



BOARD OF DIRECTORS MEETING
February 5, 2018; 8:00 a.m.
David Lawrence Jr. Community Meeting Room
2555 Ponce de Leon Blvd, Suite 500, Coral Gables, FL 33134

- | | | |
|-------|---|----------------|
| I. | Welcome & Introductions | Adrian Alfonso |
| | A. Roll Call | |
| II. | Approval of Minutes | Adrian Alfonso |
| | A. Motion to approve the December 2017 Board of Directors Meeting minutes. (pg. 3) | |
| III. | Chairman's Report | Adrian Alfonso |
| | A. Recognition of Provider accreditation | |
| | B. Recognition of Community Partners | |
| IV. | Executive Committee Report | Adrian Alfonso |
| | A. Resolution 012818-01 (Authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution. (pg. 9) | |
| V. | Finance Committee Report | Bob Eadie |
| | A. Slot Utilization | |
| | i. Miami Dade County (pg. 13) | |
| | ii. Monroe County (pg. 14) | |
| | iii. EHS (pg. 15) | |
| | iv. Title V/Refugee (pg. 16) | |
| | B. Early Head Start Credit Card Report (pg. 17) | |
| VI. | Provider Services Committee Meeting Report | Rick Beasley |
| | A. Greater Love Day Care (pg. 18) | |
| | B. Kiddie Corner Academy (pg. 19) | |
| VII. | Legislative Committee Meeting Report | Alex Soto |
| VIII. | Monroe Advisory Committee Report | Alan Eckstein |

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children's chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.



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|--------------------|----------------|
| IX. CEO Report | Evelio Torres |
| X. Public Comments | Adrian Alfonso |
| XI. Adjourn | Adrian Alfonso |

Mission: To promote high-quality school readiness, voluntary pre-kindergarten and after school programs, thus increasing all children's chances of achieving future educational success and becoming productive members of society. The Coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children with a priority toward the ages before birth through age 5.



Minutes

Board of Directors Meeting
 December 4, 2017; 8:00 a.m.
 David Lawrence Jr. Community Meeting Room

Board Attendees: Adrian Alfonso; Theresa Axford (via conference call); Rick Beasley; Matthew Bruno; Heather Carruthers (via conference call); Loreen Chant; Bob Eadie; Alan Eckstein (via conference call); Shaleen Fagundo; Gilda Ferradaz; Philip Gassman (via conference call); James Haj (Rep.); Gladys Montes; Abilio Rodriguez; Gerald Schwartz; Alex Soto; Iris Strachan; Marisol Diaz; David Lawrence

Board Absentees: Maurice Kemp; Judy Schaechter

Staff Attendees: Evelio Torres (President/CEO); Angelo Parrino; Milton Silvera; Fred Hicks; Pamela Hollingsworth; Jose Hernandez; Sabrina Rodriguez; Diana Ragbeer; Tamara Garcia; Michelle Meilan; Lisney Badillo; Mercy Castiglione; Jackye Russell; Ileana Vallejo; Anabel Espinosa; Belkis Torres; Alex Sanchez

General Attendees: Bob de la Fuente (Board Counsel); Raquel Diaz (UF); Xiomara Salvador (Five Star Learning Center); Veronica Fernandez (UM); Susan Millan (CHN); Daniel Foerch (FIU); Vittoria DeCaria (Devereux); Eliana Esis (The Kids Academy); D. Ides (Tiny Town); Nilda Berraldez (Barton Memorial); Nicole Salvador (Five Star); Robert Mandestin (Early Learning Center); Annye Turcios (Haitian Youth); Jacqia Carter (The Carter Academy); Yordanka Mezawi (Great Expectations); Barbara Ortiz (Kidz City Learning); Isabel Perez (ABC Learning Center); Victor Angelo (HA Contractors); Jonaicy Miranda (Children's Paradise)

I. Welcome and Introductions

Adrian Alfonso

- A. Alfonso called the meeting to order and welcomed everyone.
- L. Sanabria called roll and a quorum was established with seventeen (17) voting members.
- A. Alfonso stated that in the packet there was a copy of a recent article about the school readiness funding formula. Over the next 12 months the ELC will have to strongly advocate for: 1) not shifting dollars from one part of the state to another because no one has enough dollars to serve all the children in their area; 2) if a new formula is going to be developed, it should only be applied to new dollars and should take into account the harsh realities that each county faces with poverty rates, provider reimbursement rates, percentage of allocation spent on direct services, fraud prevention, and many other factors.
- A. Alfonso stated that in the packet was the 2018 Board of Directors Meeting schedule.
 - R. Beasley moved to approve the BOD schedule.
 - B. Eadie seconded the motion.
 - Motion was passed unanimously.
- A. Alfonso stated that provided for each board member was an Unplug & Connect box. The boxes are to encourage families to put away their phones and spend time interacting with their children. Staff have been distributing the boxes



at community events and having parents pledge to Unplug and Connect. The Unplug & Connect campaign recently passed the 1000 pledge milestone.

