



EXECUTIVE COMMITTEE MEETING AGENDA
May 7, 2018; 9:00 a.m.
ELC Board Room

- I. Welcome and Introductions Adrian Alfonso

- II. Approval of Minutes Adrian Alfonso
 - A. 01/24/2018

- III. Finance Committee Report Bob Eadie
 - A. Resolution 05072018-01 - Authorize the President and CEO to negotiate and execute the contracts listed within the background section of this resolution, adding all funding sources and shared services as allowed under funder's guidelines.
 - B. Resolution 05072018-02 - Authorize the President and CEO to apply to, negotiate, execute and receive funds from the grantors listed in the background section of this resolution.
 - C. Resolution 05072018-03 - Authorize the President and CEO to release a Request for Proposal (RFP) for Assessments, General Repairs/Improvements and Playgrounds for our Early Head Start child care centers.
 - D. Resolution 05072018-04 - Authorize the President and CEO to negotiate, execute and receive funds from The Children's Trust for tiered payment differentials and contract slot payments.
 - E. Slot Utilization
 - i. Miami Dade County
 - ii. Monroe County
 - iii. EHS
 - iv. Title V/Refugee
 - F. Early Head Start Credit Card Report

- IV. Provider Services Committee Report Evelio Torres
 - A. Kidz Tyme Learning Academy

- V. Nominating Committee Report Evelio Torres
 - A. Aaron T. Salven

Mission: To promote school readiness and pre-kindergarten programs thus increasing all children's chances of achieving future educational success and becoming productive members of society. The coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children.



VI. Public Comments Adrian Alfonso

VII. Adjourn Adrian Alfonso

Mission: To promote school readiness and pre-kindergarten programs thus increasing all children's chances of achieving future educational success and becoming productive members of society. The coalition seeks to further the physical, social, emotional and intellectual needs of Miami-Dade and Monroe County children.



Executive Committee Meeting
January 25, 2018; 4:00 pm
ELC Board Room

Committee Attendees: Adrian Alfonso; Gilda Ferradaz; Bob Eadie

Absentee Members:

ELC Staff: Evelio Torres; Angelo Parrino; Sandra Gonzalez; Jackye Russell; Miguel Alfonso; Lisa Sanabria; Pamela Hollingsworth; Mercy Castiglione

I. Welcome & Introductions **Adrian Alfonso**

II. Approval of Minutes **Adrian Alfonso**

- Motion to approve minutes B. Eadie.
- Motion seconded by G. Ferradaz.
- Motion was unanimously passed.

III. Resolution **Evelio Torres**

- Resolution 012518-01 Authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution.
 - Motion to approve resolution B. Eadie.
 - Motion seconded by G. Ferradaz.
 - Motion was unanimously passed.

IV. Public Comments **Adrian Alfonso**

V. Adjourn **Adrian Alfonso**



Early Learning Coalition Executive Committee Meeting

May 7, 2018

Resolution: 05072018-01

Action Requested: Authorize the President and CEO to negotiate and execute the contracts listed within the background section of this resolution, adding all funding sources and shared services as allowed under funder's guidelines.

Fiscal Impact: An approximate amount of \$10,921,438.50 for fiscal year 2018-2019, which is subject to the availability of funding.

Funding Source: Multiple Funding Sources, as listed below*

Strategic Goal:	<input checked="" type="checkbox"/> Neediest Children	<input checked="" type="checkbox"/> Providers
	<input checked="" type="checkbox"/> Youngest Children	<input checked="" type="checkbox"/> Internal Capacity
	<input checked="" type="checkbox"/> Educate All	<input type="checkbox"/> Funding

RESOLUTION: 05072018-01

AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE AND EXECUTE THE CONTRACTS LISTED WITHIN THE BACKGROUND SECTION OF THIS RESOLUTION, ADDING ALL FUNDING SOURCES AND SHARED SERVICES AS ALLOWED UNDER FUNDER'S GUIDELINES.

WHEREAS, the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc. has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action and has presented said action to the Executive Committee for adoption and approval;

WHEREAS, the Executive Committee approves the adoption of this action;

NOW, THEREFORE, be it resolved by the Executive Committee that the President and CEO is authorized to negotiate and execute the contracts listed within the background section of this resolution, adding all funding sources and shared services as allowed under funder's guidelines.

* APOOL (Specific Funding Sources): Department of Health and Human Services (EHS), Administration for Children and Families (EHS), Florida Department of Children and Families, Department of Education Office of Early Learning Miami-Dade and Monroe - School Readiness Services (OEL-SR), Department of Education Office of Early Learning Miami-Dade and Monroe - Voluntary Prekindergarten Services (OEL-VPK), Save the Children Federation, Inc., The Nemours Foundation; Ocean Reef, The Children's Trust - Quality Counts and Professional Development Network (TCT-PDN QC and Prof. Dev.), Home Instruction for Parents of Preschool Youngsters - University of South Florida Board of Trustees for University of South Florida (HIPPY-USF)

The foregoing resolution and attachment were offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows:
_____.

The vote was recorded as listed in the attached roll sheet.

The chairperson thereupon declared this resolution duly passed and adopted this 7th day of May 2018.

EARLY LEARNING COALITION
OF MIAMI-DADE/MONROE, INC,

By: _____
Executive Committee Secretary

Background:

