

FINANCE COMMITEE MEETING January 31, 2018, 10:00 am ELC Board Room

I. Welcome & Introductions **Bob Eadie** II. **Bob Eadie Approval of Minutes** A. Motion to approve minutes for the month of November 2017 III. **Financial Statements Bob Eadie** A. School Readiness/VPK B. Early Head Start IV. Information Items **Bob Eadie** A. Slot Utilization Miami Dade County • Monroe County • Early Head Start • Title V B. Early Head Start Credit Card Report C. HQ Lease Discussion ٧. **Public Comments Bob Eadie** VI. Meeting Adjourn **Bob Eadie**



Finance Committee Meeting November 29, 2017; 10:00 AM Early Learning Coalition Board Room

Committee Attendees: Bob Eadie (via conference call); Adrian Alfonso (via conference call);

Theresa Axford (via conference call); Alex Soto (via conference call); Philip

Gassman (via conference call)

Absent Committee: Gilda Ferradaz

Staff Attendees: Angelo Parrino; Sandra Gonzalez; Juan Castillo; Belkis Torres; Jackye

Russell; Milton Silveria

I. Welcome and Introductions

Bob Eadie

• A. Alfonso called the meeting to order and welcomed everyone. Quorum was established.

II. Approval of Minutes

Bob Eadie

- o Motion to approve minutes by A. Alfonso.
- o Motion seconded by P. Gassman.
- o Motion was unanimously passed.

III. Financial Statements

Bob Eadie

M. Castiglione reviewed the finance statements and stated that it was business as usual.

IV. Resolutions Bob Eadie

- Resolution 11292017-01 Approval of the Evaluation Committee's recommendation to award contract for ITN#ELCMDM2017-07 (Office Supplies) to the selected vendors. Also, authorize the President and CEO to negotiate and execute contracts with the selected vendors.
 - o Motion to approve resolution by A. Alfonso.
 - Motion seconded by P. Gassman.
 - o Motion was unanimously passed.



- Resolution 11292017-02 Approval of the Evaluation Committee's recommendation to award contract for ITN#ELCMDM2017-08 (IT Equipment) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor.
 - o Motion to approve resolution by T. Axford.
 - o Motion seconded by P. Gassman.
 - Motion was unanimously passed.
- Resolution 11292017-03 Approval of the Evaluation Committee's recommendation to award contract for RFP#ELCMDM2017-09 (Professional Development & Resources for Positive Adult/Child Interactions) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor.
 - o Motion to approve resolution by T. Axford.
 - o Motion seconded by A. Alfonso.
 - o Motion was unanimously passed.
- Resolution 11292017-04 Approval of the Evaluation Committee's recommendation to award contract for RFP#ELCMDM2017-10 (Payroll and Human Resources) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor.
 - o Motion to approve resolution by P. Gassman.
 - o Motion seconded by T. Axford.
 - o Motion was unanimously passed.
- Resolution 11292017-05 Approval of the Evaluation Committee's recommendation to award contract for RFP#ELCMDM2017-11 (Cleaning/Janitorial Services) to the selected vendor. Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor.
 - o Motion to approve resolution by T. Axford.
 - Motion seconded by A. Alfonso
 - Motion was unanimously passed.
- Resolution 11292017-06 Approval of the Evaluation Committee's recommendation to award contract for RFP#ELCMDM2017-12 (Early Head Start Medical Services) to the selected vendor.
 Also, authorize the President and CEO to negotiate and execute a contract with the selected vendor.
 - o Motion to approve resolution by T. Axford.
 - Motion seconded by A. Alfonso
 - Motion was unanimously passed.
- Resolution 11292017-07 Authorize the President and CEO to request a Non-Federal Share
 Waiver from the U.S. Department of Health and Human Services for the Early Head Start Grant in the amount of \$1,910,406.00 for Program Year II (08/01/2016 07/31/2017).



- Motion to approve resolution by A. Alfonso.
- o Motion seconded by T. Axford
- o Motion was unanimously passed.
- Resolution 11292017-08 Authorize the President and CEO to request and use the carryover balance from the 04HP0007-02 program grant (year (2) two) to the 04HP0007-03 program grant (year (3) three).
 - Motion to approve resolution by T. Axford.
 - o Motion seconded by A. Alfonso
 - o Motion was unanimously passed.
- Resolution 11292017-09 Authorize the President and CEO to release a Request for Proposal (RFP) for External Auditing Services.
 - o Motion to approve resolution by A. Alfonso.
 - o Motion seconded by P. Gassman.
 - o Motion was unanimously passed.
- Resolution 11292017-11 Authorize the President and CEO to negotiate, execute and receive funds for the Florida Child Care Executive Partnership (CCEP) Match Memorandum of Understanding (MOU).
 - o Motion to approve resolution by P. Gassman.
 - o Motion seconded by T. Axford.
 - Motion was unanimously passed.

V. Informational Items

Bob Eadie

- A. Parrino stated that the wait list for Monroe county remains at 0. There is a wait list for Miami-Dade county invitation will be sent to those families.
- E. Torres stated that an article was released in reference to the funding formula. The article was a bit concerning because it seemed to attack Miami Dade, claiming Miami-Dade receives too much money for School Readiness. E. Torres stated that to develop a funding formula you must take into account children being served and wait list.
- E. Torres stated that the lease proposal from the current landlord is still too costly. E. Torres stated that one of the alternatives would be to lease less square footage, split main office into a smaller administrative office and have some staff working from home.

