



ELC Finance Committee Meeting
October 29, 2021, 10:00 am
Zoom Meeting ID: 984 6237 6499
Passcode: ELC1029

- | | |
|--|------------------------|
| I. Welcome & Introductions | Loreen Chant |
| II. Approval of Minutes | Loreen Chant |
| A. Motion to approve minutes for September 30, 2021 | |
| III. Financial Statements | Loreen Chant |
| A. School Readiness/VPK | |
| B. Early Head Start | |
| IV. Resolutions | Loreen Chant |
| A. Resolution 10292021-01 – Performance Bonus Pay – Belkis Torres
Authorize the President and CEO to approve a one-time Performance-Based Incentive payment to Early Head Start partners. | |
| B. Resolution 10292021-02 – Performance Bonus for Partners – Belkis Torres
Authorize the President and CEO to implement the Performance Bonus for Partners policy and procedure. | |
| C. Resolution 10292021-03 – Amended Budget FY2021-2022 – Alex Sanchez
Authorize the President and CEO to approve the Early Learning Coalition’s First Amendment to the Annual Budget for fiscal year 2021-2022. | |
| D. Resolution 10292021-04 – Citrus Amendment – Pamela Hollingsworth
Authorize the President and CEO to negotiate and execute an amendment to Contract C21-01 with Citrus Health Network, Inc. for Developmental Services. | |
| V. Information Items | Loreen Chant |
| A. Slot Utilization | Sandra Gonzalez |
| • Miami Dade County | |
| • Monroe County | |
| • Title V | |
| B. EHS Credit Card Report | |
| • No charges for the month of September | |
| C. Cybersecurity Update | Dr. Fred Hicks |

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children’s chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.





VI. Public Comments

Loreen Chant

VII. Meeting Adjourn

Loreen Chant



Minutes

**ELC Finance Committee Meeting
September 30, 2021, 10:00 am
Zoom Meeting ID: 988 9403 4811
Passcode: ELC0930**

Committee Attendees: Loreen Chant; Alex Soto; Daniel Armstrong; Matthew Bruno

Committee Absentees: Chuck Mohr

Staff Attendees: Evelio Torres; Angelo Parrino; Jackye Russell; Belkis Torres; Pamela Hollingsworth; Sandra Gonzalez; Mercy Castiglione; Casie Haines; Alex Sanchez; Fred Hicks; Lisney Badillo; Victor Caballero; Lissandra Curbelo; Matthew Zaldivar; Ana Rodriguez; Belkis Torres

I. Welcome & Introductions

Loreen Chant

L. Chant called the meeting to order and welcomed everyone. Quorum was established with four (4) voting members.

II. Approval of Minutes

Loreen Chant

- A. Motion to approve minutes for September 2, 2021
- Motion to approve by D. Armstrong
 - Motion seconded by A. Soto
 - Motion unanimously passed.

III. Financial Statements

Loreen Chant

M. Castiglione shared that the financials are in good standing. It's still early in the year, with only two months of budget numbers presented. It was stated that the VPK program is showing a projected surplus due to low enrollment numbers, which is a challenge throughout the state. The Coalition is ramping up promotional efforts for both School Readiness and VPK.

IV. Resolutions

Loreen Chant

- A. Resolution 09302021-01 – Webauthor Amendment – Dr. Fred Hicks
Authorize the President and CEO to negotiate and execute an amendment to Contract PSA 21-25 with Webauthor.com, LLC for Procurement Software.

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children's chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.





- Motion to approve Resolution 09302021-01 – Webauthor Amendment – Dr. Fred Hicks by A. Soto
- Motion seconded by D. Armstrong
- Motion unanimously passed.