PROGRAMS SERVICES CONTRACTS FY 2018-2019 OVER \$35,000.00					
Contractors for Program Services	Program	Funding Source	Term	Current FY 2017-2018 Amount	Proposed FY 2018-2019 Amount
Citrus Health Network	Developmental Screening Follow-up and Individualized Support	OEL-SR	July 1, 2018- June 30, 2019	\$770,000	\$770,000
Devereux Foundation - EHS	Environmental Classroom Assessment Services	EHS	August 1, 2018 - July 31, 2019	\$53,162.00	\$53,162.00
Citrus Health Network - EHS	Social Emotional Services	EHS		\$125,000.00	\$125,000.00
Florida International University	Developmental Assessments	OEL-SR	July 1, 2018 - June 30, 2019	\$143,748.42	\$143,748.42
Citrus Health Network - SR	Social Emotional Services	OEL-SR	July 1, 2018 - December 31, 2018	\$75,000.00	\$37,500.00
Citrus Health Network	Care Coordination	OEL-SR	July 1, 2018 - December 31, 2018	\$180,000.00	\$90,000.00
NON-PROGRAMS SERVICES CONTRACTS					
Verdeja, De Armas & Trujillo, LLP	External Auditing Services	APOOL	July 1, 2018- June 30, 2019	\$65,500	\$75,000
Bluejean Software, Inc.	Provider Portal Hosting and Dashboard Services	APOOL		\$200,000	\$200,000
PC Depot	Enterprise Network Support & Hosting Services	APOOL		\$185,000	\$185,000
Nonprofit Technologies, Inc.	MIP Accounting Software Services	APOOL		\$97,327	\$97,327
PROFESSIONAL SERVICES AGREEMENTS					
Miami Dade College	EHS Formal Education and Credentialing	EHS	August 1, 2018 - July 31, 2019	\$284,087.00	\$284,087.00
Bob De La Fuente, PLLC	Legal Services	APOOL	July 1, 2018- June 30, 2019	\$125,000.00	\$125,000.00
CDW Government, LLC	IT Equipment	APOOL		\$1,300,000.00	\$1,300,000.00
The Florida Keys Area Health Education Center	AHEC Health Screenings consultant	OEL-SR/OEL-VPK		\$25,000.00	\$25,000.00
N Bartels Consulting, LLC	SR Program Consultant	OEL-SR		\$16,660.00	\$10,000.00
Miami Children's Initiative (MCI)	Outreach Services and Training	OEL-SR/OEL-VPK		\$25,000.00	\$25,000.00
H.A. Contracting Corp.	EHS General Contractor	OEL-SR/OEL-VPK/MDCPS-TAP		\$4,639,000.00	Until the work is completed that falls under the current contract
SoFla	Phone Service, Maintenance & Support	APOOL		\$259,710.00	\$260,610.00
Teachstone Training, LLC	License Subscription	OEL-SR/EHS/ Prof Dev.		\$34,900.00	\$34,900.00
Teachstone Training, LLC	Professional Development and Resources	OEL-SR/EHS/ Prof Dev.		\$60,000.00	\$60,000.00
Simply Fabielous	Catering	EHS/Prof. Dev		\$50,104.50	\$50,104.50
University of Florida	Advance Coaching Support Program	OEL-SR		\$10,000.00	\$10,000.00
Kaplan Early Learning Company	Quality Materials Services	OEL-SR/EHS/Ocean Reef		\$1,100,000.00	\$1,100,000.00
Lakeshore Learning Materials	Quality Materials Services	OEL-SR/EHS/Ocean Reef		\$1,200,000.00	\$1,200,000.00
Early Childhood, LLC/DBA Discount School Supply	Quality Materials Services	OEL-SR/EHS/Ocean Reef		\$900,000.00	\$900,000.00
Beckers School Supplies	Quality Materials Services	OEL-SR/EHS/Ocean Reef		\$1,100,000.00	\$1,100,000.00
School Specialty, Inc.	Quality Materials Services/Office Supplies	OEL-SR/EHS/Ocean Reef		\$900,000.00	\$900,000.00
Scholastic, Inc.	Quality Materials Services	OEL-SR/EHS/Ocean Reef		\$800,000.00	\$800,000.00
Teaching Strategies, LLC	Curriculum Materials Services	OEL-SR/EHS/Ocean Reef		\$200,000.00	\$200,000.00
Robert-Leslie Publishing, LLC	Curriculum Materials Services	OEL-SR/EHS/Ocean Reef		\$200,000.00	\$200,000.00
Kaplan Early Learning Company	Curriculum Materials Services	OEL-SR/EHS/Ocean Reef		\$200,000.00	\$200,000.00
Houghton Mifflin Harcourt Publishing Company	Curriculum Materials Services	OEL-SR/EHS/Ocean Reef	\$200,000.00	\$200,000.00	
Miami Janitorial Supplies, Inc.	Cleaning/Janitorial	APOOL	\$90,000.00	\$90,000.00	
Staples Business Advantage	Office Supplies	APOOL	\$35,000.00	\$35,000.00	
Innovative Software Solutions, Inc.	Office Supplies	APOOL	\$35,000.00	\$35,000.00	



Early Learning Coalition Executive Committee Meeting

May 7, 2018

Resolution: 05072018-02

Action Requested: Authorize the President and CEO to apply to, negotiate, execute and receive funds from the grantors listed in the background section of this resolution.

Fiscal Impact: An approximate amount of \$186,138,210.00 for fiscal year 2018-2019, which is subject to the availability of funding.

Funding Source: Florida Department of Education Office of Early Learning, Miami-Dade County & Monroe County School Boards Teenage Parent Program (TAP), The Children's Trust Administration, Florida Department of Children and Families, U.S. Department of Health, Ocean Reef, University of Florida Lastinger Center

Strategic Goal:

- Neediest Children
- Youngest Children
- Educate All

- Providers
- Internal Capacity
- Funding

RESOLUTION: 05072018-02

AUTHORIZE THE PRESIDENT AND CEO TO APPLY TO, NEGOTIATE, EXECUTE AND RECEIVE FUNDS FROM THE GRANTORS LISTED IN THE BACKGROUND SECTION OF THIS RESOLUTION.

WHEREAS, the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc. has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action and has presented said action to the Executive Committee for adoption and approval;

WHEREAS, the Executive Committee approves the adoption of this action;

NOW, THEREFORE, be it resolved by the Executive Committee that the President and CEO is authorized to apply to, negotiate, execute and receive funds from the grantors listed in the background section of this resolution.

The foregoing resolution and attachment were offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows: _____.

The vote was recorded as listed in the attached roll sheet.

The chairperson thereupon declared this resolution duly passed and adopted this 7th day of May 2018.

EARLY LEARNING COALITION
OF MIAMI-DADE/MONROE, INC,

By: _____
Executive Committee Secretary

Background:

Authorize the President and CEO to apply to, negotiate, execute and receive funds from the grantors listed below. This resolution is for a total amount of approximately \$186,138,210.00, which is subject to the availability of funding.