VI. Public Comments Bob Eadie

VII. Adjourn Bob Eadie

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Financial Position

(In thousands \$000)

| | Unaudited As of |
|--|--------------------|
| | 12/31/17 |
| Assets Cash & Cash Equivalents Grants Receivable | 17,358 15,852 |
| VPK Prepayment Property and Equipment, Net | 4,186 343 |
| Other Assets | 46 |
| Total Assets | \$ 37,785 |
| Liabilities | |
| Accounts Payable | 14,371 |
| Advances Due to OEL & Other | 17,415 |
| VPK Prepayment | 4,186 |
| Deferred Revenues Accrued Expenses & Other Liabilities | 13 651 |
| · | |
| Total Liabilities | 36,635 |
| Net Assets | |
| Unrestricted | 1,094 |
| Temporarily Restricted | 56 |
| Total Net Assets | 1,150 |
| Total Liabilities and Net Assets | \$ 37,785 |

Early Learning Coalition of Miami-Dade and Monroe Counties

Statement of Activities (In thousands \$000)

| | Unrestricted | | Temporarily Restricted | , | 12/31/17 |
|---------------------------------------|--------------|----|---------------------------|----|----------|
| Support and revenues | | | | | |
| Grants | \$ 0 | \$ | 93,993 | \$ | 93,993 |
| Contributions and Other | 29 | | 206 | | 235 |
| Net Assets Released from Restrictions | 94,105 | | (94,105) | , | 0 |
| Total Support and Revenues | 94,134 | | 94 | | 94,228 |
| Expenses | | | | | |
| Early Education Services | 90,637 | | | | 90,637 |
| Administration | 3,504 | - | | | 3,504 |
| Total Expenses | 94,141 | | 0 | · | 94,141 |
| Change in Net Assets | (7) | | 94 | | 87 |
| Beginning Net Assets | 1,101 | | (38) | | 1,063 |
| Ending Net Assets | \$ 1,094 | \$ | 56 | \$ | 1,150 |

Early Learning Coalition of Miami-Dade and Monroe Counties Statement of Functional Expenses (In thousands \$000)

| | | Early Education | Preliminary YTD |
|-----------------------------------|----------------|-----------------|--------------------|
| | Administration | Services | 12/31/2017 |
| Expenses: | | | |
| Payroll & Employee Benefits | 2,058 | 6,395 | 8,454 |
| Direct Child Care Services | 14 | 78,894 | 78,909 |
| Contracted Services-Subrecipients | - | 1,679 | 1,679 |
| Dues & Subscriptions | 88 | 16 | 104 |
| Occupancy Costs | 306 | 1,859 | 2,165 |
| Telephone & Communications | 34 | 211 | 245 |
| Equipment Repair & Maintanance | 9 | 3 | 13 |
| Postage & Freight | 11 | 26 | 37 |
| Printing | 8 | 50 | 58 |
| Professional Fees | 506 | 455 | 962 |
| Travel & Transportation Expenses | 53 | 58 | 111 |
| Program Supplies | 46 | 526 | 572 |
| Meetings & Conferences | 5 | 9 | 14 |
| Insurance-General & Liability | 20 | 85 | 105 |
| Office | 260 | 58 | 318 |
| Other Administrative Costs | 86 | 311 | 397 |
| Total Expenses | \$ 3,504 | 90,637 | 94,141 |

Early Learning Coalition of Miami-Dade and Monroe Counties Statement of Cash Flows (In thousands \$000)

| | Preliminary YTD 12/31/17 |
|--|--|
| Cash Flows From Operating Activities Change In Net Assets | 87 |
| Adjustments to reconcile change in net cash provided by Depreciation Expense | 0 |
| (Increase) Decrease in Assets: Grants Receivables Other Assets VPK Prepayment | (5,380) 196 (4,186) |
| Increase (Decrease) in Liabilities: Accounts Payable-Vendors Other Accrued Expenses & Other Payables Advances Due to OEL Advances Due to Other Grantors Deferred Revenues Total Adjustments | (5,215) (199) 21,325 (12) (24) 6,506 |
| Net Cash Flows From Operating Activities | 6,593 |
| Cash Flows from Investing Activities: Purchase of furniture and equipment | |
| Net Cash Flows From Investing Activities | |
| Change in Cash | 6,593 |
| Cash - Beginning of Period | 10,766 |
| Cash Balance End of Period | \$ 17,358 |