- A. Alfonso stated that in the packet are the applications for two new board members: We met Maurice Kemp at the October BOD meeting. Mr. Kemp is the Deputy Mayor for Miami-Dade County and will serve on the board as the Head Start Program representative. Iris Strachan serves as Chair for Early Childhood Education at Miami Dade College and who represents College President Dr. Eduardo Padron
 - L. Chant moved to approve the nominations.
 - R. Beasley seconded the motion.
 - Motion was passed unanimously.

- A. Alfonso stated that the Early Learning Performance Funding Project is a voluntary statewide initiative. After three successful years the project received funding for a fourth year. To be eligible providers must have at least 20 percent of their birth - 5 children receiving School Readiness subsidies. The project gives eligible early care & education providers an opportunity to earn additional compensation for improving school readiness program outcomes. A. Alfonso introduced the providers who qualified for a bonus by demonstrating improvement in their teacher child interactions using the Classroom Assessment Scoring System tool.
 - EARLY LEARNING CENTER INC. \$7,800.00
 - FIVE STAR LEARNING CENTER CORP \$11,700.00
 - GREAT EXPECTATIONS LEARNING CENTER \$11,700.00
 - KIDS U.S.A. \$3,900.00
 - KIDZ CITY LEARNING CENTER \$7,800.00
 - LITTLE WONDERS LEARNING ACADEMY PRESCHOOL \$22,096.00
 - ABC LEARNING CENTER \$15,600.00
 - THE CARTER ACADEMY INC. \$19,500.00
 - ARLEEN HOME DAYCARE INC \$3,900.00
 - BUILDING TOOLS LEARNING CENTER INC \$11,700.00
 - BURTON MEMORIAL CHILD DEVELOPMENT CENTER \$7,800.00
 - CHILDRENS PARADISE/JONAIKY MIRANDA #1 \$3,900.00
 - PETITE WORLD PRESCHOOL INC \$11,700.00
 - SILVIA'S SCHOOL / S&S EDUCATIONAL CTR \$15,600.00
 - STEPS FOR LEARNING PRESCHOOL CENTER CORP \$14,948.00
 - THE KIDS ACADEMY PRESCHOOL. LLC \$19,500.00
 - TINY TOWN DEVELOPMENT CEN \$34,448.00
 - EDUCATION 1ST INC/CAROL CITY EARLY LEARNING CENTER \$15,600.00

II. Approval of Minutes

Adrian Alfonso

- A. Alfonso called for the approval of the meeting minutes from October, 2017.
 - B. Eadie moved to approve the minutes.
 - R. Beasley seconded the motion.
 - Motion was passed unanimously.

III. Finance Committee Report

Bob Eadie

- Resolution 12042017-01 requests approval of the Evaluation Committee's recommendation to award contract for ITN#ELCMDM2017-07 (Office Supplies) to the selected vendors. Also, authorize the President and CEO to negotiate and



execute contracts with the selected vendors. Fiscal Impact: The contract is for an approximate amount of \$70,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: All Funding Sources.

- Resolution 12042017-02 requests the approval of the Evaluation Committee’s recommendation to award contract for ITN#ELCMDM2017-08 (IT Equipment) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor. Fiscal Impact: The contract is for an approximate amount of \$1,300,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: All Funding Sources
- Resolution 12042017-03 requests the approval of the Evaluation Committee’s recommendation to award contract for RFP#ELCMDM2017-09 (Professional Development & Resources for Positive Adult/Child Interactions) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor. Fiscal Impact: The contract is for an approximate amount of \$60,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: U.S. Department of Health and Human Services, Administration for Children and Families, Florida Office of Early Learning and The Children’s Trust
- Resolution 12042017-04 requests the approval of the Evaluation Committee’s recommendation to award contract for RFP#ELCMDM2017-10 (Payroll and Human Resources) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor. Fiscal Impact: The contract is for an approximate amount of \$120,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: All Funding Sources
- Resolution 12042017-05 requests the approval of the Evaluation Committee’s recommendation to award contract RFP#ELCMDM2017-11 (Cleaning/Janitorial Services) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor. Fiscal Impact: The contract is for an approximate amount of \$90,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: All Funding Sources
- Resolution 12042017-06 requests the approval of the Evaluation Committee’s recommendation to award contract for RFP#ELCMDM2017-12 (Early Head Start Medical Services) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor. Fiscal Impact: The contract is for an approximate amount of \$75,000.00 per fiscal year, which is subject to the availability of funding. Funding Source: U.S. Department of Health and Human Services, Administration for Children and Families
- Resolution 12042017-07 authorizes the President and CEO to request a Non-Federal Share Waiver from the U.S. Department of Health and Human Services for the Early Head Start Grant in the amount of \$1,910,406.00 for Program Year II (08/01/2016 - 07/31/2017). Fiscal Impact: An approximate amount of \$1,910,406.00 for fiscal year 2016-2017 Funding Source:
- Resolution 12042017-08 authorizes the President and CEO to request and use the carryover balance from the 04HP0007-02 program grant (year (2) two) to the 04HP0007-03 program grant (year (3) three). Fiscal Impact: The requested carryover balance in the amount of \$3,875,027.00 will increase from \$9,789,273.00 to a total not to exceed amount of \$13,664,300.00 for the 04HP007-03 program Grant. Funding Source: U.S. Department of Health and Human Services, Administration for Children and Families
- Resolution 12042017-09 authorizes the President and CEO to release a Request for Proposal (RFP) for External Auditing Services. Fiscal Impact: The contract is for an approximate amount of \$75,000.00 for fiscal year 2018-2019, which is subject to the availability of funding. Funding Source: All Funding Sources
- Resolution 12042017-10 authorizes the President and CEO to negotiate, execute and receive funds for the Florida Child Care Executive Partnership (CCEP) Match Memorandum of Understanding (MOU). Fiscal Impact: A total amount of approximate amount of \$23,100.00 for fiscal year 2017-2018, which is subject to the availability of funding. Funding Source: United Way of Monroe County.