V. Information Items

Loreen Chant

- S. Gonzalez shared 2020 and 2021 School Readiness program snapshots for Miami-Dade County. It was shared that enrollment declined in 2021 due to the pandemic and first responders participation ending. There are some applications in the queue for Miami-Dade and children are still being brought in every 2 weeks.
- The 2020 and 2021 School Readiness program snapshots for Monroe County were shared. It was stated that enrollment also declined since 2020 due to the same reason but promotional efforts continue. There are no applications in the queue for Monroe County due to children being brought in daily.
- The Title V refugee program snapshots were shared and it was indicated that the program will end in September. It was stated that the program participants will transition to being served through Youth-Co-Op. The last report will be given in the October committee meeting.
- There were no charges on the Early Head Start credit card report for August.
- F. Hicks gave an update on cybersecurity. He shared that he is still assisting another Coalition under cyber-attack.
- It was shared that the Coalition will facilitate the table top exercise in October. Invitations will be extended once it's ready.
- It was stated that the exchange server upgrade is complete.
- F. Hicks shared that The National Institute of Standards and Technology (NIST) has released a draft ransomware risk management profile which gives guidance on how both internal and external stakeholders of organizations can manage and reduce cybersecurity risk.
<https://nvlpubs.nist.gov/nistpubs/ir/2021/NIST.IR.8374-draft.pdf>

VI. Public Comments

Loreen Chant

VII. Meeting Adjourn

Loreen Chant

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Financial Position

(In thousands \$000)

	Unaudited As of 9/30/2021
Assets	
Cash & Cash Equivalents	11,598
Grants Receivable	27,235
VPK Prepayment	6,612
Property and Equipment, Net	452
Other Assets	168
Total Assets	\$ 46,066
Liabilities	
Accounts Payable	13,548
Advances Due to OEL & Other	17,996
VPK Prepayment	2,491
Accrued Expenses & Other Liabilities	4,220
Total Liabilities	38,255
Net Assets	
Unrestricted	1,623
Temporarily Restricted	6,187
Total Net Assets	7,810
Total Liabilities and Net Assets	\$ 46,066

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Activities
(In thousands \$000)

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>9/30/2021</u>
Support and revenues			
Grants	\$ 0	\$ 39,115	\$ 39,115
Contributions and Other	0	0	0
Net Assets Released from Restrictions	<u>39,116</u>	<u>(39,116)</u>	<u>0</u>
 Total Support and Revenues	 39,116	 (1)	 39,115
Expenses			
Early Education Services	37,233		37,233
Administration	<u>1,883</u>		<u>1,883</u>
 Total Expenses	 <u>39,116</u>	 <u>0</u>	 <u>39,116</u>
 Change in Net Assets	 0	 (1)	 (1)
 Beginning Net Assets	 1,623	 6,188	 7,811
 Ending Net Assets	 <u>\$ 1,623</u>	 <u>\$ 6,187</u>	 <u>\$ 7,810</u>

Early Learning Coalition of Miami-Dade and Monroe Counties
Statement of Functional Expenses
(In thousands \$000)

	<u>Early Education Services</u>	<u>Administration</u>	<u>Preliminary YTD 9/30/2021</u>
Expenses:			
Payroll & Employee Benefits	3,379	1,087	4,466
Direct Child Care Services	32,553	0	32,553
Contracted Services-Subrecipients	189	3	192
Dues & Subscriptions	2	58	59
Occupancy Costs	293	50	343
Telephone & Communications	45	72	118
Equipment Repair & Maintenance	0	0	0
Postage & Freight	1	7	7
Printing	15	1	16
Professional Fees	56	265	320
Travel & Transportation Expenses	6	6	12
Program Supplies	473	18	491
Meetings & Conferences	4	2	6
Insurance-General & Liability	125	10	135
Office	2	303	305
Other Administrative Costs	89	2	92
Total Expenses	\$ 37,233	1,883	39,116

Early Learning Coalition of Miami-Dade and Monroe Counties
Statement of Cash Flows
(In thousands \$000)

