabel Espinosa, Ph.D.

Research and Evaluation

Florida VPK: Specialized Instructional Services(VPK-SIS)

Eligibility

- Have a current Individualized Education Plan from local school district
- Age 4 before Sept. 1 of program year
- Florida resident
- Not Gardiner Scholarship recipient

Applying

- Collect proof of residency, child's proof of age and child's IEP
- Call Monroe Warm-Line
 - **(786) 417-4021**

Preapproved Services

- Licensed speech pathologists
- Licensed occupational therapist
- Licensed physical therapists
- Licensed clinical social workers
- Licensed psychologists
- Other specialized services as identified in IEP.

Service Provision

- Group therapy
- Individual therapy
 - Face to Face
 - Home Based
 - Clinic Based
 - Center Based
 - Virtual/Telehealth

Time Frame

- School Year
 - No earlier than 14 days before Labor Day until June 30
- Summer
 - No earlier than May 1 ending 15 days before Labor Day

Payments

- Parent certifies that services were received by dating and initialing schedule of services
- The provider pays SIS provider once service invoice is received.

Teletherapy

- What is TeleTherapy?
 - Therapy treatment provided through a live, audio-visual connection over the internet.
- What are the benefits of teletherapy?
 - Helps ensure consistent treatment
 - Parent caregiver involvement is promoted
 - Promotes carry over of functional skills in child's natural environment
 - Delivery model allows for more flexibility
 - Provides greater access to qualified providers*