BUDGET VARIANCE December 2017 In 000'S

| School Readiness | | | | | | | | | |
|----------------------|---|-------|---------------------|---------|--------|--|--|--|--|
| Category | Current Current % Target % Month Year Budget Budget Actual Actual Remaining Remaining | | | | | | | | |
| REVENUE | | | | | | | | | |
| State of Florida | 116,849 | 9,704 | 60,508 | 48.22% | 50.00% | | | | |
| | | | | | | | | | |
| EXPENDITURES | | | | | | | | | |
| Salary and Fringe | 11,721 | 1,044 | 6,327 | 46.02% | | | | | |
| Child Care Services | 98,460 | 8,250 | 51, 44 6 | 47.75% | | | | | |
| Contractual Services | 2,204 | 210 | 1,080 | 51.02% | | | | | |
| Occupancy | 1,553 | 135 | 849 | 45.34% | | | | | |
| Travel/Conf/Dev | 261 | 22 | 79 | 69.85% | | | | | |
| Program Activity | 1,775 | 3 | 358 | 79.85% | | | | | |
| IT | 667 | 19 | 130 | 80.58% | | | | | |
| Other | 207 | 21 | 240 | -16.18% | | | | | |
| | | | | | | | | | |
| TOTAL EXP | 116,849 | 9,704 | 60,508 | 48.22% | 50.00% | | | | |

| | | VPK | | | |
|----------------------|--------|----------------------------|---------------------------|--------------------------|---------------------------------|
| Category | Budget | Current Month Actual | Current Year Actual | % Budget Remaining | Target % Budget Remaining |
| REVENUE | | | | | |
| State of Florida | 56,714 | 4,627 | 23,848 | 57.95% | 50.00% |
| | | | | | |
| EXPENDITURES | | | | | |
| Salary and Fringe | 1,437 | 28 | 330 | 77.05% | |
| Child Care Services | 54,533 | 4,594 | 23,409 | 57.07% | |
| Contractual Services | 63 | 1 | 27 | 57.65% | |
| Occupancy | 124 | 3 | 57 | 53.79% | |
| Travel/Conf/Dev | 13 | | 3 | 73.49% | |
| Program Activity | 401 | 0 | 0 | 100.00% | |
| IT | 72 | | 9 | 88.09% | |
| Other | 73 | | 13 | 82.66% | |
| | | | | | |
| TOTAL EXP | 56,714 | 4,627 | 23,847 | 57.95% | 50.00% |

| EARLY HEAD START | | | | | | |
|----------------------|--------|----------------------------|---------------------------|--------------------------|---------------------------------|--|
| Category | Budget | Current Month Actual | Current Year Actual | % Budget Remaining | Target % Budget Remaining | |
| REVENUE | | | | | | |
| Office of Head Start | 15,453 | 790 | 6,397 | 58.61% | 50.00% | |
| | | | | | | |
| EXPENDITURES | | | | | | |
| Salary and Fringe | 2,731 | 200 | 1,212 | 55.60% | | |
| Child Care Services | 7,127 | 497 | 2,770 | 61.13% | | |
| Contractual Services | 405 | 23 | 463 | -14.44% | | |
| Occupancy | 4,304 | 27 | 1,489 | 65.41% | | |
| Travel/Conf/Dev | 374 | 9 | 102 | 72.65% | | |
| Program Activity | 147 | 5 | 246 | -67.65% | | |
| IT | 104 | 22 | 49 | 52.94% | | |
| Other | 262 | 7 | 65 | 75.26% | | |
| | | | | | | |
| TOTAL EXP | 15,453 | 790 | 6,397 | 58.61% | 50.00% | |

| | | OTHER | | | |
|----------------------|--------|----------------------------|---------------------------|--------------------------|---------------------------------|
| Category | Budget | Current Month Actual | Current Year Actual | % Budget Remaining | Target % Budget Remaining |
| REVENUE | | | | | |
| The Children's Trust | 5,330 | 354 | 2,033 | 61.86% | |
| Other | 565 | 125 | 796 | -40.82% | |
| Refugee | 1,350 | 84 | 592 | 56.16% | |
| Teen Parent | 1,045 | 13 | 55 | 94.75% | |
| | 8,290 | 575 | 3,476 | 58.08% | 50.00% |
| EXPENDITURES | | | | | |
| Salary and Fringe | 907 | 91 | 521 | 42.56% | |
| Child Care Services | 3,290 | 176 | 1,276 | 61.21% | |
| Contractual Services | 3,386 | 197 | 1,072 | 68.34% | |
| Occupancy | 30 | 71 | 217 | -613.34% | |
| Travel/Conf/Dev | 126 | 11 | 39 | 68.98% | |
| Program Activity | 430 | 83 | 164 | 61.94% | |
| IT | 47 | | 4 | 90.87% | |
| Other | 74 | 6 | 97 | -31.00% | |
| TOTAL EXP | 8,290 | 636 | 3,389 | 59.12% | 50.00% |
| NET | | -60 | 86 | | |

| TOTAL | Budget | Current Month Actual | Current Year Actual | % Budget Remaining | Target % Budget Remaining |
|----------------------|---------|----------------------------|---------------------------|--------------------------|---------------------------------|
| REVENUE | | | | | |
| State of Florida | 173,563 | 14,330 | 84,356 | 51.40% | |
| Office of Head Start | 15,453 | 790 | 6,397 | 58.61% | |
| The Children's Trust | 5,330 | 354 | 2,033 | 61.86% | |
| Other | 565 | 125 | 796 | -40.82% | |
| Refugee | 1,350 | 84 | 592 | 56.16% | |
| Teen Parent | 1,045 | 13 | 55 | 94.75% | |
| TOTAL REVENUE | 197,306 | 15,696 | 94,228 | 52.24% | 50.00% |
| | | | | | |
| EXPENDITURES | | | | | |
| Salary and Fringe | 16,796 | 1,363 | 8,390 | 50.05% | |
| Child Care Services | 163,409 | 13,518 | 78,902 | 51.72% | |
| Contractual Services | 6,058 | 431 | 2,642 | 56.39% | |
| Occupancy | 6,011 | 235 | 2,611 | 56.56% | |
| Travel/Conf/Dev | 774 | 43 | 223 | 71.12% | |
| Program Activity | 2,752 | 90 | 767 | 72.13% | |
| IT | 890 | 41 | 191 | 78.49% | |
| Other | 615 | 34 | 414 | 32.60% | |
| TOTAL EXP | 197,306 | 15,756 | 94,142 | 52.29% | 50.00% |
| NET | - | -60 | 87 | | |