- Motion to approve resolution as a block by G. Montes.
- Motion seconded by B. Eadie.
- Motion was unanimously passed.

- B. Eadie stated that the financial were reviewed and it seems to be business as usual.
- B. Eadie stated that the EHS credit card expenditure report was included in your packet for board review.

IV. Provider Services Committee Report

Rick Beasley

- R. Beasley stated that Committee met on October 6th and November 3rd and the following cases were reviewed:
 - Susana Paz Family Day Care Home the provider had a class 1 violation for background screening the records indicated that an individual found guilty of an offense found in Section 435.04, Florida Statutes was not able to be employed. After review the committee decided to terminate the provider for 5 years.
 - Room 2 Bloom – The Early Head Start Vice President provided a report that indicated that the provider was out of compliance with the following items:
 - Providing a healthy and safe environment for children
 - The use of federal funds for its intended purpose and paying in a timely matter obligations that impact operations.
 - Failure to cooperate and make available records for audit purpose.
 - Staff and child ratios were out of compliance during EHS monitoring inspections.
 After review the committee decided to terminate the providers Early Head Start contract.
 - Discovery Montessori Academy was suspected of charging a registration fee for VPK students. The provider stated that the registration fee being charged is per family not child. VPK providers are not permitted to charge a registration fee or require parents to agree to any additional services or wraparound services. After review the committee decided to place the provider on a Corrective Action Plan for the remainder of the contract and requested that they amend their policy and procedures to specifically say that no children in VPK are charged any fees/tuitions.

V. Program & Policy Committee Report/Health Services Advisory Committee

Gladys Montes

- G. Montes stated that the Self-Assessment plan was discussed and reviewed.
 - Motion to approve the self-assessment plan by H. Carruthers.
 - Motion seconded by L. Chant.
 - Motion was unanimously passed.
- G. Montes stated that the Recruitment plan was discussed and reviewed.
 - Motion to approve the recruitment plan by S. Fagundo.
 - Motion seconded by L. Chant.
 - Motion was unanimously passed.
- G. Montes stated that some changes were made to the ELC Finance and Contract policies due to changes made by the federal government.
 - Motion to approve the updated policies by G. Montes.
 - Motion seconded by L. Chant.
 - Motion was unanimously passed.



- G. Montes stated that the following items were discussed at the Health Services Advisory Committee, Early Head Start Health Requirements and ensuring the information is applicable to what is standard for infants and toddlers. The upcoming finalization with WIC and the services WIC and Early Head Start will be able to provide to each to better serve the families. Lastly, a Telehealth Research Proposal was reviewed. Infant and toddler health hot topics was briefly discussed so Early Head Start stays abreast of what is happening in the community and with the population they serve.

VI. Legislative Committee Report

Alex Soto

- A. Soto stated that the following items were discussed:
 - The article written by the Herald Tribune referencing the funding formula.
 - The legislative priorities were reviewed and the format will be redone along with some wordsmithing. Once complete they will be presented to the Board for approval.
 - A bill relating to early learning was reviewed and while it was not negative we still found some areas of concern
 - Setting appointments to meet with our legislators in the upcoming month as well as traveling to Tallahassee in February to further educate our legislators on the importance of Early Learning.