	Preliminary YTD 9/30/2021
Cash Flows From Operating Activities	
Change In Net Assets	(1)
Adjustments to reconcile change in net cash provided by	
Depreciation Expense	0
(Increase) Decrease in Assets:	
Grants Receivables	(2,766)
Other Assets	(69)
VPK Prepayment	(6,612)
Increase (Decrease) in Liabilities:	
Accounts Payable-Vendors	(15,211)
Other Accrued Expenses & Other Payables	2,551
Advances Due to DEL	19,077
Advances Due to Other Grantors	651
Deferred Revenues	0
Total Adjustments	(2,380)
Net Cash Flows From Operating Activities	(2,381)
Cash Flows from Investing Activities:	
Purchase of furniture and equipment	
Net Cash Flows From Investing Activities	
Change in Cash	(2,381)
Cash - Beginning of Period	13,979
Cash Balance End of Period	\$ 11,598

BUDGET VARIANCE
September
2021
In 000'S

School Readiness					
Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
REVENUE					
State of Florida	143,092	18,960	28,799	79.87%	75.00%
EXPENDITURES					
Salary and Fringe	16,019	2,546	3,290	79.46%	
Child Care Services	114,018	16,057	24,995	78.08%	
Contractual Services	3,960	207	354	91.07%	
Occupancy	1,585	264	453	71.41%	
Travel/Conf/Dev	338	3	14	95.73%	
Program Activity	6,519	180	234	96.41%	
IT	326	39	71	78.28%	
Other	326	-336	-612	287.45%	
TOTAL EXP	143,092	18,960	28,799	79.87%	75.00%

VPK					
Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
REVENUE					
State of Florida	55,773	5,939	6,285	88.73%	75.00%
EXPENDITURES					
Salary and Fringe	1,437	224	302	78.98%	
Child Care Services	53,619	5,652	5,881	89.03%	
Contractual Services	71	10	20	71.63%	
Occupancy	124	25	43	65.16%	
Travel/Conf/Dev	13	1	1	88.92%	
Program Activity	372	9	13	96.41%	
IT	64	4	7	88.73%	
Other	73	15	16	77.66%	
TOTAL EXP	55,773	5,939	6,285	88.73%	75.00%

EARLY HEAD START					
Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
REVENUE					
Office of Head Start	11,936	1,356	3,088	74.13%	75.00%
EXPENDITURES					
Salary and Fringe	3,385	476	700	79.32%	
Child Care Services	6,170	752	1,664	73.03%	
Contractual Services	409	20	117	71.38%	
Occupancy	167	62	103	38.41%	
Travel/Conf/Dev	90	20	39	56.57%	
Program Activity	384	4	229	40.39%	
IT	6	8	215	-3788.81%	
Other	1,326	14	21	98.42%	
TOTAL EXP	11,936	1,356	3,088	74.13%	75.00%

TCT and OTHER					
Category	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
REVENUE					
The Children's Trust	11,080	1,460	2,163	80.48%	
Other	63	54	80	-26.92%	
Teen Parent	45			100.00%	
	11,188	1,514	2,243	79.95%	75.00%
EXPENDITURES					
Salary and Fringe	511	112	148	71.06%	
Child Care Services	10,521	1,351	2,043	80.58%	
Contractual Services	5	16	22	-330.46%	
Occupancy	95	10	18	80.59%	
Travel/Conf/Dev			1		
Program Activity	50	4	7	86.49%	
IT	5	1	3	44.15%	
Other	1	18	4	-253.33%	
TOTAL EXP	11,188	1,514	2,244	79.94%	75.00%
NET			-1		