Early Learning Coalition of Miami-Dade/Monroe

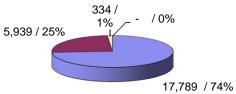
School Readiness Slot Utilization Snapshot - Miami-Dade December 2017

(all dollar amounts in thousands '000)

| Total actual paid - YTD Total actual paid - December 2017 Net Slot Payment and Gold Seal Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) NET Increase/(Decrease) I10 Total Current Data Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - VPK Total Actual Paid - YTD Regular SISP Regular 20,545 Summer - VPK Total Actual Paid - YTD | Children Served | Amount |
|--|---------------------------------------|----------|
| Total actual paid - December 2017 Net Slot Payment and Gold Seal Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) NET Increase/(Decrease) Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - VPK Total Actual Paid - YTD SISP Regular Regular 20,545 Summer - Regular 20,545 | | |
| Total actual paid - December 2017 Net Slot Payment and Gold Seal Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) NET Increase/(Decrease) Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - VPK Total Actual Paid - YTD SISP Regular Regular 20,545 Summer - Regular 20,545 | Total actual paid - YTD | 26.862 |
| Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) NET Increase/(Decrease) Total Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - SUSP Regular Summer - VPK Total Actual Paid - YTD | · | , |
| Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) NET Increase/(Decrease) Total Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - SUSP Regular Summer - VPK Total Actual Paid - YTD | | |
| Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children Monthly Activity Beginning Census NET Increase/(Decrease) Total Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer SUSP Regular Summer - SUSP Regular SUSP Regular SUSP Regular SUSP Regular - SUSP Regular | • | |
| Change month over month Total Net Increase(decrease) children 110 Monthly Activity Beginning Census 22,525 NET Increase/(Decrease) 110 Total 22,635 Current Data Enrolled As of Jan 29, 2017 23,369 Projected Paid for January (96% of enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP 16 Regular 20,545 Summer VPK Total Actual Paid - YTD | · | |
| Monthly Activity Beginning Census NET Increase/(Decrease) NET Increase/(Decrease) Total Total Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular Summer - SISP Regular Regular 20,825 Summer - SISP Regular 20,545 Summer - SISP Regular 20,545 Summer - SISP Regular 20,545 | | \$ 8,217 |
| Monthly Activity Amount Beginning Census 22,525 NET Increase/(Decrease) 110 Total 22,635 Current Data 23,369 Enrolled As of Jan 29, 2017 23,369 Projected Paid for January (96% of enrolled) 22,434 Waitlist 40,825 Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular SUMMER SISP 23 VPK Total Actual Paid - December 2017 3 VPK Total Actual Paid - YTD SISP Acgular 40 Regular 21,455 | | 110 |
| NET Increase/(Decrease) | Total Net mercuse(accrease) emarch | 110 |
| NET Increase/(Decrease) | | |
| NET Increase/(Decrease) Total Total 22,635 Current Data Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 VPK Total Actual Paid - YTD SISP Regular SUMMER SUMMER SUMMER 20,825 Summer - SISP Regular 20,545 Summer - SISP Regular 20,545 Summer - VPK Total Actual Paid - YTD | Monthly Activity | Amount |
| ### Total ### 22,635 Current Data Enrolled As of Jan 29, 2017 23,369 Projected Paid for January (96% of enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - | Beginning Census | 22,525 |
| ### Total ### 22,635 Current Data Enrolled As of Jan 29, 2017 23,369 Projected Paid for January (96% of enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular Summer SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 Regular 21,455 Regular 21,455 Common Part | | |
| Enrolled As of Jan 29, 2017 23,369 Projected Paid for January (96% of enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer | NET Increase/(Decrease) | 110 |
| Enrolled As of Jan 29, 2017 Projected Paid for January (96% of enrolled) Waitlist Ages 0-5 Ages 6-9 Ages 10-13 VPK Enrolled As of Jan 29, 2017 Regular SISP Summer SISP 23 VPK Total Actual Paid - December 2017 SISP Regular 20,545 Summer - SISP Regular 20,545 Summer - SISP Regular 20,545 Summer - Regular 21,455 | Total | 22,635 |
| Projected Paid for January (96% of enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer SISP 16 Regular 20,545 Summer VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | Current Data | |
| enrolled) 22,434 Waitlist Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - SISP 16 Regular 20,545 Summer - Regular 20,545 Summer - Regular 21,555 | Enrolled As of Jan 29, 2017 | 23,369 |
| ### Ages 0-5 Ages 6-9 Ages 10-13 ### Ages 1 | Projected Paid for January (96% of | |
| Ages 0-5 632 Ages 6-9 146 Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular 20,825 Summer 5ISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | 22,434 |
| Ages 6-9 | | |
| Ages 10-13 26 VPK Enrolled As of Jan 29, 2017 Regular 20,825 Summer 5ISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | |
| VPK Enrolled As of Jan 29, 2017 Regular 20,825 Summer - SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | 3 | |
| Regular 20,825 Summer - SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | 26 |
| Summer - SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | - , | 20.825 |
| SISP 23 VPK Total Actual Paid - December 2017 SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | 20,823 |
| SISP 16 Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | 23 |
| Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | VPK Total Actual Paid - December 2017 | |
| Regular 20,545 Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | | |
| Summer - VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | 5.51 | |
| VPK Total Actual Paid - YTD SISP 40 Regular 21,455 | Regular | 20,545 |
| SISP 40 Regular 21,455 | Summer | - |
| Regular 21,455 | VPK Total Actual Paid - YTD | |
| Regular 21,455 | SISP | 40 |
| | | |
| | | 276 |