The following table describes the grants for fiscal year 2018-2019:

GRANTS Fiscal Year (FY) 2018-2019				
Grant	Program	Term	Current FY 2017-2018 Amount	Proposed FY 2018-2019 Amount
Department of Education Office of Early Learning	School Readiness	FY 2018-2019	\$116,848,618.00	\$116,848,618.00
Department of Education Office of Early Learning	Voluntary Prekindergarten Services		\$56,713,910.00	\$56,713,910.00
Department of Education Office of Early Learning	Voluntary Prekindergarten Services Outreach & Awareness and Monitoring Initiative		\$136,742.00	\$136,742.00
Department of Education Office of Early Learning	Performance Funding Pilot		\$376,142.00	TBD
Teenage Parent Program (TAP) Miami-Dade	TAP Childcare Services		\$500,000.00	\$500,000.00
Teenage Parent Program (TAP) Monroe	Educational Services		\$45,000.00	\$45,000.00
The Children's Trust-Florida Child Care Executive Partnership	Leverage and Match #1813-1650		\$1,230,000.00	\$1,230,000.00
The Children's Trust-Florida Child Care Executive Partnership	Leverage and Match #1813-1651		\$650,000.00	\$866,667.00
Department of Children and Families	Refugee		\$1,350,000.00	TBD
U.S. Department of Health	Early Head Start		\$9,789,273.00	\$9,789,273.00
Ocean Reef	Monroe County Providers		\$7,000.00	\$8,000.00
University of Florida Lastinger	Professional Development Project		\$43,750.00	TBD
The Children's Trust Administration	Quality Counts		\$4,200,000.00	TBD



Early Learning Coalition Executive Committee Meeting

May 7, 2018

Resolution: 05072018-03

Action Requested: Authorize the President and CEO to release a Request for Proposal (RFP) for Assessments, General Repairs/Improvements and Playgrounds for our Early Head Start child care centers.

Fiscal Impact: An approximate amount of \$470,320.00 for fiscal year 2018-2019, which is subject to the availability of funding.

Funding Source: The Department of Health and Human Services, Administration for Children and Families, Office of Head Start

Strategic Goal:

- Needing Children**
- Youngest Children**
- Educate All**

- Providers**
- Internal Capacity**
- Funding**

RESOLUTION: 05072018-03

AUTHORIZE THE PRESIDENT AND CEO TO RELEASE A REQUEST FOR PROPOSAL (RFP) FOR ASSESSMENTS, GENERAL REPAIRS/IMPROVEMENTS AND PLAYGROUNDS FOR OUR EARLY HEAD START CHILD CARE CENTERS.

WHEREAS, the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc. has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action and has presented said action to the Executive Committee for adoption and approval;

WHEREAS, the Executive Committee approves the adoption of this action;

NOW, THEREFORE, be it resolved by the Executive Committee that the President and CEO is authorized to release a Request for Proposal (RFP) for Assessments, General Repairs/Improvements and Playgrounds for our Early Head Start child care centers.

The foregoing resolution and attachment were offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows: _____.

The vote was recorded as listed in the attached roll sheet.

The chairperson thereupon declared this resolution duly passed and adopted this 7th day of May 2018.

EARLY LEARNING COALITION
OF MIAMI-DADE/MONROE, INC,

By: _____
Executive Committee Secretary

Background:

The Neighborhood Place for Early Head Start, a division of the Early Learning Coalition of Miami-Dade and Monroe, Inc., provides Early Head Start services to 750 infant/toddlers and their families residing in Miami-Dade County. The Neighborhood Place for Early Head Start partners with approximately 28 private Miami-Dade child care providers who provide the educational standards to our target enrollment of 750 infants/toddlers. It is the intent of Early Head Start-Child Care Partnership Grants to increase the level of quality of private child care providers in their schools and playgrounds.

1. General Repairs/Improvements:

All work must be conducted by Florida licensed general contractors that are in good standing, who adhere to the Davis-Bacon Act and Americans with Disabilities Act (ADA) regulations.

- a. Conduct assessment on each site to determine repair/improvement needs:
- b. Perform job on each site after approval including:
 - Painting
 - Carpentry includes, but is not limited to, installation/replacement/removal of walls, baseboards, doors, cabinets, ceiling replacement
 - Electrical installation of updated receptacles, electrical boards, etc.
 - Flooring installation and repairs
 - Plumbing
 - Air Conditioning
 - Building structures including roof

2. Playground Needs:

All work must be conducted by Certified Playground Safety Inspectors certified by the National Association of Park and Recreation Association.

- a. Evaluate each site and provide design plans showcasing appropriate equipment and play areas including proper ground covering and shade structures to accommodate children ages birth to 3 years old
- b. Installation of equipment must meet all Davis-Bacon Act and Americans with Disabilities Act (ADA) regulations
- c. All work done is to be according to Miami-Dade County Building and zoning rules and regulations, as well as, the city in which each partner school is located.

Note: As per 45 CFR 1309.3, services should be conducted in the school owner's owned facilities.



Early Learning Coalition Executive Committee Meeting

May 7, 2018

Resolution: 05072018-04

Action Requested: Authorize the President and CEO to negotiate, execute and receive funds from The Children’s Trust for tiered payment differentials and contract slot payments.

Fiscal Impact: An approximate amount of \$12,000,000.00 for fiscal year 2018-2019, which is subject to the availability of funding.

Funding Source: The Children’s Trust

Strategic Goal:

- Neediest Children**
- Youngest Children**
- Educate All**

- Providers**
- Internal Capacity**
- Funding**

RESOLUTION: 05072018-04

AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE, EXECUTE AND RECEIVE FUNDS FROM THE CHILDREN’S TRUST FOR TIERED PAYMENT DIFFERENTIALS AND CONTRACT SLOT PAYMENTS.

WHEREAS, the Executive Committee of the Early Learning Coalition of Miami-Dade/Monroe, Inc. has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Finance Committee is in agreement with the goals described therein;

WHEREAS, the Finance Committee recommends approving this action and has presented said action to the Executive Committee for adoption and approval;

WHEREAS, the Executive Committee approves the adoption of this action;

NOW, THEREFORE, be it resolved by the Executive Committee that the President and CEO is authorized to negotiate, execute and receive funds from The Children’s Trust for tiered payment differentials and contract slot payments.

The foregoing resolution and attachment were offered by _____, who moved its approval. The motion was seconded by _____, and upon being put to a vote, the vote was as follows:
_____.

The vote was recorded as listed in the attached roll sheet.

The chairperson thereupon declared this resolution duly passed and adopted this 7th day of May 2018.

EARLY LEARNING COALITION
OF MIAMI-DADE/MONROE, INC,

By: _____
Executive Committee Secretary

Background:

See attached.

The Children's Trust Board Meeting

Date: April 16, 2018

Resolution: 2018-56

Strategic Plan Priority Investment Area: Early Childhood Development: Child Care Quality Improvement.

Strategic Plan Headline Community Result(s): Children attend quality child care; and children are ready for kindergarten.