VII. Strategic Planning Retreat Wrap-up

Evelio Torres

- E. Torres reviewed the three topics discussed at the September retreat:
 - Brittany Birken's presentation was on the readiness gap, building accountability and tier reimbursement
 - Veronica Fernandez's presentation was on quality vs convenience when parents choose a child care center.
 - Michelle Watson's presentation was on how difficult it is for providers, based on the rates that are paid in Florida, provide quality education/environment.
- E. Torres stated as discussed in previous meetings the strategic plan will change to a five year plan having three strategic plan goals which are 1)Develop widely accepted state-wide bench marks of quality (e.g. Child assessments, accreditation, learning environment, etc.) 2)Change state policy to allow ELCs to contract only with childcare programs that meet state-wide quality bench marks 3)Establish the Performance Funding Program platform as the statewide quality, tiered reimbursement and pay for performance model.
 - Motion to approve the updated strategic plan by L. Chant.
 - Motion seconded by G. Ferradaz.
 - Motion was unanimously passed.

VIII. Presentation

a. Early Head Start Improvements

Henry Angelo

IX. CEO Report

Evelio Torres

http://www.elcmdm.org/about_us/Board/minutes/Board/CEO%20report/CEOR12042017.pdf

I. Public Comments

Adrian Alfonso

II. Adjourn

Adrian Alfonso

Name	2017					2018							Absences
	July 11 (Executive Committee Meeting)	Aug. 7	Sept. 5 (Annual Meeting)	Oct. 2	Nov. 6 Canceled	Dec. 4	Jan (no meeting)	Feb. (TBD)	Mar. (TBD)	April (TBD)	May (Executive Committee Meeting)	June (TBD)	
Alfonso, Adrian	P	P	P	P		P							0
Axford, Theresa		TP	P	E		TP							0
Beasley, Roderick E.		TP	E	P		P							0
Bruno, Matthew		A	P	P		P							1
Carruthers, Heather		A	P	TP		TP							1
Chant, Loreen		P	P	TP		P							0
Diaz, Marisol		P	E	P		P							0
Eadie, Robert	TP	P	A	E		P							1
Eckstein, Alan		P	P	TP		TP							0
Fagundo, Shaleen		P	P	TP		P							0
Ferradaz, Gilda	TP	A	P	P		P							1
Gassman, Philip		TP	P	TP		TP							0
Haj, James		P	P	P		REP							0
Montes, Gladys		P	P	A		P							1
Rodriguez, Abilio		P	P	P		P							0
Schaechter, Judy		P	E	E		A							1
Soto, Alexander		P	E	P		P							0
Schwartz, Gerald K.		P	P	P		P							0
TOTAL PRESENT	3	15	13	14	0	17	0	0	0	0	0	0	
TOTAL EXCUSED	0	0	4	3	0	0	0	0	0	0	0	0	
TOTAL ABSENT	0	3	1	1	0	1	0	0	0	0	0	0	

Legend
P= Present
TP= Telephone
A= Absent
E= Excused
Rep= Representative on behalf of

revised 6.26.17



Early Learning Coalition Executive Committee Meeting

January 25, 2018

Resolution: 012518-01

Action Requested: Authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution.

Fiscal Impact: An approximate amount of \$367,326.00 per fiscal year, which is subject to the availability of funding.

Funding Source: POOL

Strategic Goal:

<input checked="" type="checkbox"/> Needing Children <input checked="" type="checkbox"/> Youngest Children <input checked="" type="checkbox"/> Educate All	<input checked="" type="checkbox"/> Providers <input checked="" type="checkbox"/> Internal Capacity <input type="checkbox"/> Funding
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Resolution: 012518-01

AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE AND EXECUTE A LEASE FOR THE RELOCATION OF THE EARLY LEARNING COALITION OF MIAMI-DADE/MONROE HEADQUARTERS, IN ACCORDANCE WITH THE BACKGROUND SECTION OF THIS RESOLUTION.

WHEREAS, the Board Executive Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Executive Committee is in agreement with the goals described therein;

WHEREAS, the Board Executive Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Board Executive Committee shall authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution.

The foregoing resolution and attachment were offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows: _____.

The vote was recorded as listed in the attached roll sheet.

The chairperson thereupon declared this resolution duly passed and adopted this 7th day of December 2017.