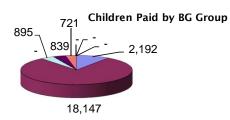
| Children Paid by Billing Gro | up Dollars Paid by Billing Group |
|--|---|
| Receiving | % of |
| Service % of Total | Amount* Total |
| 2,192 9.62% | \$908.99 11.22% |
| 18,147 79.61% | \$6,449.07 79.64% |
| - 0.00% | \$ - 0.00% |
| | \$320.11 3.95% |
| | \$300.86 3.72% |
| | \$118.92 1.47% |
| | \$ - 0.00% |
| - 0.00% | \$ - 0.00% |
| - 0.00% | \$0.00 0.00% |
| 22,794 100% | \$8,097.96 100 % |
| 22,635 | |
| | \$669.62 8.27% |
| | - \$ - |
| | \$ |
| All Eligible Clients-Paid | Dollars Paid by Age Category |
| Receiving | % of |
| | Amount-\$ Total |
| | \$1,718.34 21.21% |
| 4 001 17 66% | \$1.624.77 20.05% |
| , | \$1,640.83 20.25% |
| · · | \$1,629.84 20.12% |
| , | \$6,613.77 81.63% |
| | \$505.39 6.24% |
| | \$305.74 3.77% |
| | |
| 705 4.28% | \$160.65 1.98% |
| 705 4.28% | \$160.65 1.98% |
| 705 4.28% 5,939 36.11% | \$160.65 1.98% \$1,417.41 17.49% |
| | |
| 5,939 36.11% | \$1,417.41 17.49% |
| 5,939 36.11% 334 2.03% | \$1,417.41 17.49% \$70.86 0.87% |
| 5,939 36.11% 334 2.03% 32 0.19 % | \$1,417.41 17.49% \$70.86 0.87% \$0.00 0.00% |
| 5,939 36.11% 334 2.03% 32 0.19% 6,241 27.55% | \$1,417.41 17.49% \$70.86 0.87% \$0.00 0.00% \$1,488.27 18.37% |
| | Service |





**There are 1832 5-year-old within this count. Children 0 - 5 ■School Age 5 -8

> □School Age 9 and Above □Other



■AT Risk (BG1)

■Income Eligible (BG8)

■Florida One Parent

■Transitional Child Care (BG5)

■Work Force Development (BG3x)
■CCEP (Purchasing Pool)

(CCPP)

ARRA

■BGSNT

Note: Legends with too small percentage are not shown on the pie chart.

Early Learning Coalition of Miami-Dade/Monroe School Readiness Slot Utilization Snapshot - Monroe

December 2017

(all dollar amounts in thousands '000)

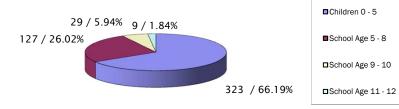
| Children Served | Am | nount |
|--|----------------|-----------------------|
| Total actual paid - December 2017 | | 459 |
| Net Slot Payment and Gold Seal Match (BG8 and CCEP) Total cost (in thousands) (incl match) Change month over month Total Net Increase(decrease) children | \$ \$ \$ | 144 0 149 17 |
| Monthly Activity | Am | nount |
| Beginning Census Net Increase/(Decrease) | | 442 |
| inet increase/ (Decrease) | | 17 |
| Total | | 459 |