Recommended Action: Authorization for a procurement waiver from competitive solicitation for tiered payment differentials and contracted slot payments; and authorization to negotiate and execute a contract with The Early Learning Coalition of Miami-Dade/Monroe for up to \$12,000,000.00 for tiered payment differentials and contract slot payments to early learning programs that meet various quality-level thresholds, for a term of 12 months, commencing August 1, 2018 and ending July 31, 2019.

Budget Impact: Funding in the amount of \$12,000,000.00 for this resolution is allocated for FY 2017-18 with a projected availability in FY 2018-19.

Description of Services: The Children's Trust will build on Florida's current strategic investments to improve the quality of early learning programs for children at greatest risk of school failure through the Early Learning Performance Funding Project (ELPFP). This funding seeks to better customize and address the financial challenges of child care providers in low income/high-need ZIP codes, resulting in higher quality programming for children. The Children's Trust established targeted investments and processes designed to address local challenges and needs. Funding for the achievement and maintenance of quality standards would be available to early learning providers through a payment differential and through contracted slot payments. The Early Learning Coalition of Miami-Dade/Monroe (ELC) has a contract with the State Office of Early Learning (OEL) to administer school readiness payments, Gold Seal payments and administer the ELPFP in Miami-Dade County. This shift allows The Children's Trust to leverage state funding.

The child care payment differential and the value of the contracted slot will be established based on the level of quality, as measured by the Classroom Assessment and Scoring System (CLASS) tool, a research-based observational system to measure teacher-child interactions. Child care providers will have access to separately-funded quality improvement supports from the Early Learning Coalition, including professional development, accreditation supports, and on-site technical assistance and coaching.

Contracted slot payments address the early learning capacity issues in our community. Because Miami has a significant oversaturation of the childcare market and coupled with low payment rates for children receiving school readiness subsidies, providers are unable to meet and maintain high quality standards. The Children's Trust will offer guaranteed payment for slots in high quality programs, to serve children that are not otherwise served by the school readiness program. The Trust proposes to serve children that become ineligible for school readiness subsidy during the school year, families that have income up to 250% of the federal poverty rate, children on the school readiness waitlist or children and families referred from one of our funded programs.

To receive a payment differential on top of the current school readiness subsidy rate, eligible providers would be required to have a CLASS score that meets a minimum threshold of quality and must also provide infant and toddler care, a service in short supply that is critical to closing the achievement gap. The requirement to offer infant and toddler care is aimed at increasing access through reducing some of the financial disincentives for offering this more expensive care for our youngest children.

The proposed strategies will positively impact the quality of early learning in Miami-Dade County in several ways:

- 1) children at greatest risk of school failure in low income ZIP codes will have increased access to quality early learning experiences that prepare them for early grade success;
- 2) child care providers in high-poverty/high-need areas will have financial supports and incentives to increase quality;
- 3) the Early Learning Coalition of Miami-Dade will be able to provide payment differentials to improve the access to quality child care for families in high-need communities; and
- 4) The Trust will model how variances in identifying and addressing the financial challenges of providers can be used to improve quality, increase access for infants and toddlers, and positively impact the child care market.

Background: The Children’s Trust has made significant investments to increase the quality of child care in Miami-Dade County for almost a decade through the Quality Counts program. These strategic investments have assisted many child care providers in achieving goals and accessing resources. With growing recognition of the importance of quality early learning experiences, particularly for children at-risk of school failure, there is now a larger body of research and a greater understanding of how best to target interventions, resources, and policy that can most directly support increased quality.

As the Trust continues to refine its approaches to child care provider supports, there is opportunity to refine strategic investments based on the current landscape, research proven strategies, as well as the current realities of the child care market. This is inclusive of leveraging Florida’s current strategic investments to improve quality for children at greatest risk of school failure through the Early Learning Performance Funding Project (ELPFP).

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution is requesting a waiver of the procurement process and is seeking the authorization to negotiate and execute a contract with the ELC to administer tiered payment differentials and contracted slot payments to early learning providers for contract year 2018-19. The ELC was created after The Florida Partnership for School Readiness, section 411.01, Florida Statutes, was endorsed. The ELC was created to enact school readiness programs and administer federal, state and local funds allocated by the State Office of Early Learning (OEL) within the Agency for Workforce Innovation (AWI) for subsidized child care in Miami-Dade and Monroe Counties. As such, they are the sole entity responsible for administering all state and federal child care payments to early learning providers.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 16th day of April, 2018.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Miami-Dade

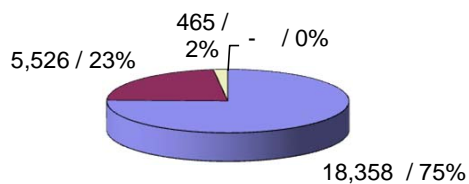
March 2018

(all dollar amounts in thousands '000)

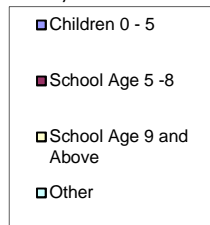
Children Served	Amount
Total actual paid - YTD	28,897
Total actual paid - March 2018	23,074
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 7,897
	\$ 310
Total cost (in thousands) (incl match)	\$ 8,917
Change month over month	
Total Net Increase(decrease) children	191
Monthly Activity	Amount
Beginning Census	22,883
NET Increase/(Decrease)	191
Total	23,074
Current Data	
Enrolled As of April 23, 2018	23,366
Projected Paid for April (96% of enrolled)	22,431
Waitlist	
Ages 0-5	2,640
Ages 6-9	311
Ages 10-13	79
VPK Enrolled As of April 23, 2018	
Regular	20,901
Summer	
SISP	28
VPK Total Actual Paid - March 2018	
SISP	15
Regular	20,731
Summer	-
VPK Total Actual Paid - YTD	
SISP	52
Regular	22,171
Summer	276

Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving Service	% of Total	Amount*	% of Total
Type				
AT Risk (BG1)	2,346	10.09%	\$1,011.44	11.75%
Income Eligible (BG8)	17,628	75.83%	\$6,651.46	77.28%
Florida One Parent	-	0.00%	\$ -	0.00%
Transitional Child Care (BG5)	859	3.70%	\$323.23	3.76%
Work Force Development (BG3x)	834	3.59%	\$310.18	3.60%
CCEP (Purchasing Pool) (CCPP)	1,580	6.80%	\$310.47	3.61%
ARRA	-	0.00%	\$ -	0.00%
BGSNT	-	0.00%	\$ -	0.00%
BGCSD&BGCSO	-	0.00%	\$0.00	0.00%
Total	23,247	100%	\$8,606.78	100%
Minus 173 Overlap	23,074			
GOLD SEAL			\$709.64	8.25%
categories above)	-	-	\$ -	-
SFW GOLD SEAL			\$ -	-
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
Type	Receiving Service	% of Total	Amount-\$	% of Total
Infant	3,802	16.48%	\$3,332.60	19.36%
Toddler	4,030	17.47%	\$3,323.20	19.30%
Three Year Old	4,451	19.29%	\$3,456.84	20.08%
Pre-School	6,075	26.33%	\$4,144.07	24.07%
<i>Sub-Total</i>	<i>18,358</i>	<i>79.56%</i>	<i>\$14,256.70</i>	<i>82.81%</i>
School Age: 6 yrs	2,193	12.72%	\$550.14	3.20%
School Age: 7 yrs	1,441	8.36%	\$351.23	2.04%
School Age: 8 yrs	806	4.68%	\$190.27	1.11%
Unduplicated School Age: 5 - 8 yrs**	5,526	32.16%	\$1,373.97	7.98%
School Age: 9 yrs and above	465	2.71%	\$105.29	0.61%
School Age (Duplicated)	51	0.30%	\$0.00	0.00%
School Age (Unduplicated)	5,940	25.74%	\$2,958.52	17.19%
Other	-	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	<i>5,940</i>	<i>25.74%</i>	<i>\$2,958.52</i>	<i>17.19%</i>
Total	23,074	105%	\$17,215.23	100%

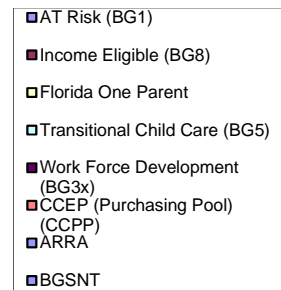
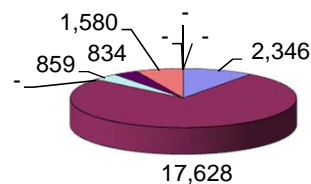
Children By Age Group



**There are 1139 5-year-old within this count.



Children Paid by BG Group



Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe

School Readiness Slot Utilization Snapshot - Monroe

March 2018

(all dollar amounts in thousands '000)

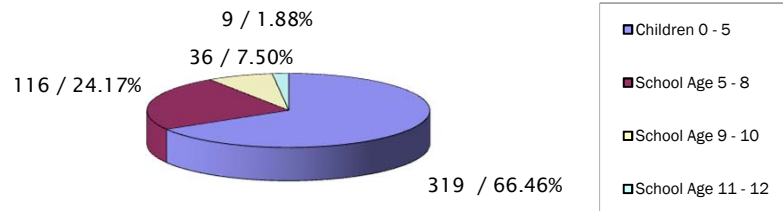
Children Served	Amount
Total actual paid - March 2018	464
Net Slot Payment and Gold Seal	\$ 154
Match (BG8 and CCEP)	\$ 2
Total cost (in thousands) (incl match)	\$ 161
Change month over month	
Total Net Increase(decrease) children	14
Monthly Activity	
Beginning Census	450
Net Increase/(Decrease)	14
Total	464

Current Data	
Enrolled as of April 23, 2018	461
Projected Paid for April (96% of enrolled)	443
Waitlist	
Ages 0-5	0
Ages 6-9	0
Ages 10-13	0
VPK Enrolled as of April 23, 2018	439
VPK Total Actual Paid - March 2018	437

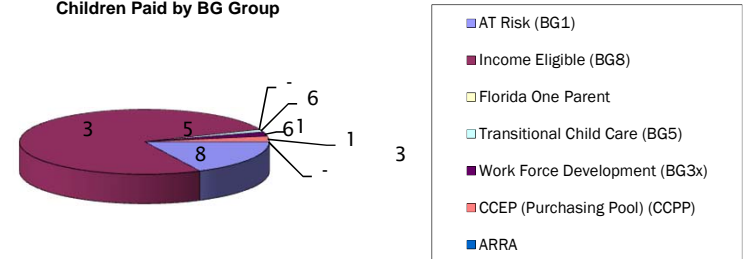
Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving % of Service	Total	Amount	% of Total
Type				
AT Risk (BG1)	83	17.74%	\$29.78	18.72%
Income Eligible (BG8)	356	76.07%	\$121.38	76.30%
Florida One Parent	-	0.00%	\$ -	0.00%
Transitional Child Care (BG5)	6	1.28%	\$2.11	1.33%
Work Force Development (BG3x)	10	2.14%	\$3.44	2.16%
CCEP (Purchasing Pool) (CCPP)	13	2.78%	\$2.38	1.49%
ARRA	-	0.00%	\$0.00	0.00%
Total	468	100%	\$159.09	100%
Minus 4 Overlap	464			
GOLD SEAL	-	-	\$5.45	3.42%
BGCSD+BGCSO	-	0.00%	-	0.00%
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
Type	Receiving % of Service	Total	Amount-\$	% of Total
Infant	65	13.51%	\$58.33	18.33%
Toddler	65	13.51%	\$61.16	19.22%
Three Year Old	80	16.63%	\$61.97	19.48%
Pre-School	109	22.66%	\$71.65	22.52%
<i>Sub-Total</i>	<i>319</i>	<i>66.32%</i>	<i>\$253.11</i>	<i>79.55%</i>
School Age: 6	34	7.07%	\$6.14	1.93%
School Age: 7	38	7.90%	\$7.84	2.46%
School Age: 8	29	6.03%	\$5.72	1.80%
School Age: 5 - 8**	116	24.12%	\$23.91	7.51%
School Age: 9 - 10	36	7.48%	\$6.42	2.02%
School Age: 11 - 12	9	1.87%	\$2.26	0.71%
School Age: Other Age	2	0.42%	(\$0.06)	-0.02%
School Age Total	162	33.68%	\$65.06	20.45%
Other	-	0.00%	\$ -	0.00%
<i>Sub-Total</i>	<i>162</i>	<i>33.68%</i>	<i>\$65.06</i>	<i>20.45%</i>
Total	481	100%	\$318.17	100%
Minus 17 Overlap	464			

**There are 18 5-year-old within this count.

Children By Age Group



Children Paid by BG Group



Early Learning Coalition of Miami-Dade/Monroe

EHS Slot Utilization Snapshot - Miami-Dade

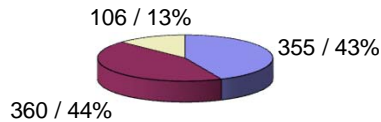
March 2018

(all dollar amounts in thousands '000)