TOTAL	Budget	Current Month Actual	Current Year Actual	% Budget Remaining	Target % Budget Remaining
REVENUE					
State of Florida	198,865	24,899	35,084	82.36%	
Office of Head Start	11,936	1,356	3,088	74.13%	
The Children's Trust	11,080	1,460	2,163	80.48%	
Other	63	54	80	-26.92%	
Teen Parent	45			100.00%	
TOTAL REVENUE	221,989	27,769	40,415	81.79%	75.00%
EXPENDITURES					
Salary and Fringe	21,353	3,359	4,440	79.21%	
Child Care Services	184,328	23,812	34,583	81.24%	
Contractual Services	4,445	253	512	88.47%	
Occupancy	1,971	361	618	68.66%	
Travel/Conf/Dev	440	23	55	87.40%	
Program Activity	7,326	198	483	93.41%	
IT	401	52	296	26.24%	
Other	1,726	-289	-571	133.09%	
TOTAL EXP	221,988	27,769	40,416	81.79%	75.00%
NET			-1		



Early Learning Coalition Finance Committee Meeting

October 29, 2021

Resolution: 10292021-01

Action Requested: Authorize the President and CEO to approve a one-time Performance Based Bonus payment to Early Head Start Partners.

Fiscal Impact: A total amount not to exceed \$352,668.00.

Funding Source(s): U.S. Department of Health and Human Services, Administration for Children and Families.

Strategic Goal:

- Neidiest Children**
- Youngest Children**
- Educate All**

- Providers**
- Internal Capacity**
- Funding**

RESOLUTION: 10292021-01

AUTHORIZE THE PRESIDENT AND CEO TO APPROVE A ONE-TIME PERFORMANCE BASED BONUS PAYMENT TO EARLY HEAD START PARTNERS.

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Board of the Early Learning Coalition of Miami-Dade/Monroe, Inc. (the "Board"), and shall recommend that the Board approve this action at the next meeting of the Board.

Background:

The Early Head Start program recognizes the challenges partners have experienced during the past year and a half, all the while making every effort to operate an efficient, safe, and quality program. In acknowledgement of each partner’s commitment to serving children and supporting families, the program considered each partner’s 2020-2021 performance to issue a one-time (non-recurring), performance bonus payment. Bonuses are based on the performance categories presented to each partner in the June/July 2021 individual meeting.

80% of the allotted funds, \$ 283,536.00, will be distributed using the Performance Bonus Calculation chart.

(Please refer to Performance Bonus calculation chart below for categories and tier split detail)

Performance Bonus Calculation	Tier 1 best	Tier 2 better	Tier 3 OK
Annual Health and Safety Screener Results	0-2 \$ 2,000	3-5 \$ 1,500	6-11 \$ 1,000
% of 45 day developmental and social emotional screening compliance	100% \$ 2,000	90-99% \$ 1,500	80-89% \$ 1,000
% expenditure report submission compliance	100-91% \$ 2,000	90-50% \$ 1,500	49-17% \$ 1,000
% of TSG checkpoint completion	100% \$ 2,000	99-90% \$ 1,500	89-75% \$ 1,000
% of staff with minimum qualifications	100% \$ 2,000	99-90% \$ 1,500	89-75% \$ 1,000
% of meal input compliance	90-100% \$ 2,000	80-89% \$ 1,500	70-79% \$ 1,000
% of monthly attendance compliance	100% \$ 2,000	90-99% \$ 1,500	89-60% \$ 1,000
Family experiences	100% \$ 2,000	90-99% \$ 1,500	89-50% \$ 1,000

20% of the allotted funds, \$ 69,132.00, will be distributed based on percent of total enrolled slots per site. Each provider will receive \$ 96.42 per slot.

Full details of the bonus payment will be shared with each partner upon request. Providers will be reminded that these bonus payments are provided using federal dollars. As such they are subject to audits to determine that the funds were expended for their intended purpose which is to directly benefit the program and the children served.



Early Learning Coalition Finance Committee Meeting

October 29, 2021

Resolution: 10292021-02

Action Requested: Authorize the President and CEO to implement the Performance Bonus for Early Head Start Partners' policy and procedure.

Fiscal Impact: A total annual amount of bonuses not to exceed 5% of the total annual budget, excluding Training and Technical Assistance Budget.

Funding Source(s): U.S. Department of Health and Human Services, Administration for Children and Families.