| 471 |
|-----|
| |
| 452 |
| |
| 0 |
| 0 |
| 0 |
| 432 |
| |
| 411 |
| |

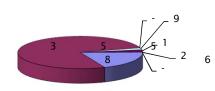
| Eligibility Breakdown | Children Paid by Billing Group | Dollars Paid by Billing Group |
|-------------------------------|---------------------------------|---|
| Туре | Receiving % of Service Total | % of Amount Total |
| AT Risk (BG1) | 86 18.61% | \$33.63 22.69% |
| Income Eligible (BG8) | 355 76.84% | \$108.52 73.21% |
| Florida One Parent | - 0.00% | \$ - 0.00% |
| Transitional Child Care (BG5) | 9 1.95% | \$2.98 2.01% |
| Work Force Development (BG3x) | | \$2.67 1.80% |
| CCEP (Purchasing Pool) (CCPP) | 2 0.43% | \$0.44 0.29% |
| ARRA | - 0.00% | \$0.00 0.00% |
| Total | 462 100% | \$148.23 100% |
| Minus 3 Overlap | 459 | |
| GOLD SEAL | | \$4.68 3.16% |
| BGCSD+BGCSO | - 0.00% | - 0.00% |
| Age Break Down | All Eligible Clients-Paid | Dollars Paid by Age Category |
| Туре | Receiving % of Service Total | % of Amount-\$ Total |
| Infant | 67 13.70% | \$24.77 16.72% |
| Toddler | 72 14.72% | \$28.11 18.97% |
| Three Year Old | 87 17.79% | \$32.41 21.87% |
| Pre-School | 97 19.84% | \$28.05 18.93% |
| Sub-Tota | al 323 66.05% | \$113.34 76.50% |
| School Age: 6 | 30 6.13% | \$6.27 4.23% |
| School Age: 7 | 39 7.98% | \$8.08 5.45% |
| School Age: 8 | 30 6.13% | \$5.77 3.89% |
| School Age: 5 - 8** | 127 25.97% | \$26.82 18.10% |
| School Age: 9 - 10 | 29 5.93% | \$5.71 3.86% |
| School Age: 11 - 12 | 9 1.84% | \$2.06 1.39% |
| School Age: Other Age | 1 0.20% | \$0.23 0.16% |
| School Age Total | 166 33.95% | \$34.83 23.50% |
| Oalaan | 0.000/ | d 0.000/ |
| Other Sub Tot | - 0.00% | \$ - 0.00% |
| Other Sub-Total | | \$ - 0.00% \$34.83 23.50% \$148.16 100% |

^{**}There are 28 5-year-old within this count.

Children By Age Group



Children Paid by BG Group





Early Learning Coalition of Miami-Dade/Monroe

EHS Slot Utilization Snapshot - Miami-Dade December 2017

| (all dollar amounts in thousands '000) | |
|--|--|
| Children Served | Amount |
| | |
| Total actual paid - YTD | 1,094 |
| Total actual paid - December 2017 | 792 |
| Net Slot Payment and Gold Seal | \$ 497 |
| Match (BG8 and CCEP) | \$ - |
| Total cost (in thousands) (incl match) | \$ 497 |
| Change month over month | <u>, </u> |
| Total Net Increase(decrease) children | 74 |
| | |
| Monthly Activity | Amount |
| Beginning Census | 718 |
| 3 3 11 111 | |
| NET Increase/(Decrease) | 74 |
| Total | 792 |
| Current Data | |
| Enrolled As of Jan 29, 2019 | 696 |
| Projected Paid for January (96% of | |
| enrolled) | 668 |
| e o ca, | 000 |
| Waitlist | 299 |
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| Eligibility Breakdown | (| Children Paid by Billing Group | С | ollars Paid by Billing Group |
|---|---------------|----------------------------------|--------------------------------------|------------------------------|
| | Receiving | | | |
| Туре | | % of Total | Amount* | % of Total |
| EHS | 792 | 100.00% | \$496.97 | 100.00% |
| | | | | |
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| | | | | |
| | | | | |
| | | | | |
| | | | | |
| Total | 792 | 100% | \$496.97 | 100% |
| Minus 0 Overlap | 792 | | | |
| • | | | | |
| GOLD SEAL | | | \$0.06 | 0.01% |
| categories above) | - | | \$ - | |
| SFW GOLD SEAL | | | \$ - | - |
| <u>Age Break Down</u> | | All Eligible Clients-Paid | D | ollars Paid by Age Category |
| | Receiving | | | |
| Туре | Service | % of Total | Amount-\$ | % of Total |
| Infant | 440 | 45.79% | \$217.50 | 43.77% |
| Toddler | 415 | 43.18% | \$231.48 | 46.58% |
| Three Year Old | 106 | 11.03% | \$47.99 | 9.66% |
| Pre-School | 0 | 0.00% | \$0.00 | 0.00% |
| Sub-Total | 961 | 100.00% | \$496.97 | 100.00% |
| School Age: 6 yrs | 0 | 0.00% | \$0.00 | 0.00% |
| School Age: 7 yrs | 0 | 0.00% | \$0.00 | 0.00% |
| School Age: 8 yrs Unduplicated School Age: 5 - 8 | 0 | 0.00% | \$0.00 | 0.00% |
| yrs** | 0 | 0.00% | \$0.00 | 0.00% |
| | | | | 0.00% |
| | | | | 0.00% |
| School Age: 9 yrs and above | 0 | 0.00% | \$0.00 | 0.00% |
| | | | | 0.00% 0.00% |
| School Age: 9 yrs and above School Age Total Includes 0 | 0 | 0.00% | \$0.00 | |
| School Age: 9 yrs and above School Age Total Includes 0 Overlap | 0 0 | 0.00% 0.00% | \$0.00 \$0.00 | 0.00% |
| School Age: 9 yrs and above School Age Total Includes 0 Overlap School Age (Unduplicated) | 0 0 | 0.00% 0.00% 0.00% | \$0.00 \$0.00 \$0.00 | 0.00% 0.00% |
| School Age: 9 yrs and above School Age Total Includes 0 Overlap School Age (Unduplicated) Other | 0 0 0 | 0.00% 0.00% 0.00% 0.00% | \$0.00 \$0.00 \$0.00 \$0.00 | 0.00% 0.00% 0.00% |