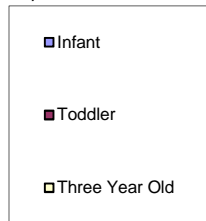
Children Served	Amount
Total actual paid - YTD	1,218
Total actual paid - March 2018	761
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 550
Total cost (in thousands) (incl match)	\$ -
Change month over month	
Total Net Increase(decrease) children	11
Monthly Activity	
	Amount
Beginning Census	750
NET Increase/(Decrease)	11
Total	761
Current Data	
Enrolled As of Apr 23, 2018	746
Projected Paid for April (96% of enrolled)	716
Waitlist	324

Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving Service	% of Total	Amount*	% of Total
EHS	761	100.00%	\$549.59	100.00%
Total	761	100%	\$549.59	100%
Minus 0 Overlap	761			
GOLD SEAL			\$0.00	0.00%
categories above)	-		\$ -	
SFW GOLD SEAL			\$ -	-
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
	Receiving Service	% of Total	Amount-\$	% of Total
Infant	355	43.24%	\$464.17	42.23%
Toddler	360	43.85%	\$500.48	45.53%
Three Year Old	106	12.91%	\$134.53	12.24%
Pre-School	0	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	821	100.00%	\$1,099.19	100.00%
School Age: 6 yrs	0	0.00%	\$0.00	0.00%
School Age: 7 yrs	0	0.00%	\$0.00	0.00%
School Age: 8 yrs	0	0.00%	\$0.00	0.00%
Unduplicated School Age: 5 - 8 yrs**	0	0.00%	\$0.00	0.00%
School Age: 9 yrs and above	0	0.00%	\$0.00	0.00%
School Age Total Includes 0 Overlap	0	0.00%	\$0.00	0.00%
School Age (Unduplicated)	0	0.00%	\$0.00	0.00%
Other	-	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	-	0.00%	\$0.00	0.00%
Total	821	100%	\$1,099.19	100%
Minus 60 Overlap	761			

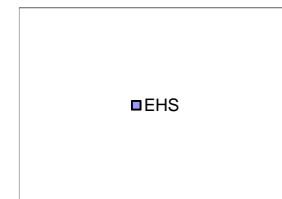
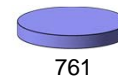
Children By Age Group



**There are 0 5-year-old within this count.



Children Paid by BG Group



Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe

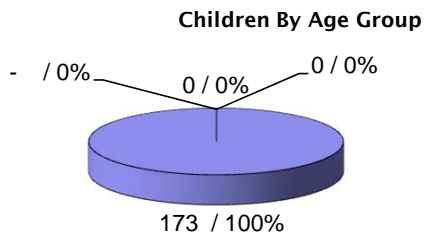
DCF Title V Slot Utilization Snapshot - Miami-Dade

March 2018

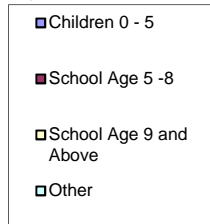
(all dollar amounts in thousands '000)

Children Served	Amount
Total actual paid - YTD	497
Total actual paid - March 2018	228
Net Slot Payment and Gold Seal Match (BG8 and CCEP)	\$ 70
	\$ -
Total cost (in thousands) (incl match)	<u>\$ 75</u>
Change month over month	
Total Net Increase(decrease) children	(6)
Monthly Activity	Amount
Beginning Census	234
NET Increase/(Decrease)	(6)
Total	228
Current Data	
Enrolled As of Apr 23, 2018	209
Projected Paid for April (96% of enrolled)	201

Eligibility Breakdown	Children Paid by Billing Group		Dollars Paid by Billing Group	
	Receiving Service	% of Total	Amount*	% of Total
V	228	100.00%	\$75.17	100.00%
Total	228	100%	\$75.17	100%
Minus 0 Overlap	228			
GOLD SEAL			\$5.16	6.86%
categories above)	-		\$ -	
SFW GOLD SEAL			\$ -	-
Age Break Down	All Eligible Clients-Paid		Dollars Paid by Age Category	
Type	Receiving Service	% of Total	Amount-\$	% of Total
Infant	58	24.27%	\$47.65	31.69%
Toddler	37	15.48%	\$24.99	16.62%
Three Year Old	38	15.90%	\$30.79	20.48%
Pre-School	40	16.74%	\$23.75	15.80%
<i>Sub-Total</i>	173	72.38%	\$127.18	84.60%
School Age: 6 yrs	0	0.00%	\$0.00	0.00%
School Age: 7 yrs	0	0.00%	\$0.00	0.00%
School Age: 8 yrs	0	0.00%	\$0.00	0.00%
Unduplicated School Age: 5 - 8 yrs**	0	0.00%	\$0.00	0.00%
School Age: 9 yrs and above	0	0.00%	\$0.00	0.00%
School Age Total Includes -66 Overlap	0	0.00%	\$0.00	0.00%
School Age (Unduplicated)	66	27.62%	\$23.16	15.40%
Other	-	0.00%	\$0.00	0.00%
<i>Sub-Total</i>	66	27.62%	\$23.16	15.40%
Total	239	100%	\$150.33	100%
Minus 11 Overlap	228			



**There are 0 5-year-old within this count.



Note: Legends with too small percentage are not shown on the pie chart.

MARCH 2018 BTA AMEX

Trans. Date	AMEX Description	Amount	ELC Description	Dist Code PAYROLL CODE
3/3/2018	American Airlines ticket# 0012176029126	\$ 838.29	AA airfare for S. Resendiz Gamex to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/7/2018	American Airlines ticket# 0012176787637	\$ 245.30	AA airfare for S. Resendiz Gamex to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/7/2018	American Airlines ticket# 0012176855831	\$ 495.60	AA airfare for Z. De Loach to attend Managing Comprehensive Health Services 04-16 to 04-19	520EHO
3/7/2018	American Airlines ticket# 0012176855832	\$ 495.60	AA airfare for J. Olivo to attend Managing Comprehensive Health Services 04-16 to 04-19	520EHO
3/9/2018	Budget Rent a Car 03-04 to 03-08	\$ 285.40	03-09	520EHO
3/9/2018	Holiday Inn Bayside 03-04 to 03-08	\$ 562.96	Holiday Inn Bayside loding for L. Jones to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/9/2018	Holiday Inn Bayside 03-04 to 03-08	\$ 562.96	Holiday Inn Bayside loding for H. Raymond to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/9/2018	Holiday Inn Bayside 03-04 to 03-08	\$ 562.96	Holiday Inn Bayside loding for J. Saint Louis to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/9/2018	Holiday Inn Bayside 03-04 to 03-08	\$ 562.96	Holiday Inn Bayside loding for Y. Soler to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/9/2018	Holiday Inn Bayside 03-04 to 03-08	\$ 562.96	Holiday Inn Bayside loding for S. Resendiz Gamex to attend PITC Module V Beginning Together 03-04 to 03-09	520EHO
3/27/2018	Orlando Airport Marriott	\$ (156.38)	Orlando Airport Marriott pending credit S. Martorano for no show charge from 4th Annual Wipfli Conference 11-28-16 to 11-02-16	400EHO
		\$5,018.61		