EARLY LEARNING COALITION
OF MIAMI-DADE/MONROE, INC,

By: _____
Executive Committee Secretary

Background:

The Early Learning Coalition of Miami-Dade/Monroe Headquarters currently hosts space for an approximate number of 100 employees and 100 visitors per month. The following table describes the current lease, which is scheduled to expire October 31, 2018:

Location Address	Lease Term	Square Footage	Base Rental Rate
2555 Ponce de Leon Blvd., Suite 500, Coral Gables, Florida 33134	5 years and 4 months	15,832 sq. ft.	\$28.27 sq. ft. current full service

On August 7, 2017, an initial survey was prepared with nine (9) quality alternative locations that potentially met the timing and square footage requirements of the Early Learning Coalition. On August 24, 2017, five (5) of the recommended locations were deemed most suitable. All five (5) locations were visited and assessed, however, two (2) of the locations were eliminated due to one location being leased to another tenant and the other not being conducive for operations, as the square footage readily available was not adequate. Accordingly, there were three (3) lease options:

Location Address	Lease Terms	Square Footage	Base Rental Rate
2555 Ponce de Leon Blvd., Suite 201, Coral Gables, Florida 33134	Term up to ten (10) years	Approx. 8,022 sq. ft.	\$34.82 sq. ft. full service
806 South Douglas Road, Suite 300, Coral Gables, Florida 33134	Term of seven (7) years and four (4) months	Approx. 8,487 sq. ft.	\$36.00 sq. ft. full service
75 Valencia, Suite 800, Coral Gables, Florida 33134	Term up to ten (10) years	Approx. 11,700 sq. ft.	\$33.00 sq. ft. full service

The new-leased premises will serve as the Early Learning Coalition of Miami-Dade/Monroe Headquarters. Due to successful implementation of the work-from-home program for some employees and relocating some employees to other leased locations, the amount of square footage necessary is less than currently utilized.

In order to relocate and accommodate additional staff, we are including in this proposal the expansion of the square footage in our Central Office in the United Way of Miami-Dade building under the below option:

2250 Southwest 3 rd Ave., Suite 200, Miami, FL 33129 United Way	Term of ten (10) years	Approx. 4,000 sq. ft.	\$22.00 sq. ft. full service
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Therefore, from the options listed above, after careful consideration by the Executive Leadership Team, the recommendation is to relocate Headquarters to Suite 201 at 2255 Ponce de Leon Blvd. and extend the square footage at 2250 Southwest 3rd Ave., in the United Way building.

This resolution is requesting authorization for the President and CEO to negotiate and execute these two lease options. The total amount of the lease is approximately **\$367,326.00** per fiscal year, for a term of ten years.

Early Learning Coalition of Miami-Dade/Monroe

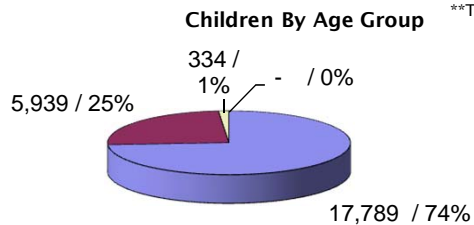
School Readiness Slot Utilization Snapshot - Miami-Dade

December 2017

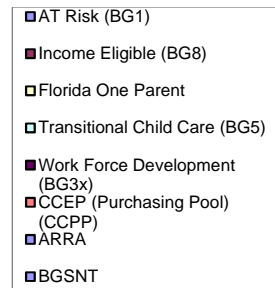
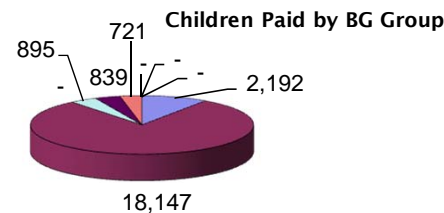
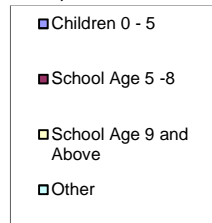
(all dollar amounts in thousands '000)

Children Served	Amount
Total actual paid - YTD	26,862
Total actual paid - December 2017	22,635
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 7,428
	\$ 119
Total cost (in thousands) (incl match)	\$ 8,217
Change month over month	
Total Net Increase(decrease) children	110
Monthly Activity	Amount
Beginning Census	22,525
NET Increase/(Decrease)	110
Total	22,635
Current Data	
Enrolled As of Jan 29, 2017	23,369
Projected Paid for January (96% of enrolled)	22,434
Waitlist	
Ages 0-5	632
Ages 6-9	146
Ages 10-13	26
VPK Enrolled As of Jan 29, 2017	
Regular	20,825
Summer	-
SISP	23
VPK Total Actual Paid - December 2017	
SISP	16
Regular	20,545
Summer	-
VPK Total Actual Paid - YTD	
SISP	40
Regular	21,455
Summer	276

Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving Service	% of Total	Amount*	% of Total
Type				
AT Risk (BG1)	2,192	9.62%	\$908.99	11.22%
Income Eligible (BG8)	18,147	79.61%	\$6,449.07	79.64%
Florida One Parent	-	0.00%	\$ -	0.00%
Transitional Child Care (BG5)	895	3.93%	\$320.11	3.95%
Work Force Development (BG3x)	839	3.68%	\$300.86	3.72%
CCEP (Purchasing Pool) (CCPP)	721	3.16%	\$118.92	1.47%
ARRA	-	0.00%	\$ -	0.00%
BGSNT	-	0.00%	\$ -	0.00%
BGCSD&BGCSO	-	0.00%	\$0.00	0.00%
Total	22,794	100%	\$8,097.96	100%
Minus 159 Overlap	22,635			
GOLD SEAL			\$669.62	8.27%
categories above)	-	-	\$ -	-
SFW GOLD SEAL			\$ -	-
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
Type	Receiving Service	% of Total	Amount-\$	% of Total
Infant	4,034	17.80%	\$1,718.34	21.21%
Toddler	4,001	17.66%	\$1,624.77	20.05%
Three Year Old	4,480	19.77%	\$1,640.83	20.25%
Pre-School	5,274	23.28%	\$1,629.84	20.12%
<i>Sub-Total</i>	<i>17,789</i>	<i>78.51%</i>	<i>\$6,613.77</i>	<i>81.63%</i>
School Age: 6 yrs	2,126	12.89%	\$505.39	6.24%
School Age: 7 yrs	1,316	7.98%	\$305.74	3.77%
School Age: 8 yrs	705	4.28%	\$160.65	1.98%
Unduplicated School Age: 5 - 8 yrs**	5,939	36.11%	\$1,417.41	17.49%
School Age: 9 yrs and above	334	2.03%	\$70.86	0.87%
School Age (Duplicated)	32	0.19%	\$0.00	0.00%
School Age (Unduplicated)	6,241	27.55%	\$1,488.27	18.37%
Other	-	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	<i>6,241</i>	<i>27.55%</i>	<i>\$1,488.27</i>	<i>18.37%</i>
Total	22,657	106%	\$8,102.05	100%



**There are 1832 5-year-old within this count.



Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Monroe

December 2017

(all dollar amounts in thousands '000)

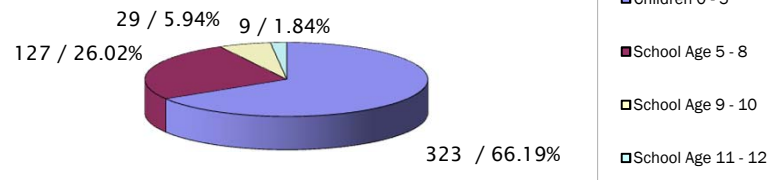
Children Served	Amount
Total actual paid - December 2017	459
Net Slot Payment and Gold Seal	\$ 144
Match (BG8 and CCEP)	\$ 0
Total cost (in thousands) (incl match)	\$ 149
Change month over month	
Total Net Increase(decrease) children	17
Monthly Activity	
Amount	
Beginning Census	442
Net Increase/(Decrease)	17
Total	459

Current Data	
Enrolled as of Jan 29, 2018	471
Projected Paid for January (96% of enrolled)	452
Waitlist	
Ages 0-5	0
Ages 6-9	0
Ages 10-13	0
VPK Enrolled as of Jan 29, 2018	432
VPK Total Actual Paid - December 2017	411

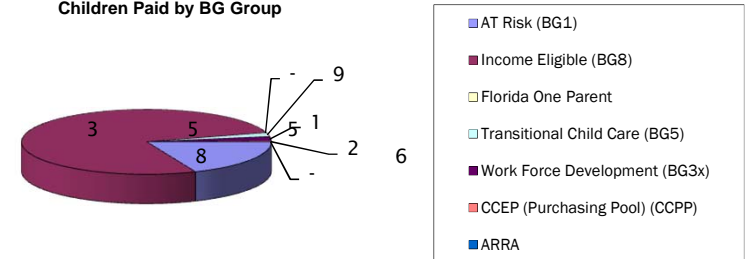
Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving % of Service	Total	Amount	% of Total
Type				
AT Risk (BG1)	86	18.61%	\$33.63	22.69%
Income Eligible (BG8)	355	76.84%	\$108.52	73.21%
Florida One Parent	-	0.00%	\$ -	0.00%
Transitional Child Care (BG5)	9	1.95%	\$2.98	2.01%
Work Force Development (BG3x)	10	2.16%	\$2.67	1.80%
CCEP (Purchasing Pool) (CCPP)	2	0.43%	\$0.44	0.29%
ARRA	-	0.00%	\$0.00	0.00%
Total	462	100%	\$148.23	100%
Minus 3 Overlap	459			
GOLD SEAL	-	-	\$4.68	3.16%
BGCSD+BGCSO	-	0.00%	-	0.00%
Age Break Down		All Eligible Clients-Paid		Dollars Paid by Age Category
Type	Receiving % of Service	Total	Amount-\$	% of Total
Infant	67	13.70%	\$24.77	16.72%
Toddler	72	14.72%	\$28.11	18.97%
Three Year Old	87	17.79%	\$32.41	21.87%
Pre-School	97	19.84%	\$28.05	18.93%
<i>Sub-Total</i>	<i>323</i>	<i>66.05%</i>	<i>\$113.34</i>	<i>76.50%</i>
School Age: 6	30	6.13%	\$6.27	4.23%
School Age: 7	39	7.98%	\$8.08	5.45%
School Age: 8	30	6.13%	\$5.77	3.89%
School Age: 5 - 8**	127	25.97%	\$26.82	18.10%
School Age: 9 - 10	29	5.93%	\$5.71	3.86%
School Age: 11 - 12	9	1.84%	\$2.06	1.39%
School Age: Other Age	1	0.20%	\$0.23	0.16%
School Age Total	166	33.95%	\$34.83	23.50%
Other	-	0.00%	\$ -	0.00%
<i>Sub-Total</i>	<i>166</i>	<i>33.95%</i>	<i>\$34.83</i>	<i>23.50%</i>
Total	489	100%	\$148.16	100%
Minus 30 Overlap	459			