Strategic Goal:

<input type="checkbox"/> Neediest Children	<input checked="" type="checkbox"/> Providers
<input type="checkbox"/> Youngest Children	<input type="checkbox"/> Internal Capacity
<input type="checkbox"/> Educate All	<input type="checkbox"/> Funding

RESOLUTION: 10292021-02

AUTHORIZE THE PRESIDENT AND CEO TO IMPLEMENT THE PERFORMANCE BONUS FOR EARLY HEAD START PARTNERS' POLICY AND PROCEDURE.

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Board of the Early Learning Coalition of Miami-Dade/Monroe, Inc. (the "Board"), and shall recommend that the Board approve this action at the next meeting of the Board.

Background:

Under the 45CFR Part 75 a non-Federal entity may, in recognition of its own unique combination of staff, facilities, and experience, employ whatever form of sound organization and management techniques necessary in order to assure proper and efficient administration of the Federal-award. Therefore, the Early Head Start program has developed a policy and procedure for recognizing and encouraging continued progress towards providing quality services to children and families and ensure fidelity to the Head Start Program Performance Standards. The policy and procedure outline a process for issuing bonuses to partners who perform well during a specified period of time and based on a pre-established set of criteria.



PERFORMANCE BONUS FOR PARTNERS

Regulation Reference:

[45 CFR 75.404](#)

[45 CFR 75.400](#)

Policy:

When funds are available, the Early Head Start Program will provide incentive to partners using established criteria that promotes quality services and fidelity to the Head Start Program Performance Standards.

Procedure:

The process for payment of bonuses:

- Each Early Head Start service area director and manager will establish the pertinent criteria for their area that promotes program quality and fidelity to the Early Head Start Program.
- Childcare partners will be made aware of the criteria prior to any incentive being issued and ensuring each partner has the opportunity to be eligible for the maximum amount of incentive associated with each criterion.
- Depending on available funding the program will determine the frequency and amount of dollars for the bonus.
- Bonuses will be distributed across a three-tier level; with tier 1 being the best performance.
- The total annual amount of bonuses disbursed will not exceed 5% of the total annual budget, excluding Training and Technical Assistance budget.
- Performance Bonuses approval shall be obtained from Board and Policy Council prior to disbursement.
- Performance bonuses shall only apply to the corresponding fiscal year.



Early Learning Coalition Finance Committee Meeting

October 29, 2021

Resolution: 10292021-03

Action Requested: Authorize the President and CEO to approve the Early Learning Coalition's First Amendment to the Annual Budget for fiscal year 2021-2022.

Fiscal Impact: Net increase of \$7,992,529 to the Current Approved Budget, this would be the first budget amendment for fiscal year 2021-2022 for a new total budget of \$221,988,548.

Funding Source: U.S. Department of Health and Human Services, Administration for Children and Families, Florida Department of Education Division of Early Learning.

Strategic Goal:

<input type="checkbox"/> Neediest Children	<input type="checkbox"/> Providers
<input type="checkbox"/> Youngest Children	<input checked="" type="checkbox"/> Funding
<input type="checkbox"/> Educate All	

RESOLUTION: 10292021-03

AUTHORIZE THE PRESIDENT AND CEO TO APPROVE THE EARLY LEARNING COALITION'S FIRST AMENDMENT TO THE ANNUAL BUDGET FOR FISCAL YEAR 2021-2022.

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Board of the Early Learning Coalition of Miami-Dade/Monroe, Inc. (the "Board"), and shall recommend that the Board approve this action at the next meeting of the Board.

Background:

This is our 1st budget amendment to be approved for our annual budget for fiscal year 2021-2022.

This amendment adds \$7,992,529 in additional funding.