Children By Age Group

**There are 0 5-year-old within this count.

106 / 11% 440 / 46% 415 / 43%

■Infant ■Toddler ■Three Year Old

Children Paid by BG Group



■EHS

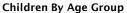
Early Learning Coalition of Miami-Dade/Monroe

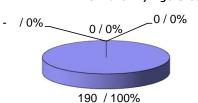
DCF Title V Slot Utilization Snapshot - Miami-Dade
December 2017

(all dollar amounts in thousands '000)

| Children Served | Amount |
|--|---------------|
| | |
| Total actual paid VTD | 445 |
| Total actual paid - YTD Total actual paid - December 2017 | 256 |
| Total actual paid - December 2017 | 230 |
| Net Slot Payment and Gold Seal | \$ 69 |
| Match (BG8 and CCEP) | \$ - \$ 73 |
| Total cost (in thousands) (incl match) | \$ 73 |
| Change month over month | (2.0) |
| Total Net Increase(decrease) children | (28) |
| | |
| Monthly Activity | Amount |
| Beginning Census | 284 |
| 203 | |
| NET Increase/(Decrease) | (28) |
| Total | 256 |
| Current Data | |
| Enrolled As of Jan 29, 2018 | 224 |
| Projected Paid for January (96% of | |
| enrolled) | 215 |
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| | December 2 | 017 | | |
|---|------------|--------------------------------|------------------------------|------------------------------|
| Eligibility Breakdown | C | Children Paid by Billing Group | D. | ollars Paid by Billing Group |
| ' | Receiving | | | % of |
| Туре | | % of Total | Amount* | Total |
| V | 256 | 100.00% | \$73.44 | |
| ' | | ' | | |
| ' | | ' | | |
| ' | | • | | |
| , | | ' | | |
| ' | | ' | | |
| ' | | ' | | |
| ' | | ' | | |
| Total | 256 | 100% | \$73.44 | 100% |
| | | 100% | \$/3. 44 | 100% |
| Minus 0 Overlap | 256 | ' | | |
| GOLD SEAL | | | \$4.91 | 6.68% |
| categories above) | _ | | \$ - | |
| SFW GOLD SEAL | | ' | \$ - | - |
| Age Break Down | | All Eligible Clients-Paid | Dollars Paid by Age Category | |
| , | | | | |
| ' | Receiving | ' | | % of |
| Туре | Service | % of Total | Amount-\$ | Total |
| Infant | 52 | 19.12% | \$18.98 | 25.84% |
| Toddler | 45 | 16.54% | \$13.35 | 18.17% |
| Three Year Old | 49 | 18.01% | \$15.76 | |
| Pre-School | 44 | 16.18% | \$11.02 | |
| Sub-Total | | 69.85% | \$59.10 | 80.47% |
| School Age: 6 yrs | 0 | 0.00% | \$0.00 | |
| School Age: 7 yrs | 0 | 0.00% | \$0.00 | |
| School Age: 8 yrs | 0 | 0.00% | \$0.00 | 0.00% |
| Unduplicated School Age: 5 - 8 | | | 10.00 | |
| | | | \$0.00 | 0.00% |
| yrs** | 0 | 0.00% | | |
| yrs** School Age: 9 yrs and above School Age Total Includes -82 | 0 | 0.00% | \$0.00 | |





**There are 0 5-year-old within this count.

School Age (Unduplicated)

Overlap

Other

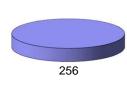
Total

Minus 14 Overlap

□ Children 0 - 5
□ School Age 5 -8
□ School Age 9 and
Above
□ Other

Sub-Total

Children Paid by BG Group



0.00%

30.15%

30.15%

0.00%

100%

0

82

82

272

258



0.00%

19.53%

0.00%

100%

19.53%

\$0.00

\$14.34

\$0.00

\$14.34

\$73.45

Note: Legends with too small percentage are not shown on the pie chart.

| NOVEMBER 2017 BTA AMEX | | | | | | |
|------------------------|--|------|--------|--|-------|---------------------------|
| Trans. Date | rans. Date AMEX Description Amount ELC Description | | | | | Dist Code PAYROLL CODE |
| 12/15/2017 | BUDGET RENT A CAR MIAMI FL, | \$ 1 | L32.47 | Budget car rental for C. Burkhalter to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/15/2017 | DOUBLETREE GALLERY O FT LAUDERDALE FL | \$ 4 | 144.00 | Doubletree lodging for C. Burkhalter to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/15/2017 | DOUBLETREE GALLERY O FT LAUDERDALE FL | \$ 4 | 144.00 | Doubletree lodging for A. Perira to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/15/2017 | DOUBLETREE GALLERY O FT LAUDERDALE FL | \$ | 75.00 | Doubletree parking for A. Perira while attending MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/15/2017 | DOUBLETREE GALLERY O FT LAUDERDALE FL | \$ | 4.50 | Doubletree hotel tax charge A. Perira while attending MEGA Training 12-14 to 15 pending credit | 65500 | 520EH0 |
| 12/14/2017 | HOLIDAY INN EXPRESS FORT LAUDERDALE FL | \$ 3 | 357.00 | Holiday Inn lodging for O. Baruwa-Castro to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/14/2017 | HOLIDAY INN EXPRESS FORT LAUDERDALE FL | \$ 3 | 357.00 | Holiday Inn lodging for O. Gonzalez-Varese to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| 12/23/2017 | BUDGET RENT ACAR TOLL | \$ | 23.30 | Budget toll charge for C. Burkhalter to attend MEGA Training 12-14 to 15 | 65500 | 520EH0 |
| | | | | | | |
| | | | | | | |