Quarterly Breakdown - Airfare, Hotel, Car Rental	
Total Airfare March	\$ 2,074.79
Total Hotel March	\$ 2,814.80
Total Hotel CREDIT March	\$ (156.38)
Total car rental & tolls March	\$ 285.40

\$5,018.61



Early Learning Coalition Review Hearing Committee Meeting

April 26th 2018

Kidz Tyme Learning Academy, Inc. – C11MD2172

4332 NW 17th Ave. , Miami, FL 33142

Action Requested: The Executive Leadership Team recommends termination of the School Readiness and VPK Contracts for the 2017-2018 FY and revocation of eligibility for a period of five (5) years.

Background

Kidz Tyme Learning Academy, Inc.

- Center's Capacity: 89
- Care Level Offered: Infants – School Age
- Children Currently Enrolled in SR: 54
- Children Currently Enrolled in VPK: 6
- Accreditation: No
- Contracted with the ELC since: 2012
- 2016-2017 reimbursements approximately = \$206,816.00

Issues

- Owner Tanisha Curry, emailed renewed COI that included the same previously used Policy Number and the previous address of the Insurance Company from her email address.
- Insurance Company, Cortada Insurance Group emailed the currently renewed policy with a different Policy Number and address for the Insurance Company.
- After speaking with Ana Rodriguez, of Loss Prevention, owner Tanisha Curry stated, "a volunteer had sent the COI to the ELC," which was sent via the owner's email address.
- Provider also has a five (5) day gap in Liability Insurance.
-

Comments:

- Provider has provided submitting documentation. See attached.



Aaron T Slavens

Partner

Miami

T 305.789.7561

Aaron.Slavens@hklaw.com

Related Practices: Mergers and Acquisitions | Private Equity | Corporate Services | Pipelines

Aaron T. Slavens is a corporate attorney who represents both public and private companies, including private equity funds and strategic investors. His practice focuses on mergers and acquisitions, including public and private acquisitions, dispositions, co-investments, joint ventures and other general corporate matters.

In addition, Mr. Slavens represents both insureds and underwriters in connection with transactional risk products, including the issuance of representations and warranties insurance policies.

Mr. Slavens representative engagements include:

- » represented ipDatatel, LLC, a leading provider of cellular and Internet-based smart alarm devices for home security, in connection with its simultaneous combination with Resolution Products, a company that provides wireless technologies to alarm dealers and installers, and sale to an affiliate of ABS Capital Partners Inc.
- » represented Generation Partners in its 1) investment in ZirMed Inc., a health information and management company, providing healthcare organizations with cloud-based financial and clinical performance management solutions; 2) purchase of Captivate Network, an IP-enabled digital place-based media network with more than 10,000 screens across more than 1,000 commercial office buildings in the U.S. and Canada; 3) purchase of ReCept Holdings Inc., a provider of specialty pharmacy services, and subsequent add-on acquisitions of other specialty pharmacies; 4) Donuts.co, a leading domain name registry; and 5) sale of its portfolio company Agility Recovery Solutions Holdings Inc., a national leader in disaster recovery and business continuity solutions to LLR Partners
- » represented Todd Wagner and his affiliate, Chideo, in connection with the formation of Charity Network and the acquisitions of Charitybuzz and Prizeo, two online celebrity-based charitable fundraising platforms and Global Philanthropy Group, LLC, a provider of consulting services to philanthropic and charitable organizations
- » represented Academic Work X Group, an affiliate of Academic Work, one of the largest education, consulting and placement companies in Sweden, in connection with an investment in Wycode Academy which offers in-person computer programming classes
- » represented MasTec Inc. and its affiliates in a number of acquisitions, including 1) WesTower Communications Inc., a telecommunications services firm focusing on construction and

maintenance of communications infrastructure, for \$199 million; 2) Pacer Construction Holdings Corporation, a leading contractor in Western Canada focusing on infrastructure construction supporting the oil and gas production and processing, mining and transportation industries; 3) Speed Wire Inc., a provider of a broad range of technology deployment services to leading companies operating in the information technology, telecom, security, wireless and automation industries; 4) Dynis LLC, a telecommunication services firm and provider of a comprehensive suite of network planning, construction and implementation services to telecommunication, utility and enterprise customers in both the commercial and government sectors; 5) Big Country Energy, a U.S. and Canadian business specializing in the construction and maintenance of oil and gas pipelines and related facilities for \$103 million; 6) Bottom Line Services LLC, a company specializing in oil and gas pipeline and plant construction, from Howard Energy Partners; 7) Halsted Communications Ltd. an install-to-the-home contractor and 8) sale of DirectStar TV LLC to Red Ventures