SCHOOL READINESS		VPK		EARLY HEAD START		TCT		Other		TOTAL	
Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast	Category	Forecast
REVENUE:	143,091,758	REVENUE:	55,772,775	REVENUE:	11,936,015	REVENUE:	11,080,000			State of Florida	198,864,533
			198,864,533							Office of Head Start	11,936,015
										The Children's Trust	11,080,000
								Teen Parent	45,000	Teen Parent	45,000
								* Other	63,000	Other	63,000
								REVENUE:	108,000	TOTAL REVENUE:	221,988,548
EXPENDITURES		EXPENDITURES		EXPENDITURES		EXPENDITURES		EXPENDITURES		EXPENDITURES	
Salary and Fringe	16,018,943	Salary and Fringe	1,437,360	Salary and Fringe	3,385,084	Salary and Fringe	500,000	Salary and Fringe	11,175	Salary and Fringe	21,352,562
Child Care Services	114,018,360	Child Care Services	53,619,423	Child Care Services	6,169,709	Child Care Services	10,480,000	Child Care Services	40,500	Child Care Services	184,327,992
Contractual Services	3,960,001	Contractual Services	71,187	Contractual Services	408,841	Contractual Services		Contractual Services		Contractual Services	4,440,029
Occupancy	1,584,843	Occupancy	123,601	Occupancy	167,103	Occupancy	100,000	Occupancy	5,000	Occupancy	1,980,547
Travel/Conf/Dev	337,609	Travel/Conf/Dev	12,665	Travel/Conf/Dev	89,604	Travel/Conf/Dev		Travel/Conf/Dev		Travel/Conf/Dev	439,878
Program Activity	6,519,317	Program Activity	371,921	Program Activity	384,497	Program Activity		Program Activity	51,325	Program Activity	7,327,060
IT	326,270	IT	63,962	IT	5,522	IT		IT		IT	395,754
Other	326,414	Other	72,657	Other	1,325,655	Other		other		Other	1,724,726
TOTAL EXP	143,091,758	TOTAL EXP	55,772,775	TOTAL EXP	11,936,015	TOTAL EXP	11,080,000	TOTAL EXP	108,000	TOTAL EXP	221,988,548



Early Learning Coalition Finance Committee Meeting

October 29, 2021

Resolution: 10292021-04

Action Requested: Authorize the President and CEO to negotiate and execute an amendment to Contract C21-01 with Citrus Health Network, Inc. for Developmental Services.

Fiscal Impact: The contract amount increases by \$34,000.00, for a total contract amount not to exceed \$804,000.00 per fiscal year, which is subject to the availability of funding.

Funding Source(s): Florida Department of Education Division of Early Learning

Strategic Goal:

<input checked="" type="checkbox"/> Neediest Children	<input checked="" type="checkbox"/> Providers
<input checked="" type="checkbox"/> Youngest Children	<input type="checkbox"/> Funding
<input type="checkbox"/> Educate All	<input type="checkbox"/> N/A - ELC Operations

RESOLUTION: 10292021-04

AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE AND EXECUTE AN AMENDMENT TO CONTRACT C21-01 WITH CITRUS HEALTH NETWORK, INC. FOR DEVELOPMENTAL SERVICES.

WHEREAS, the Finance Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Finance Committee shall present this action to the Board of the Early Learning Coalition of Miami-Dade/Monroe, Inc. (the "Board"), and shall recommend that the Board approve this action at the next meeting of the Board.

Background:

The Division of Early Learning submitted a revision to F.A.C. Rule 6M-4.720, Screening of Children in the School Readiness Program, effective October 3, 2021. Rule requirements now include individualized follow-up and supports for children who score in the monitoring and in the concern range on both the chosen developmental screening tool and a screener of social emotional development, increased communication and coordination with families, and increased communication and coordination with early learning partners.