\$ 1,837.27

| Quarterly Breakdown - Airfare, Hotel, Car Re | ent | al |
|--|-----|----------|
| Total Airfare November | \$ | - |
| Total Hotel November | \$ | 1,681.50 |
| Total car rental & tolls November | \$ | 155.77 |

Total EHS monthly charges

\$ 1,837.27



Early Learning Coalition Executive Committee Meeting

January 25, 2018

Resolution: 012518-01

Action Requested: Authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution.

Fiscal Impact: An approximate amount of \$367,326.00 per fiscal year, which is subject to the availability of funding.

Funding Source: POOL

Strategic Goal: ☑ Neediest Children ☑ Providers

☑ Educate All
 □ Funding

Resolution: 012518-01

AUTHORIZE THE PRESIDENT AND CEO TO NEGOTIATE AND EXECUTE A LEASE FOR THE RELOCATION OF THE EARLY LEARNING COALITION OF MIAMI-DADE/MONROE HEADQUARTERS, IN ACCORDANCE WITH THE BACKGROUND SECTION OF THIS RESOLUTION.

WHEREAS, the Board Executive Committee has been apprised of the program goals through the attached narrative, hereby incorporated by reference, and the Executive Committee is in agreement with the goals described therein;

WHEREAS, the Board Executive Committee recommends approving this action;

NOW, THEREFORE, be it resolved that the Board Executive Committee shall authorize the President and CEO to negotiate and execute a lease for the relocation of the Early Learning Coalition of Miami-Dade/Monroe Headquarters, in accordance with the background section of this resolution.

| The foregoing resolution and attachment were offered by, who moved its approval. The motion was seconded by, and upon being put to a vote, the vote was as follows: |
|---|
| The vote was recorded as listed in the attached roll sheet. |
| The chairperson thereupon declared this resolution duly passed and adopted this 7^{th} day of December 2017. |
| EARLY LEARNING COALITION OF MIAMI-DADE/MONROE, INC, |
| By: Executive Committee Secretary |

Background:

The Early Learning Coalition of Miami-Dade/Monroe Headquarters currently hosts space for an approximate number of 100 employees and 100 visitors per month. The following table describes the current lease, which is scheduled to expire October 31, 2018:

| Location Address | Lease Term | Square Footage | Base Rental Rate |
|--|----------------------|----------------|--------------------------------------|
| 2555 Ponce de Leon Blvd., Suite 500, Coral Gables, Florida 33134 | 5 years and 4 months | 15,832 sq. ft. | \$28.27 sq. ft. current full service |

On August 7, 2017, an initial survey was prepared with nine (9) quality alternative locations that potentially met the timing and square footage requirements of the Early Learning Coalition. On August 24, 2017, five (5) of the recommended locations were deemed most suitable. All five (5) locations were visited and assessed, however, two (2) of the locations were eliminated due to one location being leased to another tenant and the other not being conducive for operations, as the square footage readily available was not adequate. Accordingly, there were three (3) lease options:

| Location Address | Lease Terms | Square Footage | Base Rental Rate |
|--|---|------------------------|---------------------------------|
| 2555 Ponce de Leon Blvd., Suite 201, Coral Gables, Florida 33134 | Term up to ten (10) years | Approx. 8,022 sq. ft. | \$34.82 sq. ft. full service |
| 806 South Douglas Road, Suite 300, Coral Gables, Florida 33134 | Term of seven (7) years and four (4) months | Approx. 8,487 sq. ft. | \$36.00 sq. ft. full service |
| 75 Valencia, Suite 800, Coral Gables, Florida 33134 | Term up to ten (10) years | Approx. 11,700 sq. ft. | \$33.00 sq. ft. full service |

The new-leased premises will serve as the Early Learning Coalition of Miami-Dade/Monroe Headquarters. Due to successful implementation of the work-from-home program for some employees and relocating some employees to other leased locations, the amount of square footage necessary is less than currently utilized.

In order to relocate and accommodate additional staff, we are including in this proposal the expansion of the square footage in our Central Office in the United Way of Miami-Dade building under the below option:

| 2250 Southwest 3rd | Term of ten (10) | Approx. 4,000 sq. | \$22.00 sq. ft. full |
|-------------------------|------------------|-------------------|----------------------|
| Ave., Suite 200, Miami, | years | ft. | service |
| FL 33129 United Way | | | |
| | | | |

Therefore, from the options listed above, after careful consideration by the Executive Leadership Team, the recommendation is to relocate Headquarters to Suite 201 at 2255 Ponce de Leon Blvd. and extend the square footage at 2250 Southwest 3rd Ave., in the United Way building.

This resolution is requesting authorization for the President and CEO to negotiate and execute these two lease options. The total amount of the lease is approximately \$367,326.00 per fiscal year, for a term of ten years.