**There are 28 5-year-old within this count.

Children By Age Group



Children Paid by BG Group



Early Learning Coalition of Miami-Dade/Monroe

EHS Slot Utilization Snapshot - Miami-Dade

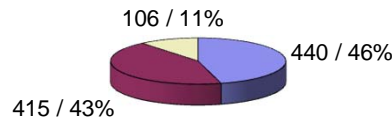
December 2017

(all dollar amounts in thousands '000)

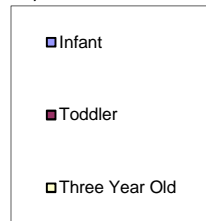
Children Served	Amount
Total actual paid - YTD	1,094
Total actual paid - December 2017	792
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 497
Total cost (in thousands) (incl match)	\$ -
Change month over month	
Total Net Increase(decrease) children	74
Monthly Activity	
	Amount
Beginning Census	718
NET Increase/(Decrease)	74
Total	792
Current Data	
Enrolled As of Jan 29, 2019	696
Projected Paid for January (96% of enrolled)	668
Waitlist	299

Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group		
	Type	Receiving Service	% of Total	Amount*	% of Total
EHS	792	100.00%	\$496.97	100.00%	
Total	792	100%	\$496.97	100%	
Minus 0 Overlap	792				
GOLD SEAL			\$0.06	0.01%	
categories above)	-		\$ -		
SFW GOLD SEAL			\$ -	-	
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category		
Type	Receiving Service	% of Total	Amount-\$	% of Total	
Infant	440	45.79%	\$217.50	43.77%	
Toddler	415	43.18%	\$231.48	46.58%	
Three Year Old	106	11.03%	\$47.99	9.66%	
Pre-School	0	0.00%	\$0.00	0.00%	
<i>Sub-Total</i>	961	100.00%	\$496.97	100.00%	
School Age: 6 yrs	0	0.00%	\$0.00	0.00%	
School Age: 7 yrs	0	0.00%	\$0.00	0.00%	
School Age: 8 yrs	0	0.00%	\$0.00	0.00%	
Unduplicated School Age: 5 - 8 yrs**	0	0.00%	\$0.00	0.00%	
School Age: 9 yrs and above	0	0.00%	\$0.00	0.00%	
School Age Total Includes 0 Overlap	0	0.00%	\$0.00	0.00%	
School Age (Unduplicated)	0	0.00%	\$0.00	0.00%	
Other	-	0.00%	\$0.00	0.00%	
<i>Sub-Total</i>	-	0.00%	\$0.00	0.00%	
Total	961	100%	\$496.97	100%	
Minus 169 Overlap	792				

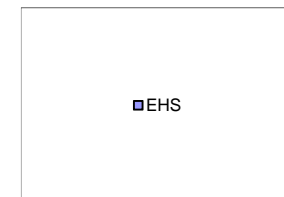
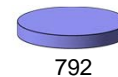
Children By Age Group



**There are 0 5-year-old within this count.



Children Paid by BG Group



Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe

DCF Title V Slot Utilization Snapshot - Miami-Dade

December 2017

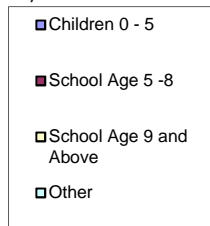
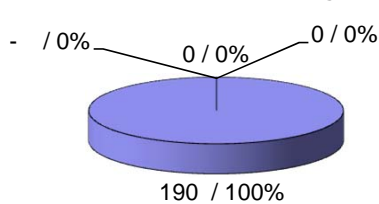
(all dollar amounts in thousands '000)