Early Learning Coalition of Miami-Dade/Monroe

School Readiness (SR) Slot Utilization Snapshot - Miami-Dade

9/1/2020 comparison to 9/1/2021

Sept-2020*	Sept-2021
<u># of SR Children Served (Enrolled)</u> 21,670	<u># of SR Children Served (Enrolled)</u> 18,643
<u>Ages for SR Children Enrolled</u>	<u>Ages for SR Children Enrolled</u>
<i>Infant</i> 2,726	<i>Infant</i> 2,340
<i>Toddler</i> 2,878	<i>Toddler</i> 2,640
<i>Three Year Old</i> 3,572	<i>Three Year Old</i> 2,886
<i>Pre-School</i> 4,109	<i>Pre-School</i> 3,272
<i>School Age</i> 8,385	<i>School Age</i> 7,505
Total 21,670	Total 18,643
<u>Enrollment Activity</u>	<u>Enrollment Activity</u>
<i>Beginning Census</i> 22,558	<i>Beginning Census</i> 18,850
<i>Net Increase/Decrease</i> (888)	<i>Net Increase/Decrease</i> (207)
Total 21,670	Total 18,643
<u>SR Payments</u> \$10,062,000	<u>SR Payments</u> \$7,577,000
<u># of SR Applications in the Queue</u>	<u># of SR Applications in the Queue</u>
<i>Ages 0-5</i> 143	<i>Ages 0-5</i> 155
<i>School Ages 6-13</i> 39	<i>School Ages 6-13</i> 33
Total 182	Total 188
*Includes enrollments of first responders due to the pandemic.	
Acronym School Readiness (SR)	

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Monroe

9/1/2020 comparison to 9/1/2021

Sept-2020*	Sept-2021
# of SR Children Served (Enrolled) 399	# of SR Children Served (Enrolled) 292
<u>Ages for SR Children Enrolled</u>	<u>Ages for SR Children Enrolled</u>
<i>Infant</i> 69	<i>Infant</i> 37
<i>Toddler</i> 70	<i>Toddler</i> 52
<i>Three Year Old</i> 75	<i>Three Year Old</i> 51
<i>Pre-School</i> 73	<i>Pre-School</i> 56
<i>School Age</i> 112	<i>School Age</i> 96
Total 399	Total 292
<u>Enrollment Activity</u>	<u>Enrollment Activity</u>
<i>Beginning Census</i> 393	<i>Beginning Census</i> 313
<i>Net Increase/Decrease</i> 6	<i>Net Increase/Decrease</i> (21)
Total 399	Total 292
<u>SR Payments</u>	<u>SR Payments</u>
\$189,000	\$121,000
<u># of SR Applications in the Queue</u>	<u># of SR Applications in the Queue</u>
<i>Ages 0-5</i> 0	<i>Ages 0-5</i> 0
<i>Ages 6-13</i> 0	<i>Ages 6-13</i> 0
Total 0	Total 0
*Includes enrollments of first responders due to the pandemic.	
Acronym School Readiness (SR)	

Early Learning Coalition of Miami-Dade/Monroe

Title V (Refugee) Slot Utilization Snapshot - Miami-Dade

September 2021

<u># of TV Children Served (Enrolled)</u>	
	31
<u>Enrollment Activity</u>	
<i>Beginning Census</i>	27
<i>Net Increase/Decrease</i>	4
Total	31
<u>Payments</u>	
	\$21,000
<hr/>	
<u># of TV Enrollments as of Sept 21, 2021</u>	
	31
<u># of TV Paid August 2021</u>	
	27
<u># of TV Paid YTD 2021</u>	
	34
Acronym	
Refugee (TV)	

**Strategic Plan Priority
Initiative:**

- Educate All
- Capacity Building
- Funding
- Providers

IT and Cybersecurity Update

Dr. Frederick Hicks, Sr. VP. of Technology and Cybersecurity
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Takeaway

Table-top exercise in
October Complete
October is Cybersecurity
Awareness Month

The Tabletop Exercise Occurred on Monday October 18, 202 .

Takeaway

We have a recommendation to upgrade our incident response plan with the ELC's comfort level regarding paying a ransomware to 'eligible' recipients not prohibited by the US Treasury Department's Office of Foreign Assets Control (OFAC).