- » represented Pine Tree Equity in a number of its investments, including 1) Jewelry Repair Enterprises Inc., the leading national franchisor of jewelry and watch repair centers; 2) the sale of its portfolio company, Celtic Capital Corporation, an asset-based lending business, to Pacific Western Bank; 3) the reacquisition of Celtic Capital Corporation, a provider of asset-based financing, from Pacific West Bank and 4) House Advantage, a provider of loyalty management software solutions for the casino and gaming industry
- » represented Providence Apparel in its acquisition of Gerber Childrenswear LLC, a leading marketer of infant and children's apparel and related products from Sun Capital Partners
- » represented Gerber Childrenswear in its acquisition of Triboro Quilt Mfg. Corp – a leading marketer of newborn and infant bedding, layette, bath and safe sleep products.
- » Represented the acquirer of Boxercraft Incorporated. Boxercraft, headquartered in Atlanta, Georgia, is a leading supplier of quality specialty apparel including spiritwear and licensed collegiate apparel. The company's mission is to build group spirit and pride by providing fun and unique spiritwear and cutting edge products to the youth, high school and collegiate markets.
- » represented Sol Bonan and Eliezer Elbaz, as the sellers of A.B. Property Services, Inc. (dba Happy Floors), a company engaged in the sale, marketing and distribution of flooring materials to Linsalata Capital Partners Fund VI, L.P.
- » represented HostForWeb Inc., a webhosting company and provider of domain registrations, and its affiliates in a number of strategic acquisitions
- » represented Ship Supply of Florida Inc. and its affiliates, global suppliers of high-quality goods and services to the maritime industry, including military vessels, cruise lines and other commercial vessels, in its sale to H.I.G. Capital
- » represented of Park One of Florida LLC, a valet parking company, and its owners in the sale of the business to Lanier Parking, a portfolio company of Antarctica Capital and Highbridge
- » representation of MGSCOMM, LLC, a Miami-based advertising and marketing firm, in the sale of assets to PCH Communications (an investment vehicle for PCH Holdings Group, LLC). Simultaneously, PCH acquired two other advertising and marketing businesses in order to combine them all
- » represented Ideiasnet, a Brazilian venture capital firm, in its sale of Bolsa de Mulher, a leading women's Internet group in Brazil, to Batanga Media, one of the largest independent digital content and social media companies in Latin America and Hispanic communities around the world
- » represented Ideiasnet's portfolio company, PadTec, a global manufacturer and solutions provider

of turnkey optical solutions, in its investment in ClariPhy Communications

- » represented employee benefits company Moroni Fantin LLC in its sale of assets to The Segal Group
- » represented the owners of North Star Seafood, a leading distributor of premium fresh and frozen seafood products, in their sale to Trivest Partners
- » represented Miami Research Associates, a multitherapeutic provider of clinical research services for drug development, to QPS LLC, a worldwide provider of preclinical and clinical research services to pharmaceutical and biotechnology clients
- » represented Fortissimo Capital, an Israeli private equity firm, in its sale of Advanced Answers on Demand Holdings, a company providing integrated software and technology solutions for healthcare providers, to Primus Capital
- » represented Sabra Interactive Inc., a co-founder of 1st Merchant Funding, a leading provider of merchant cash advances to small and medium-sized businesses, in the redemption of 1st Merchant's other co-founder
- » represented Rupari Food Services Inc., a leading supplier of pre-cooked, ready-to-eat pork ribs and other barbecue products, in its sale to Wind Point Partners
- » represented aerospace and aircraft repair company Aerosync Engineering & Consulting in its acquisition of Dixie Air Parts
- » represented Irving Place Capital in the acquisition of Alpha Packaging Holdings Inc., a leading blow molder of plastic bottles and jars for the nutraceutical, pharmaceutical and personal care markets; additionally, represented Alpha Packaging in a related add-on acquisition of Progressive Plastics
- » represented GTCR in the \$828 million acquisition of Protection One, Inc., a market-leading provider of electronic security services through a tender offer and subsequent merger
- » represented BC Partners in a number of investments, including 1) the acquisition of ATI Holding Company, a for-profit provider of post-secondary education throughout the U.S., from a consortium led by The Riverside Company; and 2) its \$350 million convertible preferred stock investment in Office Depot Inc.
- » represented Deutsche Bank and Goldman Sachs as financial advisors to The Stanley Works in connection with its \$4.5 billion merger with Black & Decker
- » represented Hubbell Incorporated, an international electrical and electronic product manufacturer, in its \$360 million acquisition of FCI Americas Inc. from FCI S.A., a leading manufacturer of electronic connectors and portfolio company of Bain Capital LLC; additionally, represented Hubbell Incorporated in numerous other strategic acquisitions and dispositions related to the electrical and electronic product manufacturing industry
- » represented One Equity Partners in the acquisition of Precision Gear Holdings LLC, a leading supplier of machinery and equipment to the wind power, aerospace, aviation, oil and mining industries, from First Atlantic Capital Ltd.
- » represented Energy Capital Partners in its \$1.34 billion acquisition of Northeast Utilities' competitive generation assets in Connecticut and Massachusetts
- » represented Eli Lilly and Company in the acquisition of Alnara Pharmaceuticals Inc., a privately held biotechnology company developing protein therapeutics for the treatment of metabolic diseases
- » represented Goss International, a printing equipment supplier owned by a consortium led by

MatlinPatterson Global Opportunities Partners, in a sale of shares to Shanghai Electric (Group) Corporation, a Chinese utility and equipment manufacturing conglomerate

- » represented Liberty Global Inc., the leading international cable operator, in the \$4 billion sale of its stake in Japanese cable TV operator Jupiter Telecommunications Co. Ltd. to KDDI Corp., Japan's second largest wireless services provider
- » represented Unity Media S.C.A, which is owned by a consortium of private equity firms led by BC Partners and Apollo Global Management, in its \$5.2 billion sale of Unitymedia GmbH, Germany's second largest cable operator to Liberty Global Inc.
- » represented Kohlberg Kravis Roberts & Co. in the purchase of \$300 million senior secured notes and 40 million warrants issued by Eastman Kodak Company
- » represented a consortium including Cinven, Apax Partners and The Carlyle Group in the sale of MediMedia USA Inc., a specialty healthcare communications, publishing and medical education company, to Vestar Capital Partners
- » represented the independent directors of Doral Financial Corporation, the holding company of Doral Bank, in its leveraged recapitalization and sale of a 90 percent interest to a financial consortium led by Bear Stearns Merchant Bank
- » represented AMC Entertainment Inc., the country's second largest movie theater chain, in its merger with Loews Cineplex Entertainment Corporation, the country's third largest movie theater chain; represented AMC Entertainment Inc. in its subsequent reorganization and recapitalization, including shareholder arrangements among J.P. Morgan Partners, Apollo Management, The Carlyle Group, Bain Capital Partners and Spectrum Equity Investors
- » represented Mueller Water Products Inc., a leader in the North American water infrastructure industry, in connection with its conversion of its outstanding shares of Series B Common Stock into shares of its Series A Common Stock

Speaking Engagements

- » Representations and Warranties Insurance: A High-Level Summary and Market Update, Illinois Venture Capital Association (IVCA) Luncheon, March 10, 2015

Memberships

- » Nicklaus Children's Hospital Foundation - Nicklaus Children's Young Ambassadors (NCYA), 2014-2017
- » American Bar Association

Education

- » University of Pennsylvania Law School, J.D.
- » University of Pennsylvania, Certificate, Business Economics and Public Policy, Wharton School of Business
- » University of Florida, B.S.B.A., Finance, Minor in Economics, *high honors*

Bar Admissions

- » Florida
 - » New York
-