Children Served	Amount
Total actual paid - YTD	445
Total actual paid - December 2017	256
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 69
	\$ -
Total cost (in thousands) (incl match)	<u>\$ 73</u>
Change month over month	
Total Net Increase(decrease) children	(28)
Monthly Activity	
	Amount
Beginning Census	284
NET Increase/(Decrease)	(28)
Total	256
Current Data	
Enrolled As of Jan 29, 2018	224
Projected Paid for January (96% of enrolled)	215

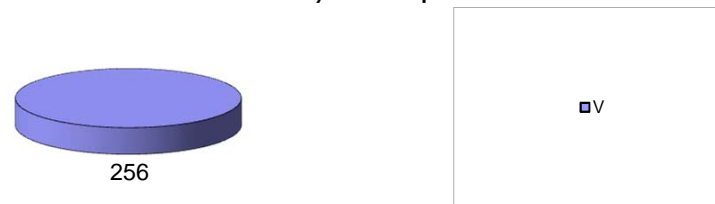
Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving Service	% of Total	Amount*	% of Total
Type				
V	256	100.00%	\$73.44	100.00%
Total	256	100%	\$73.44	100%
Minus 0 Overlap	256			
GOLD SEAL			\$4.91	6.68%
categories above)	-		\$ -	
SFW GOLD SEAL			\$ -	-
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
Type	Receiving Service	% of Total	Amount-\$	% of Total
Infant	52	19.12%	\$18.98	25.84%
Toddler	45	16.54%	\$13.35	18.17%
Three Year Old	49	18.01%	\$15.76	21.45%
Pre-School	44	16.18%	\$11.02	15.00%
<i>Sub-Total</i>	<i>190</i>	<i>69.85%</i>	<i>\$59.10</i>	<i>80.47%</i>
School Age: 6 yrs	0	0.00%	\$0.00	0.00%
School Age: 7 yrs	0	0.00%	\$0.00	0.00%
School Age: 8 yrs	0	0.00%	\$0.00	0.00%
Unduplicated School Age: 5 - 8 yrs**	0	0.00%	\$0.00	0.00%
School Age: 9 yrs and above	0	0.00%	\$0.00	0.00%
School Age Total Includes -82 Overlap	0	0.00%	\$0.00	0.00%
School Age (Unduplicated)	82	30.15%	\$14.34	19.53%
Other	-	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	<i>82</i>	<i>30.15%</i>	<i>\$14.34</i>	<i>19.53%</i>
Total	272	100%	\$73.45	100%
Minus 14 Overlap	258			

**There are 0 5-year-old within this count.

Children By Age Group



Children Paid by BG Group



Note: Legends with too small percentage are not shown on the pie chart.



Early Learning Coalition Review Hearing Committee Meeting

December 19th, 2017

Greater Love Day Care Inc. - License # C11MD0406

1214 NW 9th Avenue Florida City, Florida 33034

Action Requested: The Executive Leadership team may recommend termination of the SR contracts for the 2017-2018 FY and consider revocation of eligibility for a period of five (5) years.

Background

Greater Love Day Care Inc.

- License Capacity: 44
- Care Level offered: Infant -In School
- Children enrolled for SR: 40
- Accreditations: No
- Provider has been contracted with the ELC since 2012
- 2015-2016 reimbursements: \$241,504.00

Issues

Greater Love Day Care was placed in a Corrective Action Plan on May 10th, 2017. After the CAP became effective, provider continues being out of compliance, submitting incomplete attendance for three consecutive or non-consecutive months.



Early Learning Coalition Review Hearing Committee Meeting

December 19th, 2017

Kiddie Corner Academy – License #C11MD0687

7640 NW 186th Street Hialeah, Florida 33015

Action Requested: The Executive Leadership team may recommend termination of the SR/VPK contracts for the 2017-2018 FY and consider revocation of eligibility for a period of five (5) years.

Background

Kiddie Corner Academy

- License Capacity: 405
- Care Level offered: Infants- Infants
- Children enrolled for SR: 82
- Children enrolled for VPK: 20
- Accreditations: APPLE & GOLD SEAL
- Provider has been contracted with the ELC since 2012
- 2016-2017 reimbursements: \$35,934.03

Issues

Loss Prevention has reason to believe that parent omitted full household income to receive the School Readiness Program. Mrs. Marlent Bustamante Piedra has been the Vice President of Kiddie Corner Academy since 2009, this information was never reported to the coalition.

Mrs. Marlent Bustamante Piedra is also listed under the United Department of Agriculture and has a business named “Oink Oink Mini Pigs” as a licensed dealer. This information was never reported to the Coalition.

Mrs. Marlent Bustamante Piedra is also in Violation of the CCEP program. Under the CCEP program, employee must work at the center in order to obtain the CCEP Funding.